Table of Contents

General Information 4
    Mission and Objectives 4
    History 5
    Campus Location 5
    Facilities 5
Independence University Utah Campus 9
Admissions 10
    Admissions Requirements 10
    Admissions Procedures 11
    Certifications and Licenses 12
Financial Information 14
    Tuition and Fees 14
    Financial Aid 14
    Grants 15
    Refund Policy 15
Degree Programs 17
    School of Healthcare 20
    School of Business 24
    School of Technology 28
    Course Descriptions 32
    Equipment 46
Academics 50
    Attendance 50
    Make-Up Work 53
    Transfer of Credit 53
    General Grading Guideline 55
    Satisfactory Academic Progress 56
    Dismissal 58
    Cancellation and Withdrawal 59
    Readmission 61
    Student Conduct 61
Student Services 64
Independence University Online Campus 68
General Information 69
    Distance Education Mission 69
    History 69
    Facilities 69
Admissions – Undergraduate Programs 71
    Admissions Requirements 71
    Admissions Procedures 72
    Certifications and Licenses 73
Financial Information 75
    Tuition and Fees 75
    Financial Aid 75
    Scholarships and Grants 76
Refund Policy 77
Degree Programs 80
    School of Healthcare 83
    School of Business 89
    School of Technology 95
    School of Graphic Arts 99
Course Descriptions – Undergraduate Programs 103
Equipment – Undergraduate Programs 125
Academics 125
    Attendance 125
    Make-Up Work 126
    Transfer of Credit for Undergraduate Programs 126
    General Grading Guideline for Undergraduate Programs 128
    Satisfactory Academic Progress for Undergraduate Programs 130
    Dismissal 131
    Cancellation and Withdrawal 133
    Readmission 134
    Student Conduct 134
Student Services 137
Graduate Programs 141
    Graduate Level Admissions Requirements 142
    Graduate Level Admissions Procedures 142
    School of Healthcare – Graduate Programs 143
    School of Business – Graduate Programs 144
    School of Technology – Graduate Programs 145
    Graduate Program Course Descriptions 147
    Transfer of Credit for Graduate Programs 151
    Satisfactory Academic Progress for Graduate Programs 153
    Academic Calendar 157

CATALOG RIGHTS POLICY

The Institution must retain the flexibility to improve its curriculum; therefore, course offerings may be changed during a student’s education. If a course required under a previous catalog is no longer offered, a student eligible to graduate according to that catalog should consult his or her academic advisor or Dean to identify another course that may be used to fulfill the requirement. Course substitutions in the degree program are permitted only with the approval of the Dean through the department head or program director. Furthermore, the institution reserves the right to make any changes in requirements it may consider necessary and desirable by due notice in
the catalog. Substitutions for discontinued courses may be authorized or required by campus administration.

Students may graduate under the catalog in effect at the time of their initial enrollment or any succeeding catalog provided the catalog is not more than seven years old upon the completion of requirements for graduation. Students who have been gone from the institution for seven years or more must enter the institution under the catalog in effect at the time of re-entry.

A student’s transcript will reflect the course name, number, and credits that are in effect at the time the course is being taken by the student.

Information contained in this catalog is subject to change at the discretion of the College without prior notification.

In the event of any inconsistency between the information contained in this catalog and any other material, the information contained in the catalog (including any addenda) shall take precedence. The institution is not responsible for information or oral claims made by individuals that are contrary to the institution’s published materials. Most photos included in this catalog are stock photography and do not represent actual students except where noted.


For faculty information, please see addendum provided with this document.

I certify that this catalog is true and accurate in content and policy.

_______________________  __________________
Signature               Date

GENERAL INFORMATION

Mission and Objectives

We are dedicated to helping our students graduate and get a much better job sooner. We focus on educating people for rewarding careers and enriching lives. Our goal is for students to achieve success in career-oriented programs and enhance their skills in critical thinking, communication, problem solving, and using technology culminating in satisfactory career placement or advancement in current employment. To fulfill this goal, the Institution will:

1. Provide a solid foundation of specific competencies that will enable students to acquire the skills required in their chosen occupation.
2. Provide students with education and knowledge to become competent members of their communities, enabling them to appreciate and successfully cope with the human relations problems encountered in the workplace.
3. Provide programs that include a variety of skills that will bring students to a fuller realization of the world in which they live and work, so that they will be capable of achieving a satisfactory and rewarding career and lifestyle.
4. Serve as a leader of higher education in each of our communities by incorporating suggestions and recommendations from knowledgeable representatives of the programs offered.
History

History of Independence University

Independence University started out as Stevens-Henager College which was founded in West Haven (Ogden), Utah, in September 1891 by Professor J.A. Smith as the Intermountain Business College. The college’s purpose was to teach commercial subjects and place graduates in business positions. The college was known over the following 68 years as Smithsonian Business College, Moench University of Business, and Ogden/West Haven Business College. In 1959 the name was changed to Stevens-Henager College. Independence University has a ground campus, located in West Haven (Ogden), Utah, as well as a fully online campus.

Campus Locations

Campus Locations

Independence University – Utah
1890 South 1350 West
West Haven, UT 84401
Phone: (801) 622-1567  Fax: (801) 621-0853

Independence University – Online
4021 South 700 East, Suite 400
Salt Lake City, UT 84107
Phone: (801) 290-3240  Fax: (801) 263-0345

Facilities

Facilities

West Haven (Ogden)

Independence University’s ground campus in West Haven (Ogden), Utah is a 33,000 square-foot, two-story, facility. The University has several computer laboratories, a medical lab, a surgical lab, a pharmacy lab, X-ray lab, three nurse labs, a library resource center, a conference center, a student lounge, and lecture classrooms. Wireless Internet access is available throughout the campus. The campus has an elevator, ramps for handicapped students, and ample parking. Located at 1890 South 1350 West in West Haven (Ogden), the facility is easily accessible from I-15 and 21st Street.

Stevens-Henager College in Layton, a satellite of the West Haven (Ogden) campus, is a 2,000-square-foot office suite located in the Davis North Medical Building among the separate medical facilities on the Davis Hospital campus. The campus is handicapped-accessible and is equipped with several medical labs and a large computer classroom. Internet access is available throughout the campus.

Accreditation

Accreditation

Independence University (IU) is accredited by the Accrediting Commission of Career Schools and Colleges (ACCSC), 2101 Wilson Boulevard, Suite 302, Arlington, VA 22201. ACCSC is listed as a nationally recognized accrediting agency by the United States Department of Education under the provisions of Public Law 82-550 and subsequent legislation that requires the evaluation of such agencies and issuance of an official list by the Department.

Independent University is approved by the Utah Department of Commerce, Division of Consumer Protection, and is exempt from registration with the Utah State Board of Regents, as allowed in section 53B-5-105-5.2e of the Utah Postsecondary Proprietary School Act, revised February 17, 2011.

The Independence University Associate Degree Nursing Program holds pre-accreditation status from the National League for Nursing Commission for Nursing Education Accreditation, located at 2600 Virginia Avenue, NW, Washington, DC, 20037. Holding pre-accreditation status does not guarantee that initial accreditation by NLN CNEA will be received.

The Surgical Technologist program at the ground campus is accredited by the Commission on Accreditation of Allied Health Education Programs (CAAHEP) upon recommendation of the Accreditation Review Committee on Education in Surgical Technology (ARC-ST). ARC-ST is sponsored by the American College of Surgeons and the Association of Surgical Technologists. The Commission on Accreditation of Allied Health Education Programs: is located at 25400 US Highway 19 North, Suite 158, Clearwater, FL 33763, (727) 210-2350.
Governmental Agencies

The Rehabilitation Division of the State Department of Public Instruction in Utah recognizes Independence University for vocational rehabilitation training by the respective state departments of education. Programs are approved for veterans' benefits by the Utah State Approving Agency. All programs offered are approved for veterans' training.

Legal Control

Center for Excellence in Higher Education, Inc., a Delaware nonprofit corporation, legally controls Stevens-Henager College, Independence University, CollegeAmerica (Arizona), and California College San Diego.

All colleges are affiliated. Officers at the corporation are Roy Hurd, President; Kody Larsen, Secretary; and William C. Dennis, Treasurer. Directors are William C. Dennis, Carl Barney, Eric Juhlin, Roy Hurd, Rajshree Agarwal, and Ken Konesco.

Calendar

Students can generally begin classes at the Institution in any month of the year. The Institution offers day and evening programs. Please see the detailed calendar on the last page of the catalog.

Program Modifications

The Institution prepares its students for employment in the technology, business, graphic arts, and medical communities. To best meet the needs of these employers, periodic revision of our courses and majors is necessary. The Institution, therefore, reserves the right to add to or delete material from courses, alter program content, cancel a program if there is insufficient enrollment, and change faculty, as circumstances indicate.

Disaster Affecting the University's Operations

In the event of an “Act of God” affecting operations (e.g., fire, flood, hurricane, tornado, etc.), the Institution reserves the right to suspend training for a period not to exceed 90 days.

Disability Services

Philosophy

Students with disabilities have a right to reasonable accommodations.

What Is a Disability?

The Institution uses the definition of disability set forth in Section 504 of the Rehabilitation Act of 1973, which states that a disabled person is anyone who:

- Has a physical or mental impairment that substantially limits one or more major life activities;
- Has a record of such an impairment;
- Is regarded as having such an impairment.

Exceptions

Students with diagnosed alcohol or drug abuse qualify for services only when not actively engaged in the use of those substances. Individuals with temporary disabilities (e.g., having a broken arm, recovering from surgery) do not qualify under the law as someone with a disability, and as such, are not entitled to reasonable accommodations.

Eligibility for Services

In order to receive accommodations, students must meet the following criteria:

1. Have a documented disability (documentation must be supplied) that presents a significant barrier to the educational process, and
2. Request services from Disability Services through the Dean or Director of Student Services.

Provisional eligibility, which allows students to receive limited services and accommodations, may be granted in the following situations:

3. The student provides documentation that is outdated or incomplete and is in the process of obtaining updated documentation, or
4. The student does not have ready access to required documentation, but provides some other form of legitimate evidence of disability and the resulting limitations and agrees to provide the required documentation in a timely fashion.

Documentation Requirements
Students are required to provide the institution with medical or psychological documentation in order to receive accommodations. All medical information received by the Institution remains confidential and is released to other Institution personnel only with the student’s written permission. Specific documentation requirements may vary slightly depending on the disability. Generally, students should use the following guidelines in determining what constitutes adequate documentation:

- Statement of disability, including diagnosis, instruments/tests used to reach that diagnosis, and current medications (if any) used to treat the condition and their potential side effects, signed by a qualified medical/psychological professional;
- Statement of the current impact of the disability on academic performance;
- Recommendations for appropriate academic accommodations.

If the student’s documentation is not current (within the last three to five years), or if the student has a learning disability and the most recent testing was prior to age 16, the student will be asked to seek more current testing and/or diagnostic information. This is to ensure that any accommodations made by the Institution are best suited to the student's current needs and/or level of functioning.

**Accommodations**

Students with disabilities are entitled to reasonable accommodations at the Institution. Institution management will determine what reasonable accommodations to provide based on appropriate documentation that outlines the needs of the student and the demands of the course.

**Title IX and VI of the Civil Rights Act - Notice of Nondiscrimination**

Center for Excellence in Higher Education, Inc., which operates as Stevens-Henager College, Independence University, CollegeAmerica (Arizona), and California College San Diego (collectively, the “Company”), does not discriminate on the basis of race, color, national origin, sex, disability, age or any other characteristic protected by applicable law in any of its education programs or activities. Furthermore, this policy against discrimination on the basis of sex, includes sexual harassment, as defined under Title IX of the Educational Amendments Act of 1972 and regulations issued thereunder (“Title IX”). The requirement not to discriminate applies to admissions and employment. The following individuals have been designated and authorized to handle inquiries regarding, and allegations and formal complaints under, the nondiscrimination policies of the Company:

Chelsea Jones  
Sr. Leave Programs Specialist  
4021 South 700 East, Suite 400  
Salt Lake City, Utah 84107  
chelseaj.jones@collegeamerica.edu  
801-281-6962

Danielle Lammi  
Corporate Director of Career Services  
4021 South 700 East, Suite 400  
Salt Lake City, Utah 84107  
danielle.lammi@collegeamerica.edu  
801-284-7535

All educational institutions receiving federal financial assistance are required to comply with Title IX and with Title VI of the Civil Rights Act of 1964, which prohibit such institutions from discriminating on the basis of sex, race, color, or national origin in the education programs or activities that they operate.

The Company is subject to these requirements and complies with them. The Company admits students and hires employees without respect to, and does not discriminate against anyone on the basis of, sex, race, color, ethnicity, national origin, disability, age, religion, or any other characteristic protected by applicable law. All students, faculty, and other employees of any kind should refer allegations of discrimination, including, without limitation, sexual harassment, and inquiries regarding the Company’s non-discrimination policies, to the attention of either of the Title IX Coordinators identified above.

A comprehensive policy detailing the grievance procedure and grievance process for reports of sex discrimination, including sexual harassment, can be accessed through the Company’s website (www.cehe.org).

**Vocational Rehabilitation Act**

The Institution is an equal opportunity employer covered by Section 504 of the Vocational Rehabilitation Act of 1973 concerning non-discrimination under federal grants: Section 504. No otherwise qualified handicapped individual in the United States, as defined in Section 7(6) shall, solely by reason of his handicap, be excluded from the participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving federal financial assistance.

The Campus Director is the Institution’s Equal Employment Opportunity Administrator. The Equal Employment
Opportunity Administrator is responsible for ensuring that all applicants for admission are afforded equal opportunity in accordance with our EEO policy as well as supervising periodic reviews of our physical facilities and current policies, practices, and educational programs. In addition, the administrator is responsible for reviewing all complaints that allege discrimination of any sort.
Arbitration and Class Action Waiver Disclosure: Independence University requires each student to agree to a pre-dispute arbitration agreement and a class action waiver as a condition of enrollment (“Arbitration Agreement”). The Arbitration Agreement does not, in any way, limit, relinquish, or waive a student’s ability to pursue filing a borrower defense claim, pursuant to 34 C.F.R. § 685.206(e) at any time. The Arbitration Agreement does not require that the student participate in arbitration or any internal dispute resolution process offered by Independence University prior to filing a borrower defense to repayment application with the U.S. Department of Education pursuant to 34 C.F.R. § 685.206(e). Any arbitration, required by the Arbitration Agreement, tolls (pauses) the limitations period for filing a borrower defense to repayment application pursuant to 34 C.F.R. § 685.206(e)(6)(ii) for the length of time that the arbitration proceeding is under way. Any questions about the Arbitration Agreement or a dispute relating to a student’s Title IV Federal student loans or to the provision of educational services for which the loans were provided should be directed to the Campus Director at Independence University for questions.

Admissions Requirements

Admissions Requirements – Nursing Education AD

Students seeking admission to the Associate Degree in Nursing Education must have a:

- High school diploma or GED, HiSET, or TASC equivalency
- Successful completion of the Health Education Systems Incorporated A2 (HESI A2) admissions exam. (the cost is $45 and is payable to the University in advance)
- Michigan Language score of at least 80% for foreign students
- Wonderlic SLE exam score of at least 24
- Negative drug screen (a drug screen may be requested at any point in the student’s academic progression by school officials and/or clinical placement sites. The costs of these tests are the responsibility of the student)
- Criminal background check with satisfactory findings (the cost of the background check is the responsibility of the student)
- Proctored essay (outline for the essay will be provided by Independence University upon application for admission. Applicants will have the
opportunity to use the university computers or they may submit a handwritten essay)

- Personal interview with the dean of nursing (an admission point system will be used during the admission process for final selection)
- Two letters of recommendation — one personal (not parent or spouse) and one professional health care source, current or past employer
- CPR (Red Cross or American Heart Association) certified
- Battery of immunizations proved (cost of immunizations are the responsibility of the student), completed health history approved (cost of any physical exam is the responsibility of the student), proof of health insurance (cost of health insurance is the responsibility of the student)
- Copy of student’s health insurance card
- Completed health history and current physical

Additional Admissions Requirements — Medical Assisting AOS degree

All applicants seeking admission into the Medical Assisting program are required to have a submitted and approved background check prior to the end of the third week of the first module. The background check is required to ensure acceptance into an externship site (see Externship Requirements) and must be approved prior to the end of your first module.

Additional Admissions Requirements — Surgical Technologist Program

All applicants seeking admission into the Surgical Technologist program are required to have a submitted and approved background check prior to the end of the third week of the first module. The background check is required to ensure acceptance into clinical sites and must be approved prior to the end of your first module.

Students seeking admission to the Surgical Technologist Associate of Occupational Studies degree must achieve a score of at least 21 on the Wonderlic SLE exam. Students must also complete an interview with the Program Director prior to entering the core courses.

Utah Campus Admissions Procedures

To apply for enrollment, the student submits the completed application to the Director of Admissions. The student should also request that a high school transcript or a copy of a high school diploma, or a GED, HiSET, or TASC for an associate’s or bachelor’s degree, be sent to the Director of Admissions. A foreign graduate must provide a translated and evaluated copy of a transcript. Applicants also may call, fax, or write the Admissions Department to request an application.

Upon completion of the application and an interview with an Admissions staff member, the Director of Admissions will review the applicant’s goals. If it is determined that the applicant’s educational and career goals are not aligned with the institution’s mission, the University may deny admission.

Applicants wishing to receive transfer credits for previous education must submit a complete transcript evaluation packet at least 12 days prior to the first class in order for those credits to be applied to the first course. If received after the deadline, approved credits will be applied to the next course applicable.

Utah Campus Delivery Systems

Consortium and Articulation Agreements between Affiliated Schools

The Center for Excellence in Higher Education (CEHE) group of schools, including Independence University, has consortium and articulation agreements in place that allow students enrolled at one campus (“home campus”) to concurrently take courses from any of the CEHE group of schools. All courses, grades, and attendance are recorded at the students’ home campus. Students must take at least 50% of their courses in a program at their home campus.

Online Distance Education Delivery

All applicants are required to complete an online readiness assessment (SmarterMeasure) with a passing score of 70% or higher for the technical competency and the individual attributes portions of the assessment. All portions of the assessment must be completed prior to acceptance.

Applicants who fail to meet the minimum score may take the SmarterMeasure assessment twenty-four hours or later after the first attempt. If the applicant fails to achieve the minimum score (70%) after two attempts, the applicant must wait 30 days before he/she can retake the assessment.
If the applicant fails to meet the minimum score for a third time they must wait 120 days (from first attempt) to make another attempt.

Students are also required to participate in an orientation session to ensure proper understanding of the distance-learning methods. During the orientation session the student will receive all passwords, complete course registration, and student questions will be reviewed. The orientation includes exposing students to the online communication system. The components of this system include threaded discussion groups, chat, submitting assignments, assessment processes, electronic libraries, online help desk, and emails.

Students, including both online and hybrid, need access to a computer and Internet service. Students enrolling for the first time at the Institution are provided with a laptop computer that is loaded with Microsoft Office to use during their program enrollment. Students are also provided with any software required in their program as needed.

**Hybrid Education Delivery**

The hybrid educational delivery process integrates the benefits of the traditional face-to-face (FTF) teaching methodology with the flexibility and convenience of the online delivery method. Students enrolled in hybrid courses attend regularly scheduled FTF sessions with the instructor assigned to teach the course and the other students enrolled in the course. The activities conducted during the FTF sessions include but are not limited to lecture, hands-on laboratory assignments, classroom discussion, and other group activities. During the online portion of the course, students engage in synchronous and/or asynchronous interaction with fellow students and the instructor, and gain exposure to downloadable multi-media presentations, online research, and more.

The basic standards that apply to fully online students also apply to hybrid students while they are working online. Some specific expectations are listed below.

**Hybrid Course Standards**

- Each “hybrid” class will require contact hours as dictated by the credits awarded for the course. Contact hours are a combination of face-to-face (FTF) and online participation/attendance.
- 5-credit courses require 50 hours of contact.
- 4.5 credit courses require 46 hours of contact.
- 3, 3.5, and 4 credit courses require 40 hours of contact.
- Amount of time allocated for FTF and online is determined by the requirements of the course (i.e., contact hours required to meet course description and learning objectives).

**Utah Campus Directed Study**

In the event that a course is not available at the time a student needs a particular course to stay on track for graduation or if circumstances occur that the student must be temporarily but unavoidably absent due to such things as accident, illness, maternity or disability, directed study may be offered. Directed study is only offered with approval of the dean and requires a signed Directed study contract between the student and the school, which must be signed no later than the Thursday prior to the start of class. Directed study is not available during a student's first term of any program and must not exceed 10% of all coursework completed for a program.

**Utah Campus Certifications and Licenses**

The University’s educational programs lead to knowledge and skills for a stated major. Certifications and licenses are generally issued by a public or private entity that may change their requirements for certification or licensure at any time. Therefore, the University cannot guarantee that its educational programs will necessarily be sufficient to obtain any certification or license issue by a public or private agency. Students should check with the state(s) where they are interested in working to determine certification and licensure requirements for that state. We encourage students to pursue certification and licensure and will reimburse students or graduates up to $500 for the cost of certifications and licenses. The institution makes no representation that a student will be able to pass certification or licensing examinations or as to a specific outcome resulting from a student’s successfully obtaining or passing a certification or license examination. Certification is available for the Medical Assisting programs through the National Certification and Competency Testing organization and the National Healthcareer Association. Certification for Computer programs are available through Prometric in Microsoft, Novell, Cisco, A+, Network +, Server +, Linux +, and Mouse, Security+. Business program students may pursue Microsoft Office Specialist certifications. An available certification for Bachelor's level business and accounting programs is QuickBooks. An available certification for Surgical Technologists is Certified Surgical Technologist.

**Utah Campus Externship Requirements**
Externships must be attended during normal office hours only, and students are responsible for transportation to the externship site. Students are not paid any salary or stipend during an externship. Some employers may make an offer of employment at the end of the externship, but employment is not guaranteed. Externships are assigned by the campus. Although the Institution tries to take into consideration specific location and/or skill preferences, externship sites are assigned based on availability. Continuing availability may be compromised due to certain factors beyond the institution’s control, including local economic conditions, state regulatory actions, failure of students to attend externships or meet site guidelines, and unreasonable student demands for alternative sites. Students must comply with any and all conditions prescribed by the sites, the institution, the state, accrediting body, or any other third party regarding attendance, conduct, and participation at the sites. If an extern is dismissed from more than one site, the extern will then be responsible for securing a new site.

If you have prior misdemeanor or felony convictions, you may be subject to denial of externships, employment opportunities, and/or professional licensure. You are advised that, in order to comply with clinical or employment requirements, you may be required by some hospitals or businesses to undergo a criminal background check and/or drug screening.
Utah Campus Tuition and Fees

No out-of-state tuition requirements apply.

<table>
<thead>
<tr>
<th>Associate's Programs</th>
<th>Total Tuition Charges (Based on # of quarter credits)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medical Assisting</td>
<td>$42,940</td>
</tr>
<tr>
<td>Surgical Technologist</td>
<td>$42,390</td>
</tr>
<tr>
<td>Nursing Education</td>
<td>$50,920</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Bachelor's Programs</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Business Administration</td>
<td>$74,700</td>
</tr>
<tr>
<td>Cybersecurity and Networking</td>
<td>$74,727</td>
</tr>
<tr>
<td>Software and Mobile Applications Development</td>
<td>$74,520</td>
</tr>
</tbody>
</table>

Utah Campus Military Funding

Applicants who plan to use Veteran Affairs (VA) benefits to pay for all or a portion of tuition may provide a certificate of eligibility on or before the first day of the program. Depending on the benefits available, you may also need to make arrangements to pay the amount that is the difference between the amount of the tuition and the amount of the VA education benefit disbursement.

We have reviewed and are in compliance with 38 USC 3679(e) that went into effect on August 1, 2019. For more information on this, please contact the VA department for your campus.

For active duty military personnel and their spouses, National Guard personnel and their spouses, military reservists and their spouses, and Department of Defense/Veteran Administration employees and their spouses and adult children, the regular tuition will be discounted across the board to a level that will be equivalent to $250 per credit hour for all associate’s, bachelor’s, and master’s programs. Those receiving this discount shall not be eligible to receive any scholarships offered by the Colleges.

Books are loaned at no charge for all programs except the Master’s level on-ground programs. The cost of uniforms and laboratory supplies for the health sciences programs are included in tuition.

In the event a check is returned for any reason, a $35 charge will be made to the student’s account. Refund calculations are complex. For further information and examples, read the catalog, and visit our Financial Aid office.

Surgical Technologist AOS Program Tuition

The tuition for the Surgical Technologist AOS program includes AST student membership fees and the cost of two uniforms. Books are loaned at no charge. A physical examination performed by a licensed physician, a series of three Hepatitis B vaccinations, and the cost of any courses taken to prepare to pass the Surgical Technology examination are the responsibility of the student.

Utah Campus Financial Aid

Funding Tuition

The institution offers individual financial planning sessions for each student and family. The institution participates in the Title IV Federal Financial Aid Program that includes Federal Pell Grants, Federal Parent Loans for Undergraduate Study, the Federal Supplemental Educational Opportunity Grant, and the Federal Direct Student Lending program. All students must have an appointment with the Finance Department prior to starting school to arrange payment of tuition. Prospective students may request a Student Financial Aid Guide, a Financial Aid Consumer Information packet, and other pertinent information and forms from the Finance Department. Private loans, scholarships, and electronic tuition payments are available to students to cover the cost of tuition as listed below. The institution will work with any bank that the student wishes to use for student alternative private loans, in addition to those banks and programs listed below. Please see the local campus Financial Aid office for information about specific lenders.

Students who are selected for verification of documentation for funding purposes regarding proof of high school graduation or equivalent (POG), may submit an unofficial proof of high school graduation with a signed Transcript Request Form if the student cannot provide a copy of their high school diploma or GED. Once the student is able to access official POG, the student will have to provide it to the institution immediately. If the student does not provide this documentation in a timely manner, they will be dropped from school and all Title IV funds will be returned.

Educational Plan: This convenient budget plan uses a payment plan to help a student meet educational expenses.

Monthly payments made to a student’s account while in school will reduce the principal balance and future interest charges. Interest will begin to accrue 45 days after graduation; if a student withdraws, interest will start accruing 45 days
after the withdrawal.

A five percent discount is applied when a student pays in full for at least one academic year or more. This discount does not apply to monthly or partial payments and does not apply to employer reimbursements.

- A $10 late fee will be assessed on accounts overdue more than 15 days.
- A $35 fee will be assessed for each returned check.

Note: Any holder of a consumer credit contract is subject to all claims and defenses, which the debtor could assert against the seller of goods or services, obtained pursuant hereto or with the proceeds hereof. Recovery hereunder by the debtor shall not exceed amounts paid by the debtor (FTC Rule effective 5/14/1976).

Utah Campus Grants

General Policies for Grants

Grants may be awarded to new students only.

A student may not receive multiple grants, or a grant and a scholarship, simultaneously from the institution; a student may receive only a single grant or a single scholarship from the institution at any given time. A student may have other external scholarships or grants in addition to the one awarded by our institution.

Grants are non-transferable, apply to tuition only, and will not result in a cash payment to students. All grants are waivers of tuition. The number of qualified applicants determines the total amount awarded by the campus in any academic year.

Grants

Family Grants: Family Grants will be awarded for 10% of the tuition remaining after transfer of credits if an applicant enrolls in a program offered by the Institution. The following criteria apply:

1. The Family Grant applies only to applicants who are immediate family members (father, mother, son, daughter, brother, sister, stepchild, or spouse) of either a graduate or a currently enrolled student past the false start period.

In this case, a Family Grant is awarded to the current student and a separate Family Grant is awarded to the immediate family member.

Any new student that has an immediate family member simultaneously start school and is not false started.

In this case, a Family Grant is awarded to the new start and a separate Family Grant is awarded to the immediate family member.

2. Family Grants are applied to the student's tuition in the first module of every term.

3. Every enrolling family member is granted the Family Grant in an amount representing 10% of tuition.

4. The grant may not be combined with other institution scholarships or grants.

5. The grant applies to tuition only and does not result in a cash payment to the student or the student’s immediate family member. This grant is not transferable to non-family members and is a waiver of tuition. If a recipient of the Family Grant withdraws or is terminated, he or she permanently forfeits the Family Grant award.

Utah Campus Tuition Discounts

Matching Funds

Matching funds are available for students employed by an organization that reimburses its employees for educational costs. A student is eligible for matching funds only after providing written evidence that the student is being reimbursed for educational costs during the time frame in which he/she is an active student at the institution. A student whose status with the institution is active or graduate and who is employed by the organization may receive an amount of up to $5,000 for associate's degrees, up to $10,000 for bachelor's degrees, and up to $3,000 for master's degrees. The matching funds allowance will not exceed the tuition reimbursement award of the employer and the maximum limit established by the institution. The matching funds will be posted to the student's account when the funds are received by the school and applied to the student's account up to the maximum limit. In the event that students transfer credits to the institution, the matching funds allowance will be reduced proportionally.

Utah Campus Refund Policy

All institutional refunds to students will be processed within 30 days of the Date of Determination of withdrawal. The Date of Determination is the earlier of:

a. The date the institution receives notice from the student that he/she is withdrawing;

b. The date the student’s enrollment is terminated by the institution;
c. For a student who withdraws without notifying the institution, 14 calendar days following the student's last documented date of attendance/participation.

**Institutional charges upon withdrawal or termination during the first term of the first academic year:**

1. If you terminate after midnight of the fifth day of classes, but before completing more than 10% of the term, you are responsible for 10% of the tuition and the cost of any books not returned and uniforms issued.

2. If you terminate after completing more than 10% of the term but less than or equal to 25% of the term, you are responsible for 25% of the term's tuition and the cost of any books not returned and uniforms issued.

3. If you terminate after completing more than 25% of the term but less than or equal to 50% of the term, you are responsible for 50% of the tuition and the cost of any books not returned and uniforms issued.

4. If you terminate after completing more than 50% of the term but less than or equal to 75% of the term, you are responsible for 75% of the tuition and the cost of any books not returned and uniforms issued.

5. If you terminate after completing more than 75% of the term, you are responsible for all tuition, plus the cost of any books not returned and uniforms issued.

The following institutional charges apply upon withdrawal or termination during any subsequent term.

1. If you terminate during the first 25% of the term, you are responsible for 25% of the tuition and the cost of any books or computers not returned, and of uniforms issued.

2. If you terminate after completing more than 25% of the term but less than 50%, you are responsible for 50% of the tuition and the cost of any books or computers not returned, and of uniforms issued.

3. If you terminate after completing more than 50% of the term but less than 75%, you are responsible for 75% of the tuition and the cost of any books or computers not returned, and of uniforms issued.

4. If you terminate after completing more than 75% of the term, you are responsible for all tuition plus the cost of any books or computers not returned and of uniforms issued.

Any credit granted for prior education or training shall not impact this refund policy. Refund calculations are complex. For further information and examples, visit the institution’s Financial Aid Office.

**Military Tuition Assistance Refund Policy**

For any student withdrawing from the institution who is receiving Tuition Assistance (TA) from the Department of Defense, the institution will return any unearned TA funds on a proportional basis through the 60 percent portion of the academic term of the program for which the funds were provided. TA funds will be earned proportionally during an academic term with unearned funds being returned based upon when a student stops attending.

If a refund is owed, the institution shall pay the refund to the person or entity that paid the tuition within 30 calendar days after the date of determination of withdrawal.

The institution will calculate the student's TA eligibility based on the last date of attendance using the following formula:

<table>
<thead>
<tr>
<th>Proportion of the Academic Term Completed as of Date of Withdrawal or Termination</th>
<th>Tuition Refund</th>
</tr>
</thead>
<tbody>
<tr>
<td>Withdraw prior to the program start</td>
<td>100% return of funds</td>
</tr>
<tr>
<td>Withdraw after completing 1 to 10% of the academic term</td>
<td>90% return of funds</td>
</tr>
<tr>
<td>Withdraw after completing 11 to 20% of the academic term</td>
<td>80% return of funds</td>
</tr>
<tr>
<td>Withdraw after completing 21 to 30% of the academic term</td>
<td>70% return of funds</td>
</tr>
<tr>
<td>Withdraw after completing 31 to 40% of the academic term</td>
<td>60% return of funds</td>
</tr>
<tr>
<td>Withdraw after completing 41 to 50% of the academic term</td>
<td>50% return of funds</td>
</tr>
<tr>
<td>Withdraw after completing 51 to 59% of the academic term</td>
<td>40% return of funds</td>
</tr>
<tr>
<td>Withdraw after completing at least 60% of the academic term</td>
<td>No return of funds</td>
</tr>
</tbody>
</table>

**Return of Title IV Funds**

If a student receives Title IV student financial assistance (Federal Pell Grants, Federal Supplemental Grants, Federal Family Education Loans), special rules apply when a student withdraws or is terminated. These rules are independent of the institution’s refund policy. Thus, there may be cases in which the institution is required by the government to return
Title IV funds even though such funds are needed to pay the student's institutional charges. In all cases, the student remains responsible for paying institutional charges as determined by the refund policy.

**Earning and Returning Title IV Funds**

Special rules apply for withdrawals and terminations when the student is a recipient of certain Title IV Federal Student Aid recipients. (Title IV aid includes Federal Pell Grants, Federal Supplemental Opportunity Grants, Direct Loans, and Federal PLUS Loans.)

Undergraduate programs use modules-within-terms for Financial Aid. Each term consists of four modules that are each 4-weeks in length. The academic year is considered to be two terms that are each 16 weeks in length. Each term is considered the payment period for Title IV funding.

For any student who withdraws during a payment period that begins after June 30, 2011 without completing all the days in the payment period, a Return to Title IV (R2T4) calculation must be performed according to Title IV regulations. If the student then re-enters prior to the end of that same payment period, the student is eligible to receive any funds for which the student was eligible prior to the withdrawal if the enrollment status supports those amounts, including any returned funds.

If a student officially withdraws or is terminated by the institution, the last date of attendance will be used to calculate both refunds and the return of Title IV Funds (if the latter is necessary). If a student stops attending and makes no formal withdrawal request the student will be withdrawn after 14 days of non-attendance/non-participation, and the last date of attendance will be used in all withdrawal calculations as the last date of the student’s obligation.

The Return of Title IV, as defined by the 1998 Amendments to the Higher Education Act of 1965, applies to any student receiving federal financial aid and who withdraws on or before 60% of the calendar days to the end of the period of enrollment or payment period. The percentage of Title IV that has been earned is equal to the percentage of the payment period or period of enrollment that the student completed by the withdrawal date (documented last day of attendance/participation). If the withdrawal date is after the completion of more than 60% of the period of enrollment, the student has earned 100% of the Title IV funds. If the amount of Title IV that the student has earned (as calculated) is less than the amount of Title IV that was disbursed, the difference must be returned within 45 days of the Date of Determination to the appropriate program. No additional disbursements will follow.

**Refund Examples**

Example: Assume that a first time enrollment student enrolled in a program and was charged $150 in fees. The student’s start date for the payment period was 1/28/13 with an end date of 5/16/13. The Institution determined that the student attended into module 2, LDA 2/28/13. The student’s loans and grants were fully disbursed for the payment period. The Institution terminated the student after 14 days of non-attendance, PELL was recalculated and unearned funds were returned.

**Institutional Calculation**

<table>
<thead>
<tr>
<th>Loan Funds Disbursed</th>
<th>$4,703.00</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount Earned by the Student (29.4%)</td>
<td>$893.00</td>
</tr>
<tr>
<td>PELL Funds Received for Full Time</td>
<td>$2,775.00</td>
</tr>
<tr>
<td>Amount Earned by the Student (8 credits attempted: Below 1/2 time)</td>
<td>$694.00</td>
</tr>
<tr>
<td>Total Unearned (Returned)</td>
<td>$2,081.00</td>
</tr>
<tr>
<td>Student Tuition Charged</td>
<td>$8,279.00</td>
</tr>
<tr>
<td>Less: 50% Tuition Refund</td>
<td>$4,139.50</td>
</tr>
<tr>
<td>Plus Administrative Fees</td>
<td>$150.00</td>
</tr>
<tr>
<td>Total Tuition and Fees Earned by University</td>
<td>$4,289.50</td>
</tr>
<tr>
<td>Funds Retained by University</td>
<td>$1,587.00</td>
</tr>
<tr>
<td><strong>Balance Due University by Student</strong></td>
<td><strong>$2,702.50</strong></td>
</tr>
</tbody>
</table>

Refund calculations are complex. For further information and examples, contact our financial aid office.

**Utah Campus Degree Programs**

Not all programs and areas of emphasis are approved at each campus; see the program descriptions in this catalog for more information.

The institution reserves the right to vary the order in which courses are offered within each program, to update and make changes to the subject matter, schedules, and course material, and to adjust the time scheduled for a curriculum. Such changes will not increase the total tuition beyond the amount stated in the Enrollment Agreement.
## Utah Campus Course Codes

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACC</td>
<td>Accounting</td>
</tr>
<tr>
<td>APP</td>
<td>Computer Applications</td>
</tr>
<tr>
<td>BIO</td>
<td>Biology</td>
</tr>
<tr>
<td>BIS</td>
<td>Business Information Security</td>
</tr>
<tr>
<td>CAP</td>
<td>Capstone</td>
</tr>
<tr>
<td>CHE</td>
<td>Chemistry</td>
</tr>
<tr>
<td>CMN</td>
<td>Communication</td>
</tr>
<tr>
<td>CSS</td>
<td>College Success Strategies</td>
</tr>
<tr>
<td>ECN</td>
<td>Economics</td>
</tr>
<tr>
<td>ENG</td>
<td>English</td>
</tr>
<tr>
<td>EXT</td>
<td>Externship</td>
</tr>
<tr>
<td>FIN</td>
<td>Finance</td>
</tr>
<tr>
<td>HCA</td>
<td>Healthcare Administration</td>
</tr>
<tr>
<td>HEA</td>
<td>Health</td>
</tr>
<tr>
<td>HIS</td>
<td>History</td>
</tr>
<tr>
<td>HRM</td>
<td>Human Resources Management</td>
</tr>
<tr>
<td>ISS</td>
<td>Information Systems Security</td>
</tr>
<tr>
<td>LBT</td>
<td>Laboratory</td>
</tr>
<tr>
<td>MAN</td>
<td>Management</td>
</tr>
<tr>
<td>MAT</td>
<td>Mathematics</td>
</tr>
<tr>
<td>MCS</td>
<td>Microcomputer Systems</td>
</tr>
<tr>
<td>MED</td>
<td>Medical</td>
</tr>
<tr>
<td>MKT</td>
<td>Marketing</td>
</tr>
<tr>
<td>NET</td>
<td>Networking</td>
</tr>
<tr>
<td>NUR</td>
<td>Nursing</td>
</tr>
<tr>
<td>OPS</td>
<td>Operating Systems</td>
</tr>
<tr>
<td>PHI</td>
<td>Philosophy</td>
</tr>
<tr>
<td>PHR</td>
<td>Pharmacy</td>
</tr>
<tr>
<td>PRG</td>
<td>Programming</td>
</tr>
<tr>
<td>PSY</td>
<td>Psychology</td>
</tr>
<tr>
<td>RAM</td>
<td>Research</td>
</tr>
<tr>
<td>SOC</td>
<td>Sociology</td>
</tr>
<tr>
<td>STA</td>
<td>Statistics</td>
</tr>
<tr>
<td>SUR</td>
<td>Surgical Technologist</td>
</tr>
</tbody>
</table>
Utah Campus Definition of Credit

Academic credit is measured in quarter credit hours. Credits are based on the amount of time students spend in class, in a laboratory setting, on an externship, or in a combination of the three. Additionally, credits are based on the amount of time students spend on out-of-class activities such as readings, research, writing papers, and/or working on assignments and projects.

Students are enrolled in classes every four weeks. A clock hour is equal to 50 minutes of instruction. One-quarter credit hour is equivalent to a minimum of 10 clock hours in class, 20 clock hours in a laboratory, or 30 clock hours devoted to an externship, or a combination of the three. Students are expected to spend two hours working on out-of-class activities for every one hour in the classroom. For example, if a student is scheduled for 10 hours of classroom instruction in a week, he or she would be expected to spend 20 hours working on out-of-class activities. Therefore, it is very important that students budget their time to allow for completion of supplementary learning activities to ensure success in their studies.

Utah Campus Course Numbering System

For undergraduate programs, courses numbered 100 to 299 are considered basic to the learning process of the student. Courses numbered 300 to 499 are generally considered upper-level work. Master's program courses are numbered 500 to 699.

Utah Campus General Education Courses

General education courses are:

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>CHE 110</td>
<td>Introduction to Chemistry</td>
</tr>
<tr>
<td>CMN 201</td>
<td>Communication and Public Speaking</td>
</tr>
<tr>
<td>CMN 205</td>
<td>Communication and Public Speaking</td>
</tr>
<tr>
<td>CMN 315</td>
<td>Advanced Interpersonal Communication</td>
</tr>
<tr>
<td>CSS 295</td>
<td>Professional Development</td>
</tr>
<tr>
<td>ECN 225</td>
<td>Microeconomics</td>
</tr>
<tr>
<td>ENG 101</td>
<td>English Composition</td>
</tr>
<tr>
<td>ENG 105</td>
<td>English Writing Fundamentals</td>
</tr>
<tr>
<td>HIS 225</td>
<td>American History</td>
</tr>
<tr>
<td>MAT 225</td>
<td>College Algebra</td>
</tr>
</tbody>
</table>

Applied general education courses in the Medical Assisting program (please see individual program listing for details):

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>PHI 210</td>
<td>Critical Thinking</td>
</tr>
<tr>
<td>PHI 315</td>
<td>Critical Thinking</td>
</tr>
<tr>
<td>PSY 250</td>
<td>Positive Psychology</td>
</tr>
<tr>
<td>PSY 255</td>
<td>Psychology and Emotional Intelligence</td>
</tr>
<tr>
<td>RAM 110</td>
<td>Research Application Methods</td>
</tr>
<tr>
<td>SOC 240</td>
<td>World Cultures</td>
</tr>
<tr>
<td>STA 325</td>
<td>Statistics</td>
</tr>
<tr>
<td>MAT 120</td>
<td>Healthcare Calculations and Accounting</td>
</tr>
</tbody>
</table>
Utah Campus School of HEALTHCARE

Associate of Occupational Studies:
- Medical Assisting
- Surgical Technologist

Associate Degree:
- Nursing Education (RN)
Associate of Occupational Studies Degree

Medical Assisting

Utah Campus

19 Months

The Medical Assisting AOS degree program is designed to provide the students the knowledge and clinical skills for gaining entry-level employment in a medical facility in both administrative and clinical areas. Specific training is provided in preparing instruments and materials, vital signs, phlebotomy, medication preparation and administration, clinical documentation and assisting the physician with exams and procedures. Training in computer and administrative skills is also provided as they pertain to electronic health records and medical office procedures. The student will be able to function independently with administrative duties as well as clinical duties and computer functions of the office.

PROGRAM OBJECTIVES:

Upon completion of this program students demonstrate the primary duties of medical assistants in the front-office administrative and back office clinical functions of a medical office, clinic, surgical center or hospital, which include:

- Completing patient history and measuring vital signs
- Assisting with patient examinations or treatments
- Giving patients injections as directed by the physician
- Collecting routine laboratory specimens and performing basic laboratory procedures
- Completing general medical office procedures including medical records and medical reception
- Demonstrating telephone techniques and communication skills

The externship in this program is a credit-earning course. Externship sites are assigned to students based on the availability of sites at the time of the course. All students must complete an externship in order to graduate. Students will generally do their externship at a doctor’s office, clinic, hospital, or other healthcare-related facility. This gives graduates exposure to working with patients or general medical procedures and practices, such as insurance, coding and billing, phlebotomy, etc. Although externships are not required by most states for subjects taught in the medical assisting program, they are a requirement for graduation.

A majority of the courses offered in this program are delivered through a hybrid model which means instructors meet with students both face to face and through an online platform each week.

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>APP 110</td>
<td>Business Computer Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 105</td>
<td>Psychology of Motivation</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 295</td>
<td>Professional Development</td>
<td>5.0</td>
</tr>
<tr>
<td>EXT 101</td>
<td>Externship</td>
<td>5.0</td>
</tr>
<tr>
<td>LBT 282</td>
<td>Medical Aseptics and Clinical Procedures</td>
<td>5.0</td>
</tr>
<tr>
<td>LBT 296</td>
<td>Phlebotomy and Laboratory Procedures</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 101</td>
<td>Medical Terminology</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 110</td>
<td>Introduction to Healthcare, Documentation, Law, and Ethics</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 113</td>
<td>Vital Signs, Emergencies, and Cardiopulmonary Procedures</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 215</td>
<td>Medical Coding</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 285</td>
<td>Musculoskeletal, Nervous, and Integumentary Systems</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 286</td>
<td>Cardiac and Respiratory Systems</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 287</td>
<td>Endocrine, Urinary, and Reproductive Systems</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 288</td>
<td>Lymphatic, Immune, and Digestive Systems</td>
<td>5.0</td>
</tr>
<tr>
<td>PHR 155</td>
<td>Pharmacology and Injections</td>
<td>5.0</td>
</tr>
</tbody>
</table>

General education courses:

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>CMN 205</td>
<td>Communication and Public Speaking</td>
<td>5.0</td>
</tr>
<tr>
<td>ENG 105</td>
<td>English Writing Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>PSY 255</td>
<td>Psychology and Emotional Intelligence</td>
<td>5.0</td>
</tr>
</tbody>
</table>

Applied general education courses:

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>MAT 120</td>
<td>Healthcare Calculations and Accounting</td>
<td>5.0</td>
</tr>
</tbody>
</table>

TOTAL MINIMUM NUMBER OF CREDITS: 95

General education courses may be substituted provided that the substituted course is at the same level as the course it is replacing.

The university reserves the right to vary the order in which courses are offered within each program and to adjust the time scheduled for a curriculum. Such changes will not increase the total tuition beyond the amount stated in the Enrollment Agreement.
Associate of Occupational Studies Degree
Surgical Technologist

Utah Campus

20 Months

This program prepares students to assume entry-level positions as members of a healthcare surgical team. Employment opportunities are available in hospitals and in surgical centers as surgical technologists. The surgical technologist works under the direct supervision of the circulating nurse in the operating room. The surgical technologist assists with surgical procedures and provides the surgeon with instruments, sutures, sponges, and other equipment necessary to accomplish the procedures. All clinical externships are performed in the daytime.

Admissions requirements for this program are listed in the Admissions section of this catalog.

A majority of the courses offered in this program are delivered through a hybrid model which means instructors meet with students both face to face and through an online platform each week.

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>CSS 101</td>
<td>Psychology of Motivation</td>
<td>4.0</td>
</tr>
<tr>
<td>PSY 203</td>
<td>Personal and Professional Relations</td>
<td>4.0</td>
</tr>
<tr>
<td>SUR 101</td>
<td>Anatomy, Physiology, and Terminology</td>
<td>4.0</td>
</tr>
<tr>
<td>SUR 102</td>
<td>Surgical Technology/Patient Care Concepts</td>
<td>3.0</td>
</tr>
<tr>
<td>SUR 201</td>
<td>Intermediate Anatomy and Physiology</td>
<td>4.0</td>
</tr>
<tr>
<td>SUR 203</td>
<td>Microbiology and Infection Control</td>
<td>3.0</td>
</tr>
<tr>
<td>SUR 204</td>
<td>General and Minimal Surgical Procedures</td>
<td>3.0</td>
</tr>
<tr>
<td>SUR 205</td>
<td>Surgical Pharmacology</td>
<td>3.0</td>
</tr>
<tr>
<td>SUR 206</td>
<td>Asepsis and the Surgical Environment</td>
<td>3.0</td>
</tr>
<tr>
<td>SUR 207</td>
<td>Surgical Instrumentation and Supplies</td>
<td>3.0</td>
</tr>
<tr>
<td>SUR 208</td>
<td>Systematic Surgical Procedures I</td>
<td>3.0</td>
</tr>
<tr>
<td>SUR 209</td>
<td>Systematic Surgical Procedures II</td>
<td>3.0</td>
</tr>
<tr>
<td>SUR 210</td>
<td>Sensory and Plastic Surgical Procedures</td>
<td>3.0</td>
</tr>
<tr>
<td>SUR 211</td>
<td>Clinical Externship and Practicum</td>
<td>15.0</td>
</tr>
<tr>
<td>SUR 222</td>
<td>Surgical Suite Operations</td>
<td>3.0</td>
</tr>
<tr>
<td>SUR 223</td>
<td>Surgical Robotics, Physics and Electronics</td>
<td>3.0</td>
</tr>
<tr>
<td>SUR 224</td>
<td>Medical Surgical Nursing</td>
<td>3.0</td>
</tr>
<tr>
<td>SUR 225</td>
<td>Surgical Interventions</td>
<td>4.0</td>
</tr>
<tr>
<td>SUR 226</td>
<td>Surgical Seminar</td>
<td>3.0</td>
</tr>
</tbody>
</table>

General education courses:

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>ENG 101</td>
<td>English Composition</td>
<td>4.0</td>
</tr>
<tr>
<td>CMN 201</td>
<td>Communication and Public Speaking</td>
<td>4.0</td>
</tr>
<tr>
<td>PHI 210</td>
<td>Critical Thinking</td>
<td>4.0</td>
</tr>
<tr>
<td>PSY 250</td>
<td>Positive Psychology</td>
<td>4.0</td>
</tr>
</tbody>
</table>

TOTAL MINIMUM NUMBER OF CREDITS: 90.0

*The following Courses may be substituted:

- CSS 101 Psychology of Motivation with CSS 105 Psychology of Motivation
- CMN 201 Communication and Public Speaking with CMN 205 Communication and Public Speaking
- ENG101 English Composition with ENG 105 English Writing Fundamentals
- PSY 250 Positive Psychology with PSY 255 Psychology and Emotional Intelligence

General education courses may be substituted provided that the substituted course is at the same level as the course it is replacing.
Associate Degree in Nursing Education

Nursing Education (RN)

Utah Campus

25 Months

The Associate Degree in Nursing Education includes 95.5 lower division quarter credits (35.5 quarter credits for prerequisite courses, which include general education credits, and 60 core Nursing course credits). The program includes didactic, laboratory, and clinical learning experiences.

Admissions requirements for this program are listed in the Admissions section of this catalog.

Students enrolled in the Associate Degree in Nursing Education program must obtain a grade of B or better in each nursing core course and maintain a GPA of 3.0 or better at all times during enrollment in the program. For general education and prerequisite courses, the student must obtain a grade of C+ or better.

Graduates of Independence University’s Associate Degree in Nursing Education program are accountable, adaptable generalists prepared with the knowledge and skills to enter the practice of nursing at an advanced beginner level in a variety of settings, continue their professional development through to proficient and expert levels, and advance their education to the baccalaureate in nursing level.

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>NUR 1115</td>
<td>Anatomy and Physiology</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 1116</td>
<td>Pathophysiology</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 1117</td>
<td>Microbiology for Nursing</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 1118</td>
<td>Pharmacology Principles For Nursing</td>
<td>5.0</td>
</tr>
<tr>
<td>NUR 1119</td>
<td>Fundamentals in Nursing (3 modules)</td>
<td>13.0</td>
</tr>
<tr>
<td>NUR 1140</td>
<td>Maternal-Newborn Nursing (2 modules)</td>
<td>5.0</td>
</tr>
<tr>
<td>NUR 1150</td>
<td>Pediatric Nursing (2 modules)</td>
<td>5.0</td>
</tr>
<tr>
<td>NUR 2120</td>
<td>Medical-Surgical Nursing (3 modules)</td>
<td>11.0</td>
</tr>
<tr>
<td>NUR 2140</td>
<td>Mental Health Nursing (2 modules)</td>
<td>5.0</td>
</tr>
<tr>
<td>NUR 2220</td>
<td>Advanced Medical-Surgical Nursing (2 modules)</td>
<td>11.0</td>
</tr>
<tr>
<td>NUR 2221</td>
<td>Leadership &amp; Management in Nursing (2 modules)</td>
<td>2.0</td>
</tr>
<tr>
<td>NUR 2250</td>
<td>Nursing Practicum* (2 modules)</td>
<td>4.0</td>
</tr>
</tbody>
</table>

*Is taught concurrently with NUR 2221.

TOTAL MINIMUM NUMBER OF CREDITS: 95

General education courses may be substituted provided that the substituted course is at the same level as the course it is replacing.

Graduation and licensing:

After a degree audit has been conducted and the student is found to have met all course completion requirements, the student will take a PreRN exam. When a student has successfully passed this examination, the student will be eligible for graduation and will be granted an Associate’s Degree in Nursing Education.

After a student’s successful completion of the Associate Degree in Nursing Education program, the student must contact the Utah State Board of Nursing with a letter indicating the student’s eligibility to apply for the Registered Nurse NCLEX examination. Upon successful completion of the NCLEX examination, the student may apply for his or her registered nurse license. The university will issue a one-time reimbursement to the student for the cost of the NCLEX examination upon the student’s passing of the exam.

Graduates must obtain a Registered Nurse license in order to be eligible for employment in this career field in the state of Utah. Registered Nurse licensing requirements for employment vary by state.
Utah Campus School of BUSINESS

Bachelor of Science: Business Administration
- Emphasis in Human Resources
- Emphasis in Marketing
- Emphasis in Technology
Bachelor of Science Degree

Business Administration

Utah Campus

36 Months

The Business Administration program prepares graduates for a variety of responsible managerial positions in both domestic and international firms. The objectives of the program are to provide a foundation in accounting, sales and marketing, operations management, human resource management and banking and finance and to provide the graduate with an integrated understanding of business and economic concepts and how they relate to the global economy. Business Administration graduates are employed in entry-level to mid-level positions as an office manager, account manager, small business developer, human resource assistant, or sales manager.

A majority of the courses offered in this program are delivered through a hybrid model which means instructors meet with students both face to face and through an online platform each week.

SOC codes: 11-1021, 11-2022, 11-3011, 11-3071, 11-9151, 11-9199, 13-1111

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACC 113</td>
<td>Introduction to Accounting &amp; Workplace Relationships</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 114</td>
<td>Payroll Accounting &amp; Human Resources and Policies</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 201</td>
<td>Accounting for Non-Accountants</td>
<td>5.0</td>
</tr>
<tr>
<td>APP 110</td>
<td>Business Computer Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>APP 111</td>
<td>Practical Business Spreadsheets</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 105</td>
<td>Psychology of Motivation</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 295</td>
<td>Professional Development</td>
<td>5.0</td>
</tr>
<tr>
<td>FIN 235</td>
<td>Principles of Business &amp; Personal Finance</td>
<td>5.0</td>
</tr>
<tr>
<td>HRM 211</td>
<td>Introduction to Human Resource Management</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 111</td>
<td>Introduction to Business &amp; Job Search Skills</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 113</td>
<td>Management Principles &amp; Professional Success</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 115</td>
<td>Marketing &amp; Business Etiquette</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 205</td>
<td>Supervision, Conflict, Negotiations, and Accountability</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 215</td>
<td>Entrepreneurship, Motivation, Leadership, and Teams</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 225</td>
<td>Project Management</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 234</td>
<td>Business Law and Ethics</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 235</td>
<td>Advertising Fundamentals &amp; Strategies</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 301</td>
<td>Business Communication</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 325</td>
<td>Operations Management &amp; Problem Solving</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 336</td>
<td>Retail Marketing Organization and Processes</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 355</td>
<td>Strategic &amp; Operational Management Planning</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 435</td>
<td>Sales &amp; Customer Relationship Management</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 440</td>
<td>Organizational Design, Evolution and Change Management</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 445</td>
<td>Human Resources Standards, Strategy, and Management</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 455</td>
<td>International Business Management</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 499</td>
<td>Business Capstone</td>
<td>5.0</td>
</tr>
<tr>
<td>MKT 235</td>
<td>Technology in Marketing and Branding Strategy</td>
<td>5.0</td>
</tr>
<tr>
<td>CMN 205</td>
<td>Communication and Public Speaking</td>
<td>5.0</td>
</tr>
<tr>
<td>CMN 315</td>
<td>Advanced Interpersonal Communication</td>
<td>5.0</td>
</tr>
<tr>
<td>ECN 225</td>
<td>Microeconomics</td>
<td>5.0</td>
</tr>
<tr>
<td>ENG 105</td>
<td>English Writing Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>HIS 225</td>
<td>American History</td>
<td>5.0</td>
</tr>
<tr>
<td>MAT 225</td>
<td>College Algebra</td>
<td>5.0</td>
</tr>
<tr>
<td>PHI 315</td>
<td>Critical Thinking</td>
<td>5.0</td>
</tr>
<tr>
<td>RAM 110</td>
<td>Research Application Methods</td>
<td>5.0</td>
</tr>
<tr>
<td>STA 325</td>
<td>Statistics</td>
<td>5.0</td>
</tr>
</tbody>
</table>

Total Minimum Number of Credits: 180
Human Resources emphasis

Students earning an emphasis in Human Resources will be prepared to apply business principles to the strategic function of human resources management. Topics for discussion include sourcing, recruiting, hiring, retention, talent mapping, training and developing employees, benefits and compensation policies, employment law, organizational development, and conflict resolution strategies. Possible areas of employment include entry-level positions such as human resource generalist, specialist positions in benefits, positions in staffing and recruiting, and human capital development and training.

Human Resources education courses:*  

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>HRM 250</td>
<td>Workforce Management, Labor Issues &amp; Dispute Resolution</td>
<td>5.0</td>
</tr>
<tr>
<td>HRM 340</td>
<td>Human Resource Training &amp; Development</td>
<td>5.0</td>
</tr>
<tr>
<td>HRM 450</td>
<td>Compensation &amp; Benefit Administration</td>
<td>5.0</td>
</tr>
<tr>
<td>HRM 460</td>
<td>Employee Recruitment &amp; Retention</td>
<td>5.0</td>
</tr>
</tbody>
</table>

TOTAL MINIMUM NUMBER OF CREDITS:  **180.0**  
*The Human Resources courses replace the following courses: MAN 235, MAN 336, MAN 435, and MKT 235

Marketing emphasis

Students earning an emphasis in Marketing will be prepared to apply the emerging technologies of social media to meet business goals. Topics of discussion will include emerging technologies, utilizing technologies for communication with internal and external stakeholders, leveraging the technology for sales and marketing purposes, and driving organizational and cultural change. Possible employment areas are expanded to include entry-level positions in retail product and services marketing, office management, advertising, or office administration.

Marketing education courses:*  

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>MKT 260</td>
<td>Marketing Channels</td>
<td>5.0</td>
</tr>
<tr>
<td>MKT 340</td>
<td>Brand Marketing Strategy</td>
<td>5.0</td>
</tr>
<tr>
<td>MKT 350</td>
<td>Consumer Behavior</td>
<td>5.0</td>
</tr>
<tr>
<td>MKT 360</td>
<td>Content Marketing</td>
<td>5.0</td>
</tr>
</tbody>
</table>

TOTAL MINIMUM NUMBER OF CREDITS:  **180.0**  
*The Marketing courses replace the following courses: MAN 215, MAN 355, MAN 445, and MAN 455

Technology emphasis

Students earning an emphasis in technology will be prepared to apply technology skills to achieve business goals. Emphasis is placed on preparing students to become certified in computer applications, networking, maintenance, and security. Possible employment areas include business manager, office manager, IT manager and service technician manager.

Technology education courses:*  

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>BIS 250</td>
<td>Database Management</td>
<td>5.0</td>
</tr>
<tr>
<td>BIS 335</td>
<td>Computer Networks &amp; Security</td>
<td>5.0</td>
</tr>
<tr>
<td>BIS 360</td>
<td>Data Communications &amp; Management</td>
<td>5.0</td>
</tr>
<tr>
<td>BIS 400</td>
<td>Advanced Management of Information systems</td>
<td>5.0</td>
</tr>
</tbody>
</table>

TOTAL MINIMUM NUMBER OF CREDITS:  **180.0**  
*The Technology courses replace the following courses: MAN 235, MAN 336, MAN 435, and MAN 455

General education courses may be substituted provided that (i) the substituted course is at the same level as the course it is replacing, and (ii) each program contains a mathematics, writing, and speech general education course.

The university reserves the right to vary the order in which courses are offered within each program, and to adjust the time scheduled for a curriculum. Such changes will not increase the total tuition beyond the amount stated in the Enrollment Agreement.
Utah Campus School of Technology

Bachelor of Science:
Cybersecurity & Networking
Software and Mobile Applications Development
Bachelor of Science Degree
Cybersecurity and Networking
Utah Campus
36 Months

The Bachelor of Science in Cybersecurity and Networking is designed to graduate a computer-science professional whose diverse practical and theoretical knowledge will guide the future of networking and information systems security in business and industry. Objectives of the program are to ensure competencies at complex levels of computer information systems operations, administration, and management, including networking, database management, client interface, information security, and information protection. Cybersecurity and Networking graduates are employed in entry-level to mid-level positions as network administrators, systems administrators, security technician and entrepreneurs operating systems administration, security forensics and defense mechanisms technicians, computer systems analysts, information security analysts, computer network support specialists, computer user support specialists, computer network architects, or network and computer systems administrators.

A majority of the courses offered in this program are delivered through a hybrid model which means instructors meet with students both face to face and through an online platform each week.

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>APP 110</td>
<td>Business Computer Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>CAP 495</td>
<td>Capstone</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 105</td>
<td>Psychology of Motivation</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 295</td>
<td>Professional Development</td>
<td>5.0</td>
</tr>
<tr>
<td>ISS 225</td>
<td>Computer Law</td>
<td>5.0</td>
</tr>
<tr>
<td>ISS 315</td>
<td>Information Security Management</td>
<td>5.0</td>
</tr>
<tr>
<td>ISS 325</td>
<td>Ethical Hacking</td>
<td>5.0</td>
</tr>
<tr>
<td>ISS 335</td>
<td>Threat and Defense Mechanisms</td>
<td>5.0</td>
</tr>
<tr>
<td>ISS 425</td>
<td>Cryptographic and Cipher Technologies</td>
<td>5.0</td>
</tr>
<tr>
<td>ISS 435</td>
<td>Computer Forensics</td>
<td>5.0</td>
</tr>
<tr>
<td>MCS 100</td>
<td>Introduction to Hardware and Firmware</td>
<td>5.0</td>
</tr>
<tr>
<td>MCS 105</td>
<td>Introduction to Operating System Installation and Configuration</td>
<td>5.0</td>
</tr>
<tr>
<td>MCS 200</td>
<td>Introduction to Server Administration</td>
<td>5.0</td>
</tr>
<tr>
<td>MCS 300</td>
<td>Advanced Server Administration</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 100</td>
<td>Introduction to Networking Concepts</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 105</td>
<td>Intermediate Networking Concepts</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 220</td>
<td>Introduction to Security Concepts</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 225</td>
<td>Intermediate Security Concepts</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 300</td>
<td>Network Communications: Architecture, Structure, and Functions</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 305</td>
<td>Network Communications: Small Networks</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 320</td>
<td>Cloud and Mobile Computing Concepts</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 400</td>
<td>Network Communications: Large Networks</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 405</td>
<td>Network Communications: WAN Technologies</td>
<td>2.5</td>
</tr>
<tr>
<td>NET 410</td>
<td>Network Communications: Network Services</td>
<td>3.0</td>
</tr>
<tr>
<td>NET 420</td>
<td>Information Storage</td>
<td>5.0</td>
</tr>
<tr>
<td>OPS 105</td>
<td>Introduction to Operating Systems</td>
<td>5.0</td>
</tr>
<tr>
<td>OPS 110</td>
<td>Linux Operating Systems I</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 105</td>
<td>Technical Project Management</td>
<td>5.0</td>
</tr>
</tbody>
</table>

General education courses:

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>CMN 205</td>
<td>Communication and Public Speaking</td>
<td>5.0</td>
</tr>
<tr>
<td>CMN 315</td>
<td>Advanced Interpersonal Communication</td>
<td>5.0</td>
</tr>
<tr>
<td>ECN 225</td>
<td>Microeconomics</td>
<td>5.0</td>
</tr>
<tr>
<td>ENG 105</td>
<td>English Writing Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>HIS 225</td>
<td>American History</td>
<td>5.0</td>
</tr>
<tr>
<td>MAT 225</td>
<td>College Algebra</td>
<td>5.0</td>
</tr>
<tr>
<td>PHI 315</td>
<td>Critical Thinking</td>
<td>5.0</td>
</tr>
<tr>
<td>RAM 110</td>
<td>Research Application Methods</td>
<td>5.0</td>
</tr>
<tr>
<td>STA 325</td>
<td>Statistics</td>
<td>5.0</td>
</tr>
</tbody>
</table>

**TOTAL MINIMUM NUMBER OF CREDITS:** 180.5

General education courses may be substituted provided that (i) the substituted course is at the same level as the course it is replacing, and (ii) each program contains a mathematics, writing and speech general education course.
Bachelor of Science Degree
Software & Mobile Applications Development
Utah Campus

36 Months

The bachelor’s degree program in Software & Mobile Applications Development prepares graduates to gain the skills necessary to succeed in the field of developing desktop, web, and mobile applications, using several programming languages, and using the systems development life cycle. Students learn to develop, create, and modify general computer applications software or specialized utility programs, analyze user needs and develop software solutions, and design software or customize software for client use with the aim of optimizing operational efficiency and user experience. Graduates will also be able to analyze and design databases, working individually or coordinating database development as part of a team, and supervise computer programmers. Possible employment areas include entry-level to mid-level positions as software engineers, software developers, web developers, mobile applications developers, computer programmers, project managers, database administrators, data analysts, computer and information research scientists, or quality assurance analysts and testers.

A majority of the courses offered in this program are delivered through a hybrid model which means instructors meet with students both face to face and through an online platform each week.

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>APP 110</td>
<td>Business Computer Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>CAP 495</td>
<td>Capstone</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 105</td>
<td>Psychology of Motivation</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 295</td>
<td>Professional Development</td>
<td>5.0</td>
</tr>
<tr>
<td>ISS 225</td>
<td>Computer Law</td>
<td>5.0</td>
</tr>
<tr>
<td>OPS 105</td>
<td>Introduction to Operating Systems</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 105</td>
<td>Technical Project Management</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 110</td>
<td>Programming Logic and Design</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 115</td>
<td>Web Development Foundations</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 150</td>
<td>Introduction to SQL</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 210</td>
<td>Introduction to C++</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 215</td>
<td>Introduction to C#</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 245</td>
<td>Database Programming</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 255</td>
<td>HTML and JavaScript Essential Training</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 300</td>
<td>Software Testing</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 306</td>
<td>Web and Software Security</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 311</td>
<td>Advanced ASP.NET Concepts</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 315</td>
<td>Systems Analysis and Design</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 316</td>
<td>User Interaction Design</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 320</td>
<td>Cloud Scripting</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 325</td>
<td>Mobile Applications Development I</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 332</td>
<td>Mobile Applications Development II</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 345</td>
<td>Database Programming; PHP with MySQL</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 355</td>
<td>Web Project Workflows</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 411</td>
<td>Ruby on Rails</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 450</td>
<td>Object Oriented Programming I</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 455</td>
<td>Object Oriented Programming II</td>
<td>5.0</td>
</tr>
</tbody>
</table>

General education courses:

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>CMN 205</td>
<td>Communication and Public Speaking</td>
<td>5.0</td>
</tr>
<tr>
<td>CMN 315</td>
<td>Advanced Interpersonal Communication</td>
<td>5.0</td>
</tr>
<tr>
<td>ECN 225</td>
<td>Microeconomics</td>
<td>5.0</td>
</tr>
<tr>
<td>ENG 105</td>
<td>English Writing Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>HIS 225</td>
<td>American History</td>
<td>5.0</td>
</tr>
<tr>
<td>MAT 225</td>
<td>College Algebra</td>
<td>5.0</td>
</tr>
<tr>
<td>PHI 315</td>
<td>Critical Thinking</td>
<td>5.0</td>
</tr>
<tr>
<td>RAM 110</td>
<td>Research Application Methods</td>
<td>5.0</td>
</tr>
<tr>
<td>STA 325</td>
<td>Statistics</td>
<td>5.0</td>
</tr>
</tbody>
</table>

TOTAL MINIMUM NUMBER OF CREDITS:  180.0
General education courses may be substituted provided that (i) the substituted course is at the same level as the course it is replacing, and (ii) each program contains a mathematics, writing and speech general education course.
Utah Campus Course Descriptions

Accounting

ACC 113  5 Credits
Introduction to Accounting & Workplace Relationships
This course will introduce the concepts of debit and credit and the principles of double-entry accounting. Students will analyze common business transactions, properly record them, and utilize this data to create basic financial statements. Students will explore the concepts of empowerment and accountability in the workplace and are introduced to various careers in the field.

ACC 114  5 Credits
Payroll Accounting & Human Resources and Policies
This course presents practical applications of payroll procedures and human resource policies. Topics include the methods of computing wages and salaries, computing withholdings, keeping records, and the preparation of various federal and state government reports. Students are introduced to the basic functions of the human resource department.

ACC 201  5 Credits
Accounting for Non-Accountants
This course presents a background in accounting principles and practices necessary to operate a business. The double-entry accounting system will be introduced, and common transactions discussed. Students will prepare and analyze financial statements in decision-making and performance evaluation.

Business Information Security

BIS 250  5 Credits
Database Management
This course introduces students to database design and creation. Emphasis is on data dictionaries, normalization, data integrity, data modeling, and creation of simple tables, queries, reports, and forms. The course presents the fundamental concepts and techniques in database use and development as well as provides a foundation for research in databases.

BIS 335  5 Credits
Computer Networks & Security
This course presents an introduction to the design and analysis of computer communication networks. Topics include application layer protocols, Internet protocols, network interfaces, local and wide area networks, wireless networks, bridging and routing, and current topics. In this course, students will learn about network attacks and vulnerabilities as well as current defenses. Topics include cryptography, confidentiality and authentication protocols, botnets, firewalls, intrusion detection systems, and communication privacy and anonymity.

BIS 360  5 credits
Data Communications & Management
In this course, students gain a practical understanding of relevant terminology, concepts and other information necessary to manage data communications. By the end of the course, students should be able to make intelligent decisions about the appropriate design, purchase, integration and use of data communication equipment and systems.

BIS 400  5 credits
Advanced Management of Information Systems
This course helps students see the connection between information systems and business performance. The goal of the course is to enable students to assess the opportunities and problems that managers use to add value to their organizations. It also aims to help students understand transformational changes within and across industries.

Capstone

CAP 495  5 Credits
Capstone
Students will prepare a formal project proposal and prepare the build foundation and framework in one of the following areas: database programming, web page programming, networking, information security, ethical hacking, or technology-based solutions. Once the proposal is approved, the student will submit an original paper of research and analysis utilizing appropriate APA format. Students will also deliver project build files to support the completion of the project. (Students may select an experiential learning opportunity with Dean approval of both a location and project.)

Chemistry

CHE 110  4 Credits
Introduction to Chemistry
Introduces the fundamentals of chemistry to students in the health sciences. Covers chemical measurements and calculations, atomic structure, chemical bonding, chemical reactions, states of matter, solutions, chemical equilibrium, acid-base systems, and introduces organic chemistry.

Communication

CMN 201  4 Credits
Communication and Public Speaking
This course focuses on the principles of effective public speaking and presentation. Emphasis is placed on Development, Preparation, Delivery, Presentation Aids, and Persuasive Speaking.

CMN 205  5 Credits
Communication and Public Speaking
This course focuses on the principles of effective public speaking and presentation. Focus is on the preparation, presentation, and critique of various forms of oral communication. Emphasis is placed on development, delivery, presentation aids, and persuasive speaking.

CMN 315  5 Credits
Advanced Interpersonal Communication
This course is designed to provide students with the skills they need to be effective communicators. Students will apply interpersonal communication skills theory to various situations in order to understand the clear connections between theory, skills, and life situations they will encounter.

Computer Applications

APP 101  3.5 Credits
Computer Fundamentals
This course explores the introductory use of word processing, spreadsheet, and presentation applications. Students will learn computer skills, including document and spreadsheet creation and presentation techniques.
APP 110 5 Credits
Business Computer Fundamentals
This course explores the introductory use of word processing, spreadsheet, and presentation applications. Students will learn computer skills, including document and spreadsheet creation and presentation techniques. Emphasis is on utilization of basic application skills to complete general business tasks.

APP 111 5 Credits
Practical Business Spreadsheets
This course introduces students to the use of Excel as a business tool. The course will cover the use of Excel to sort and analyze basic research data. Students will be able to develop tables, graphs and charts, complete data analysis, and understand the importance and use of Excel in their career. Emphasis on use of Excel to meet general business needs.

College Success Strategies

CSS 101 4 Credits
Psychology of Motivation
This course introduces students to the skills, characteristics, and habits that will help them be successful in a college environment and future careers. Such a desire for goal-oriented behavior is commonly referred to as motivation, and such motivation can propel students toward accomplishing their academic and vocational goals. Course topics include time management, problem solving, goal setting, career planning and preparation, and a range of additional student success strategies. Upon course completion, students will be more academically prepared in knowledge and practical training within an occupational area and also enhance their abilities to support their job searches and submit application documents.

CSS 105 5 Credits
Psychology of Motivation
This course introduces students to the skills, characteristics, and habits that will help them be successful in a college environment and future careers. Such a desire for goal-oriented behavior is commonly referred to as motivation, and such motivation can propel students toward accomplishing their academic and vocational goals. Course topics include time management, problem solving, goal setting, career planning and preparation, and a range of additional student success strategies. Upon course completion, students will be more informed and better prepared to progress in their programs and in their efforts to advance their desired career goals (i.e., students will be more academically prepared in knowledge and practical training within an occupational area and also enhance their abilities to support their job searches and submitting application documents such as documents created using standard writing guideline formats).

CSS 295 5 Credits
Professional Development
In this course, students apply the techniques and strategies learned within the Psychology of Motivation for more in-depth exploration of relevant employment resources, for the development of documents to submit in job application processes (e.g., resumes, cover letters, reference letters, follow up correspondence, resignation letters, and other written communications), enhancing individual verbal communication and interview skills. Students will also learn how to prioritize job search activities, and to appropriately manage and organize relevant documents and records. Upon completion of this course, students will have completed a portfolio of resources and documents to support their current and future job searches and be more informed about the strategies and processes that can more effectively support such efforts.

Economics

ECN 225 5 Credits
Microeconomics
This course covers basic microeconomic concepts. Topics include recession and depression, the circular flow of production and consumption, the role of the market in the economy, wage and price movements, the functions of markets in capitalism, and government interference in free markets. Emphasis is placed on students acquiring the critical thinking skills of economics.

English

ENG 101 4 Credits
English Composition
This course focuses on the principles of effective English composition with a comprehensive review and reinforcement of language arts skills. Emphasis is placed on the four essentials of writing: unity, support, coherence, and sentence skills. Practice in proofreading, editing, revision, and clear thinking is incorporated throughout the course.

ENG 105 5 Credits
English Writing Fundamentals
This course focuses on the principles of effective English composition with a comprehensive review and reinforcement of language arts skills. Emphasis is placed on the writing process, including prewriting, drafting, revision, and editing. Practice in research, argument, and critical thinking is incorporated throughout the course.

Externship

EXT 101 5 Credits
Externship
The student performs a 160-hour externship (depending on state requirements) at an approved location and is supervised by the on-site professional(s) assigned to the student and by the instructor from the College. During the externship, the student gains proficiency to an employee-acceptable level in the specific program he or she is studying. All hours are volunteered and no remuneration is allowed. (Prerequisite: Satisfactory completion of all core courses or with the consent of the Dean.)

Finance

FIN 235 5 Credits
Principles of Business and Personal Finance
This course introduces students to the concepts of personal financial management. This course will cover personal financial management, money management, debt and income, use of credit, credit reporting, saving and investing, and basic identity theft prevention.

History

HIS 225 5 Credits
American History
This course covers American history from colonization to the present. Emphasis is on the relevance of cultural, economic, political, and social developments in the United States.
Human Resources Management

HRM 211 5 Credits
Introduction to Human Resource Management

This course introduces the human resources management functions in organizations. Emphasis is placed on staffing; training and development; employee relations; workplace health, safety and security; compensation and benefits; and job analysis. .

HRM 250 5 Credits
Workforce Management, Labor Issues, & Dispute Resolution

In this course, students are presented with institutional processes that maximize performance levels and competency for an organization. The course covers the activities needed to maintain a productive workforce, such as field service management, human resource management, performance and training management, data collection, recruiting, budgeting, forecasting, scheduling, and analytics. Students learn the principles of conflict resolution, and the techniques for productive conflict management.

HRM 340 5 Credits
Human Resources Training & Development

This course provides students with an overview of the role of training and development in human resource management. The key elements covered include needs analysis, program design, development, administration, delivery and program evaluation. Other topics include adult learning theory, transfer of training, career planning, counseling, training techniques, and trends in training.

HRM 450 5 Credits
Compensation & Benefit Administration

This course identifies a framework for implementing compensation and benefits systems to attract and retain a high performance workforce. The course focuses on the role of human resources in managing competitive rewards and pay plans. Specific topics include compensation administration, job evaluation and pay structures, base and incentive pay, increases and bonuses, executive compensation, and employee benefits plans including required, voluntary, and retirement plans. A review of various compensation influences such as laws and regulations is also covered.

HRM 460 5 Credits
Employee Recruitment & Retention

This course examines the fundamentals of successful recruitment, staffing, and retention. The course focuses on job analysis, behavioral interviewing, assessing candidates, background investigations, legislative compliance, equal employment opportunity and Affirmative Action requirements. The course presents economic conditions that impact staffing, short-term and long-term strategy and planning, internal and external recruiting, and career planning.

Information Systems Security

ISS 225 5 Credits
Computer Law

Students will identify and analyze statutory, regulatory, constitutional, and organizational laws that affect the information technology professional. This course will explore the complex legal issues as they relate to technological advancements. Topics will include the introduction to many of the current laws and acts affecting technologies today including: the Computer Fraud and Abuse Act, the Wiretap Act, the Stored Communications Act and the Cybersecurity Act, and various additional new laws that are enacted.

ISS 315 5 Credits
Information Security Management

In this course students are introduced to the different elements of information security, from the safeguard of information and information systems that use, store, and transmit information to the unauthorized access, disclosure, alteration and destruction of information. Upon completion of this course students will be able to: describe and understand current security trends, elements of information security, information security threats, hacking concepts and penetration testing processes.

ISS 325 5 Credits
Ethical Hacking

Students are introduced to hacking methodologies and stages, such as footprinting, scanning, and enumeration. This course will focus on the tools and techniques used by the attacker to achieve their goal of gaining and maintaining access to a system. Students will learn about the different techniques used to access a system, privilege escalation, creating and maintaining remote access to a system, different types of rootkits, and how hackers hide the evidence of a system compromise. Students will also learn how to perform and document system hacking penetration testing.

ISS 335 5 Credits
Threat and Defense Mechanisms

In this course students will be provided with comprehensive information on computer and internet session hijacking. Students will be presented with session hijacking concepts at the application and network-levels. They will also learn about the tools and countermeasures used to prevent hijacking and threats, as well as penetration testing steps an ethical hacker should follow while performing a systems security assessment.

ISS 425 5 credits
Cryptographic and Cipher Technologies

Students will be introduced to the many cryptographic and cipher technologies used to protect information a virtual environment. This course will focus on public key cryptography and the RSA algorithm. Students will learn about stream and block cipher algorithms, as well as the advanced encryption standard for symmetric and asymmetric-key encryption. Concepts will include specific security requirements, such as authentication, privacy, confidentiality, integrity and hash functions.

ISS 435 5 Credits
Computer Forensics

Students will learn the principles and techniques of computer forensics. Emphasis will be on the investigative process, conducting forensics on multiple computer hardware and software platforms, and creating an attacker profiling scenario. Students will become familiar with the tools used in conducting computer forensics, discuss how to defeat anti-forensics techniques, and demonstrate how to compile and document investigative reports. Students will learn how to conduct forensics analysis on databases, cloud data and information and web attacks.

Laboratory

LBT 282 5 Credits
Medical Aseptics and Clinical Procedures

This course introduces clinical, procedural
skills, communication and professionalism for medical assistants in ambulatory patient care, including preparing and caring for patients during specialty exams. Students will review the aseptic protocols mandated by OSHA, emphasizing asepsis, sterilization of equipment, care of surgical instruments, taking and recording vital signs, and basic pharmacology and administration of medications, including injections. Students will practice specimen collection and perform CLIA-waived tests. Students will also review the role of medical assistants in minor surgical procedures and patient treatments. Satisfactory performance will be measured with national and community practice standards for Medical Assisting.

LBT 296  5 Credits
Phlebotomy and Laboratory Procedures
This course is focused on the education and practical administration of procedures and protocols related to phlebotomy and other hematological related procedures within an appropriately equipped lab. Students are presented the fundamentals of the purposes, techniques, and recording of diagnostic laboratory procedures commonly performed: Emphasizes patient preparation for diagnostic studies, preparation of specimens for laboratory study, and safety measures.

Management

MAN 113  5 Credits
Management Principles & Professional Success
An introduction to the basic principles of management. Students are introduced to the importance of effective management within organizations. The course will cover professional success fundamentals.

MAN 115  5 Credits
Marketing & Business Etiquette
This course introduces students to the activities necessary to attract, gain, and retain a target audience. The course will cover product, people, place, price, and promotion. Addresses professional appearance, quality work relationships, and personal skills in business etiquette.

MAN 117  5 Credits
Leadership, and Teams
This course is an introduction to business start-ups, idea identification, value proposition, and competitive advantages in a student's area of specialization. Students will be able to identify and evaluate new business ideas, learn how to prepare and evaluate business plans, and identify capital sources for new ventures.

MAN 119  5 Credits
Entrepreneurship, Motivation, Leadership, and Teams
This course is an introduction to business start-ups and competitive advantage in the business market. The student will be able to identify and evaluate new business ideas, identify capital sources for new entrepreneurial ventures, and elements of a business plan. Students will learn about resources for business plan development. The student will be introduced to basic leadership styles and employee motivation.

MAN 225  5 Credits
Project Management
In this course, students examine the aspects of project management. Emphasis will be placed on project management topics such as project management practices, planning, internal and external communication, monitoring, budgeting, scheduling, completion, and project management information systems.

MAN 223  4 Credits
Internet Commerce
Introduces Internet commerce basics and focuses on business concepts and applying technology in order to be successful. Other topics include globalizing a company, marketing and advertising, market trends, vendor solutions, credit card verification systems, security auction technologies, storefronts, and overall technology architecture. Students will learn to utilize Internet commerce solutions from process re-engineering to deployment and testing.

MAN 230  4 Credits
Advertising Principles
This course presents a general introduction to advertising, its function, and role within the business world. Students learn advertising techniques and how to develop an advertising plan.

MAN 234  5 Credits
Business Law & Ethics
This course surveys the various legal issues that impact the business environment. The course will help students gain understanding into the American legal system. Students will be introduced to the concept of ethics in the workplace and social responsibility. The course will cover the impact of ethics in personal and professional situations along with ethical decision-making, workplace diversity, and politics.

MAN 235  5 Credits
Advertising Fundamentals & Strategies
This course introduces students to advertising and its function and role within the business world, and its effect on society. The course will cover advancements in, and impacts from, technology and social media. Students learn advertising techniques and how to develop an advertising plan.
MAN 301 5 Credits
Business Communication
This course deepens the students' understanding of business and professional communication. Students will explore strategies for communication as a management tool, including rhetorical choices for diverse audiences. The student will practice developing effective oral and written messages.

MAN 325 5 Credits
Operations Management & Problem-Solving
This course emphasizes the best practices of operations management. Students will analyze the concepts, principles, and risks of operations management, both for manufacturing and service operations. Students will also explore core problem-solving techniques.

MAN 333 4 Credits
Marketing Strategies
This course provides a comprehensive examination of the major components of marketing strategy and how they affect a company's profitability and marketplace position. Core elements are integrated to create a cohesive marketing strategy within the context of an effective overall business strategy. Emphasis is placed on the competitive dynamics and on the integration of marketing strategy into the overall business strategy. Additionally, this course provides the framework for analyzing customer preferences and enhancing customer relationships while building and managing brand equity with effective market communication.

MAN 336 5 Credits
Retail Marketing Organization and Processes
This course overviews the general principles regarding the organization of retail stores and effective merchandising. Topics include distribution channels, promotion, pricing, merchandise management, store management, and customer service. Students will also cover non-store retailing.

MAN 355 5 Credits
Strategic & Operational Management Planning
This course addresses the principles of business planning. Topics including both strategic planning and long- and short-term operational planning. Students will explore differences in tactical and strategic planning and how the two complement each other. Students will develop elements of a strategic plan for a business.

MAN 435 5 Credits
Sales & Customer Relationship Management
This course is designed to help students develop a working understanding of selling processes and sales management. Topics include strategy, prospect planning, account management, negotiation and professional communication.

MAN 436 4 Credits
Selling and Sales Management
This course is designed to help students develop a working understanding of selling processes and sales management. Topics include strategy, sales program planning, account management, sales force organization, training, and leadership. Upon completion, students will be able to organize and manage a sales force and accounts, train personnel, use ethical leadership, and apply best practices in sales.

MAN 440 5 Credits
Organizational Design, Evolution and Change Management
This course focuses on developing strategies and structures that impact organizational design and change. Students will review the effective elements of an organization, and organizational design in small, mid-size, and large organizations. This course examines the design, development, culture, and change management of organizations.

MAN 443 4 Credits
Organizational Design and Change
Focuses on developing strategies and structures that align organizations with their industry environments. Adapting to changes in technology, power structures, and competition is studied as well as planning and implementing changes in internal systems and processes.

MAN 445 5 Credits
Human Resource Standards, Strategy & Management
The course outlines the functions of members in a human resources (HR) department. Students will review how HR impacts strategic management, recruiting, performance management, and ethical standards. Students will also examine various federal laws and regulations that impact an employee's job search, and discuss how organizations hire.

MAN 455 5 Credits
International Business Management
This course addresses how legal issues, and financial and political environments can impact the global management. Students will review the challenges in conducting import and export activities, as well as how cultural differences may affect business relationships and strategies.

MAN 499 5 Credits
Business Capstone
Students will prepare a formal proposal in one of the following areas: accounting, sales and marketing, operations management, human resource management, or banking and finance. Once the proposal is approved, the student will prepare an original paper of research and analysis utilizing appropriate APA format. The student will then present findings and conclusions to an approved audience. (Students may select an experiential learning opportunity with Dean approval of both a location and project.)

Marketing

MKT 210 4 Credits
Introduction to New Media Marketing
This course focuses on using social media for competitive advantage, effectively managing and integrating social media into the marketing mix. Emphasis is placed on combining persuasive marketing with technology to influence human behaviors and attitudes that guide socially interactive marketing strategies. New media marketing puts social media to work for business. The course also explores social media’s strongest existing strategies: viral marketing, social networking, mobile marketing, online communities, wikis, and blogs. (Prerequisite: MAN 105 or with the consent of the Dean for the Business Administration, New Media Marketing emphasis)

MKT 235 5 Credits
Technology in Marketing and Branding Strategy
This course will explore a range of digital marketing methods, with an emphasis on increased understanding of capabilities, pros and cons, and digital marketing best practices. The course will explore the history of the Internet and how it has changed business, marketing, and communication. Students will learn strategies for positive customer
experiences online and digital customer retention.

**MKT 260  5 Credits**
**Marketing Channels**
This course provides an overview of the general principles regarding sound merchandising. This course provides students with the opportunity to analyze, design, and evaluate various marketing channel structures and decisions. Topics include channels, including wholesale, retail, and Internet; developing and managing marketing channels, and electronic and franchise marketing channels. Upon completion, students will be able to identify the most applicable channel(s) for marketing based on the product or service.

**MKT 310  4 Credits**
**Influence and Persuasion in Business**
This course examines models of influence for leveraging behaviors for rapid and profound change. Topics include how to become a trusted opinion leader and effectively access markets. Upon completion, students will be able to apply the behavioral and communication skills needed for driving persuasive change.

**MKT 340  5 Credits**
**Brand Marketing Strategy**
This course provides a comprehensive examination of the major components of marketing strategy and how they affect a company's profitability and marketplace position. Additionally, this course provides the framework for analyzing customer preferences and enhancing customer relationships while building and managing brand equity with effective market communication by outlining processes in building and sustaining inspired brands. Topics include branding fundamentals, branding strategies, and new branding applications. Upon completion, students will be able to distinguish between brand equity and brand value, identify key factors in managing an established brand, and discuss the key components in extending a brand.

**MKT 350  5 Credits**
**Consumer Behavior**
This course focuses on internal and external factors that influence consumer decision-making, including how technological and social trends of recent years have affected marketing communications by necessitating new communication strategies, innovative advertising approaches, and novel delivery tools. Topics include motivation, memory, attitude, and culture within the context of buyer behavior, as well as branding, market segmentation and positioning, customer insight, and the execution of marketing communications through appropriate media technologies. Upon completion, students will be able to competently discuss and apply contemporary integrated marketing communication techniques, and assess how different psychological and sociological components affect purchasing decisions.

**MKT 360  5 Credits**
**Content Marketing**
This course covers the emphasis in marketing placed on creative content development and distribution. Content marketing involves providing information that tells a story using relevant marketing materials in written, video, audio, and other formats that are shared with target audiences through various marketing channels (e.g., social media, blogs, e-mail). Topics include Search Engine Optimization (SEO), strategy, communication, Content Management Systems (CMS), and thought leadership. Upon completion, students will be able to identify and describe various content marketing approaches, create content that tells a compelling story for a new or existing product or service, set up a blog, and post a blog entry using a CMS.

**Mathematics**

**MAT 120  5 Credits**
**Healthcare Calculations and Accounting**
This course provides a review of basic numerical concepts using the household, metric, and This course provides a review of basic numerical concepts using the household, metric, and apothecary systems. Students practice using ratios and proportions to convert between measuring systems and to calculate medication dosages. Introductory accounting principles and practices are additionally presented and discussed. Upon completion of this course, students will have more knowledge and proficiency with understanding and training related to healthcare calculations and accounting and be more prepared for entry-level employment as a Medical Assistant.

**MAT 225  5 Credits**
**College Algebra**
This course covers introductory algebraic expressions, formulas, and solving equations. Students learn graphing, numerical sets, exponents, radicals, and inequalities.

**Medical**

**MED 101  5 Credits**
**Medical Terminology**
This course introduces students to the terminology used in the medical field by first identifying and defining prefixes, suffixes and root words from their Greek and/or Latin origins and identifies acceptable abbreviations. Emphasizes the further understanding and use of standardized terminology and approved abbreviations in relation to its role in medical documentation and use by third party payers. Completion of this course provides students with mastery of medical terminology and its use and significance in permitting effective communication in the medical field.

**MED 110  5 Credits**
**Introduction to Healthcare Documentation, Law, and Ethics**
This course introduces communication and professionalism for medical assistants in ambulatory patient care setting. Students learn the fundamentals of medical office procedures, including patient reception, privacy and confidentiality, appointment scheduling, financial record keeping, insurance billing and work schedule coordination. This course provides experience in processing records for outpatient settings using a medical office software program. This course also addresses ethical and legal requirements in a healthcare setting.

**MED 113  5 Credits**
**Vital Signs, Emergencies, and Cardiopulmonary Procedures**
This course provides instruction in taking patients’ vital signs: blood pressure, pulse rate, respiratory rate, temperature, height, and weight. Through the completion of the program, CPR and First Aid certification instruction/training are obtained. This course also introduces students to electrocardiography diagnostic processes that record the electric activity of the heart. Students are presented with an overview and the purposes of electrocardiography devices and how to safely use such devices. Upon completion of this course, students will have a more informed understanding of cardiopulmonary devices and procedures.
MED 215  5 Credits
Medical Coding
This course introduces students to CPT (Current Procedural Terminology), ICD.10 (International Classification of Diseases 10th revisions) and HCPCS (Health Care Procedure Coding System). This course will explore the clinical classification systems through the use of Current Procedural Terminology (CPT) coding principles. Within the course the student will learn to code through reference books and electronic format in order to complete medical insurance forms and insurance filing. Students will learn to properly fill out insurance forms and understand electronic claim submission. Students also learn about different health insurance programs, government programs, and managed-care programs.

MED 230  4.5 Credits
Medical Insurance
Covers medical insurance and insurance filing. Students learn to properly fill out insurance forms and understand electronic claim submissions. Students also learn about different health insurance programs, government programs, and managed-care programs.

MED 285  5 Credits
Musculoskeletal, Nervous, and Integumentary Systems
This course covers the structural organization and the major organs of the human musculoskeletal, nervous, and integumentary systems. Normal function of each system, disease and disorders related to each system, and pertinent diagnostic and treatment protocols will also be covered. Upon completion, students will understand gross anatomy of these systems, manifestations of diseases and disorders relative to these systems, and diagnostic & treatment modalities.

MED 286  5 Credits
Cardiac and Respiratory Systems
This course covers the structural organization and the major organs of the human cardiac and respiratory systems. Normal function of each system, disease and disorders related to each system, and pertinent diagnostic and treatment protocols will also be covered. Upon completion, students will understand gross anatomy of these systems, manifestations of diseases and disorders relative to these systems, and diagnostic & treatment modalities.

MED 287  5 Credits
Endocrine, Urinary, and Reproductive Systems
This course covers the structural organization and the major organs of the human endocrine, urinary, and reproductive systems. Normal function of each system, disease and disorders related to each system, and pertinent diagnostic and treatment protocols will also be covered. Upon completion, students will understand gross anatomy of these systems, manifestations of diseases and disorders relative to these systems, and diagnostic & treatment modalities.

MED 288  5 Credits
Lymphatic, Immune, and Digestive Systems
This course covers the structural organization and the major organs of the human lymphatic, immune, and digestive systems. Normal function of each system, disease and disorders related to each system, and pertinent diagnostic and treatment protocols will also be covered. Upon completion, students will understand gross anatomy of these systems, manifestations of diseases and disorders relative to these systems, and diagnostic & treatment modalities.

MED 410  4 Credits
Research in Health Science
This course provides students with a structured process to evaluate the health research literature. The course demonstrates the components that go into a meaningful study and teaches students to identify clues to potential study flaws. Students also learn ways to apply solid evidence in the health sciences.

Microcomputer Systems

MCS100  5 credits
Introduction to Hardware and Firmware
This course introduces the student to hardware components of a computer system, firmware used in the systems, and mobile devices. Networking cables, connectors and devices are reviewed to properly configure and interconnect computer systems in addition to their peripherals. Safety concepts and procedures are covered, including electrostatic discharge (ESD) and electrical shock hazards. In this course, a student will disassemble a computer then properly identify and be able to correctly troubleshoot all hardware components. The student will then properly assemble the computer and verify proper operation.

MCS105  5 credits
Introduction to Operating System Installation and Configuration
This course focuses on Windows Operating System installation and proper configuration for use on a network. Students will identify common features and functionality of the Mac and Linux Operating Systems. Students will learn the threats and vulnerabilities to resolve them with common prevention methods. This course focuses on install configure and be able to properly troubleshoot an operating system. Additionally, students will learn appropriate safety procedures, environmental controls of disposal methods, explain privacy, licensing and policy concepts. (Prerequisite: MCS100 or with the consent of the Dean.)

MCS200  5 credits
Introduction to Server Administration
In this course, students will learn to install, configure, and administrate servers in a host and compute environments, work with storage solutions, and virtualization Concepts include advanced networking, controlling a work environment or user accounts, PowerShell, and the use of groups of servers that share workloads to prevent single points of failure. (Prerequisite: NET100 or with consent of the Dean.)

MCS300  5 credits
Advanced Server Administration
This course provides concepts of the installation, configuration, administration of servers, users and groups, and provisioning services and infrastructure to be successful in an enterprise environment. Advanced concepts include server deployment, the maintenance and upgrading network load balancing (NLB), server clusters, disaster recovery, failover, redundancy, and fault tolerance. (Prerequisite: MCS200 or with the consent of the Dean.)

Networking

NET 100  5 credits
Introduction to Networking Concepts
This course provides an introduction to the concepts of networking, networking types and topologies, and devices used for common network services. Students learn vocabulary and network terminology, protocols, and the concept of creating a network.
NET 105  5 credits
Intermediate Networking Concepts
This course introduces internet connectivity, including networking concepts, remote access, and wireless standards. Students will learn the concepts of network policies and procedures, troubleshooting, network vulnerabilities and threats, firewalls, and basic security in small networks and learn to monitor and manage network operations. (Prerequisite: NET100 or with the consent of the Dean.)

NET 220  5 credits
Introduction to Security Concepts
This course introduces foundational concepts in IT Security including access control, cryptography/encryption, security policies, hardware and perimeter defenses, including firewalls.

NET 225  5 credits
Intermediate Security Concepts
This course delves into more advanced security measures and functions including those surrounding networks, malware, password attacks, O/S and application hardening, servers, backups, data defenses, vulnerability assessments, penetration testing, logging and audits. (Prerequisite: NET105, or with the consent of the Dean).

NET 300  5 credits
Network Communications: Architecture, Structure, and Functions
This course covers networking architecture, structure, and functions. The course introduces the principles and structure of IP addressing and the fundamentals of Ethernet concepts, media, and operations to provide a foundation for the curriculum. By the end of the course, students will be able to explain network technologies, how devices access local and remote network resources, describe router hardware, how switching operates in a small to medium-sized business network, design an IP addressing scheme, configure initial settings on a network device, implement basic network connectivity between devices and configure monitoring tools for small to medium-sized business networks. (Prerequisite: NET105 or with consent of the Dean.)

NET 305  5 credits
Network Communications: Small Networks
This course covers the architecture, components, and operations of routers and switches in a small network. Students learn how to configure a router and a switch for basic functionality. By the end of the course, students will be able to determine how a router will forward traffic, explain how switching operates in a small to medium-sized business network, configure Ethernet switch ports, implement VLANs, implement static routing, implement DHCP on a router, implement network address translation (NAT), implement access control lists (ACLs) to filter traffic. (Prerequisite: NET 300 or with consent of the Dean.)

NET 320  5 credits
Cloud & Mobile Computing Concepts
This course introduces students to topics in key concepts and background necessary to provide context on the importance of cloud computing and transforming an organization into an agile, flexible, and operationally efficient business. Students will also be introduced to technologies and software suites the delve into cloud administration and operations by deploying virtual machines and application containers, managing role-based access control, services catalogs, and reporting and chargeback systems.

NET 400  5 credits
Network Communications: Large Networks
This course covers the architecture, components, and operations of routers and switches in larger and more complex networks. Students learn how to configure routers and switches for advanced functionality. By the end of this course, students will be able to configure and troubleshoot routers and switches, resolve common issues with OSPF, EIGRP, and STP in both IPv4 and IPv6 networks, implement a WLAN in a small-to-medium network. (Prerequisite: NET 305 or with consent of the Dean).

NET 405  2.5 credits
Network Communications: WAN Technologies and Network Services
This course discusses the WAN technologies required by converged applications in a complex network. The course enables students to understand the selection criteria of network devices and WAN technologies to meet network requirements. (Prerequisite: NET400 or with consent of the Dean).

NET 410  3 credits
Network Communications: Network Services
This course discusses the network services required by converged applications in a complex network. By the end of this course, students will be able to configure and troubleshoot network devices, resolve common issues with data link protocols, resolve common issues with OSPF, EIGRP, and STP in both IPv4 and IPv6 networks, implement virtual private network (VPN) operations in a complex network.

NET 420  5 credits
Information Storage
Students will be introduced to common storage networking architecture used by enterprises for business-critical applications. Students will learn methodologies and tools for security, data protections, and disaster recovery. Students will learn to design network storage to remove single points of failure and become highly available and resilient to failures.

Nursing

NUR 1115  4 credits
Anatomy and Physiology
This course introduces the basics and advanced human anatomy and physiology including anatomical terminology, basic biochemistry, cells and tissues, and the integumentary, skeletal, muscular, nervous, endocrine, cardiovascular, lymphatic/immune, respiratory, digestive, urinary, and reproductive systems. Introduces common human processes. Prepares nursing students to take NUR 1116 - Pathophysiology.

NUR 1116  4 Credits
Pathophysiology
Studies pathophysiological etiology and mechanisms that cause disease and alter physiological control and function of organs and organ systems. Emphasizes the gross histopathological and physiological alterations that occur in various disease states.

NUR 1117  4 Credits
Microbiology for Nursing
An introduction to microorganisms, their biology, and their relationships to health, technology, and the environment, with practical applications.
NUR 1118  5 Credits  
Pharmacology Principles For Nursing  
Focuses on knowledge and skills necessary for safe and therapeutic drug therapy. Emphasis is placed on drug identification and classification, pharmacological actions, side effects, appropriate dosing and calculations, drug interaction, basic treatments used by the nurse, guidelines for use of drugs, as well as the legal and ethical considerations of pharmacology.

NUR 1119  15 Credits  
Fundamentals in Nursing  
This 12-week course deals with the care of the aging client, caring through the lifespan, and clients with special needs. Human Flourishing will be addressed using Evidence-base Practice (EBP) and applying this to the health of the individual, family and the community. Patient-Centered Care (PCC) of the aging adult is addressed by emphasizing nursing skills such as health assessment, stress and coping, and basic nursing skills; basic human needs such as hygiene, comfort, and activity, as well as skills in oxygen therapy, post-surgical care, palliative care, orthopedic measures, diagnostic procedures, and other skills to aid the patient in meeting basic human needs. The way care is administered to the patient is found in the health care delivery systems, continuity of care, and home health chapters. Professional Identity and Values are included in the introduction to and history of nursing.

NUR 1140  5 Credits  
Maternal-Newborn Nursing  
This 8-week course builds on the concepts of previous nursing courses with emphasis on utilizing the Nursing Process in dealing with women’s health focus during childbearing years, antepartum, intrapartum, postpartum, and the health of newborns. Students will explore the concepts of health promotion, disease prevention, and alterations in health related to women in these phases and the newborn infant. Emphasis is on whole person care of the client. Management and planning of the Nursing Process will include concepts from a variety of culturally diverse settings to include nursing in the community. (Prerequisite: NUR 2120 or with the consent of the Dean.)

NUR 1150  5 Credits  
Pediatric Nursing  
This 8-week course builds on previously mastered medical-surgical content with an application to the pediatric population. It provides a strong knowledge base to assist the student in the development of critical thinking skills. Emphasis is placed on common issues and pediatric-specific content. The course includes nursing care plans that summarize issue- or system-related content. Nursing process is discussed with each disorder with an emphasis on health promotion. We will also learn full head-to-toe assessment techniques during the SIM LAB portion of the course. You will need to pass off the assessment skills in the SIM LAB. Prerequisite: (NUR 1140 or with the consent of the Dean.)

NUR 2120  12 Credits  
Medical-Surgical Nursing  
This 12-week course is designed to provide a comprehensive overview as well as examination into critical concepts related to medical-surgical nursing. The students will be exposed to numerous health problems that are commonly found nationally as well as worldwide. These health problems will be described in pathophysiological detail and further expounded upon to provide an emphasis of the dynamic nursing roles needed to care for individuals with complex health conditions. Mobilizing key aspects of the nursing process, students will begin to understand the correlation of disease management through the collaborative approach of the nursing/medical team. Skills include a head-to-toe physical assessment, pharmaceutical interventions, medical-surgical care modalities that address the care of the medical-surgical client. Prerequisite: (NUR 1119 or with the consent of the Dean.)

NUR 2140  5 Credits  
Mental Health Nursing  
This 8-week course uses the biopsychosocial model to provide a contemporary holistic framework for delivering nursing care to individuals and families living within tumultuous societies. An emphasis on the recovery model is presented throughout the course materials. Current advances in psychiatric care, psychiatric nursing care, and nursing education are presented. (Prerequisite: NUR 1150 or with the consent of the Dean.)

NUR 2220  12 Credits  
Advanced Medical-Surgical Nursing  
This 8-week course provides an understanding of the nurse’s role in health and illness within evolving practice environments and across the spectrum of health and illness. The course expands on the use of the nursing process when caring for critically ill patients, and will address nursing care issues from a physiologic, pathophysiology, and psychosocial context. The nursing skills addressed in this class will include: comprehensive head to toe physical assessment, advanced pharmacological interventions, advanced medical-surgical care modalities, advanced use of clinical technology, and other specialty care areas that address the care of the medical-surgical client. Nursing students will advance in their roles as provider of care, manager of care, and a member of the discipline of nursing using up-to-date knowledge to apply critical thinking and clinical reasoning. (Prerequisite: NUR 2140 or with the consent of the Dean.)

NUR 2221  2 Credits  
Leadership & Management in Nursing  
The first three weeks of this 8-week course builds on previously mastered medical-surgical content with an application to leadership and management. It provides a strong knowledge base to assist the student in the development of critical thinking skills. Emphasis is placed on common leadership and management issues. The remaining five weeks of the course will be utilized for NCLEX review and HESI preparation. (Prerequisite: NUR 2220 or with the consent of the Dean and is taught concurrently with NUR2250.)

NUR 2250  4 Credits  
Nursing Practicum  
This 8-week course is the preceptorship for the students. The student will work with a nurse in the clinical setting. The student will follow the nurse and learn the routine of being a professional nurse. By the end of the preceptorship, the student should be able to do the normal duties of the nurse with minimal supervision. The student should be able work independently in the clinical setting and work as a professional. The student will follow the code of ethics, work within her scope of practice, use critical thinking skills, use effective communication skills, coordinate patient care with other healthcare team members and disciplines, demonstrate professional behavior, and be a mentor to others, while incorporating evidence-based research into patient care. (Prerequisite: NUR 2220 or with the consent of the Dean and is taught concurrently with NUR2221.)
Operating Systems

OPS 105  5 credits
Introduction to Operating Systems
This course covers topics including installing and upgrading Windows as well as configuring hardware, applications, and network connectivity. Upon completion, students will be able to perform configuration and support for computers, devices, users, and associated network and security resources, as well as configure and manage advanced network services in a hands-on environment.

OPS110  5 credits
Linux Operating Systems
This course covers the concepts of the Linux operating system. Topics include X Window system, clients, networking, shell and scripting. Students will be able to install, configure, and administer the Linux operating system. Emphasis will be placed on the hardware, management, configuration, security and documentation of the operating system. Upon completion, students will be proficient with all topic areas of a Linux environment. (Prerequisite: OPS105 or with the consent of the Dean.)

Pharmacy

PHR 155  5 Credits
Pharmacology and Injections
Topics presented in this course include drug classifications, measuring medications and dosage calculations, administering medications, injections, and documentation requirements related to each topic area. Instruction includes occupational math and metric conversions, use of PDRs and related medical books. Common abbreviations used in prescription writing and related legal implications/requirements are also presented. The professional role of the MA in patient education and the rights related to medication administration are additional topics addressed in the course. Upon completion of this course, students will be more informed and knowledgeable about medications, in general, and about the appropriate and legal administration of medications. (Prerequisite: MED 117, or with the consent of the Dean.)

Philosophy

PHI 210  4 Credits
Critical Thinking
This course is designed as an interdisciplinary approach to critical thinking in a modern world. This course will challenge students to learn how to reflect, identify previous assumptions, and be able to analyze and apply common problem-solving techniques associated with the task of thinking critically and challenging the everyday norms.

PHI 315  5 Credits
Critical Thinking
This course is designed as an interdisciplinary approach to critical thinking in a modern world. This course will challenge students to learn how to reflect, identify previous assumptions, and be able to analyze and apply common problem-solving techniques associated with the task of thinking critically and challenging the everyday norms.

Programming

PRG 105  5 credits
Technical Project Management
This course develops a foundation of concepts and solutions that supports the successful completion of a project. Common project management methodologies are introduced including: Agile, Scrum, Lean, Waterfall, PMP, ITIL, Six Sigma and PMI/PMBOK. Emphasis will be placed on project management techniques such as internal and external communication, monitoring, budgeting, scheduling, completion, and project management information systems.

PRG 110  5 credits
Programming Logic and Design
This course introduces elementary programming concepts. Areas of study include an introduction to the history of programming and programming languages, flow charts, logic and data structures, and pseudocode. Structures and constructs are explored and applied as students problem-solving techniques as applied to programming concepts. Students gain knowledge of data types and the use of variables in programming. The base concepts introduced in this course are the essential building blocks that span across multiple courses and various languages.

PRG 150  5 credits
Introduction to SQL
This course introduces students to the fundamentals of Structured Query Language (SQL). Students will learn the terminology used in the study of tables, queries, forms, and reports. This course focuses on the techniques of SQL as it applies to data retrieval and manipulation. Students will be presented with front-end and back-end database administration and management techniques.

PRG 210  5 credits
Introduction to C++
This course teaches the basics of programming in C++ programming language, as well as the fundamental concepts and techniques used in object oriented programming. The course begins with universal basics, without relying on object concepts, then gradually extends to moderate concepts that are encountered using the objective approach. Students become familiar with a software development environment and tools for creating working programs and syntax.

PRG 215  5 credits
Introduction to C#
This course introduces students to the .NET framework. Students will use a selected programming language to learn and implement common programming concepts. Students also become familiar with a .NET integrated development environment (IDE).

PRG 245  5 credits
Database Programming
This course expands student knowledge of database concepts utilizing best practices for database systems. Topics include data models; query languages; implementation techniques...
of database management systems; management of semi-structured and complex data; distributed and noSQL databases. Students will write web applications with full database connectivity features.

**PRG 255**  
**5 Credits**  
**HTML and JavaScript Essential Training**

This course builds on students' knowledge of web programming languages and concepts. Topics include CSS, JavaScript, HTML tags, elements, images, lists, tables, links, and multimedia. Upon completion, students will be able to master their creation and management of websites. (Prerequisite: PRG 245 or with the consent of the Dean.)

**PRG 300**  
**5 Credits**  
**Software Testing**

In this course students explore and examine the advanced concepts of current software testing practices including how to structure a software testing project, methods for testing software and how to report results. Students will participate in a software-testing project and evaluate the methods, testing, and result preparation for internal and external client needs.

**PRG 306**  
**5 Credits**  
**Web and Software Security**

This course will familiarize students with current web and software vulnerabilities and methods to safeguard against attacks. Students will learn how web and software programs are written in order to minimize vulnerabilities. Students will evaluate security practices for implementation in a variety of environments.

**PRG 311**  
**5 Credits**  
**Advanced ASP.NET Concepts**

This course advances students' knowledge of dynamic web application programming. Topics expand on server components and Active Data Objects (ADO), client server-side applications, de-bugging, security, scripting, data validation, cookies, and cross-browser compatibility. Students will integrate the ASP.Net framework into designing websites with master pages and themes. (Prerequisite: PRG 215 or with the consent of the Dean.)

**PRG 315**  
**5 Credits**  
**Systems Analysis and Design**

This course requires students to examine the process of identifying and developing systems to meet the needs of end users. Students will describe the different roles in system analysis and design, including requirement gathering, feature identification, logical design, and physical design.

**PRG 316**  
**5 Credits**  
**User Interaction Design**

This course introduces students to user interaction concepts and methods. Students will use what they learn to design the user interaction for software, web and mobile applications. Students will also apply software security concepts to databases, web sites, mobile apps, and desktop applications.

**PRG 320**  
**5 Credits**  
**Cloud Scripting**

This course introduces students to the fundamentals of cloud services, including manipulation through scripting. Students will explore various cloud programming techniques that impact providers within the cloud ecosystem. The course will emphasize the immediate need of dynamic cloud creation using architecture, services, and scripting utilizing project-based exercises. (Prerequisite: PRG 255 or with consent of the Dean.)

**PRG 325**  
**5 Credits**  
**Mobile Applications Development I**

In this course students explore and examine the advanced concepts of programming mobile applications. Students will learn how to configure the mobile development environment and build basic applications for mobile devices. Students will also discuss security concerns with mobile applications.

**PRG 332**  
**5 Credits**  
**Mobile Applications Development II**

This course expands students' knowledge of mobile applications development. Students will demonstrate their ability to build effective user interfaces for mobile applications. At the conclusion of the course, students will design, code, and publish a working mobile application that can be used as part of their career portfolio. (Prerequisite: PRG 325 or with the consent of the Dean.)

**PRG 345**  
**5 Credits**  
**Database Programming: PHP with MySQL**

Students expand their knowledge of the Structured Query Language (SQL). Students will learn to install and configure MySQL databases, and use PHP to operate them. Students will practice database automation techniques, including triggers, functions, and stored procedures. Students will practice the concepts taught in each Database Programming course and will complete a database that can be used as part of their career portfolio. (Prerequisite: PRG 245 or with the consent of the Dean.)

**PRG 355**  
**5 Credits**  
**Web Project Workflows**

Students will develop efficient web design procedures using the Web Development Life Cycle (WDLC). Topics will include building website storyboards and frameworks, and the usage of web design and programming languages. Also covered are the automation, management, maintenance and security concepts for the development and production versions of web sites. (Prerequisite: PRG 345 or with approval of the Dean)

**PRG 411**  
**5 Credits**  
**Ruby on Rails**

This course expands on student understanding of web development utilizing the robust Rails framework. Students will learn the intuitive Ruby programming language and focus on developing database-backed web applications using Model View Controller (MVC) pattern methodologies. (Prerequisite: PRG 345 or with the consent of the Dean.)

**PRG 450**  
**5 Credits**  
**Object Oriented Programming I**

This course explores Object-Oriented Programming (OOP) concepts using Java. Students will build programs utilizing Java's object-oriented input and output procedures. Topics will cover selection and repetition control structures, as well as Java methods and classes. Students will also learn about Java's multi-dimensional arrays, modularity, inheritance, polymorphism, overloading, and overriding programming techniques.

**PRG 455**  
**5 Credits**  
**Object Oriented Programming II**

This course expands on object-oriented programming concepts. Students will demonstrate their ability to handle exceptions within a program. Students will also explore how to create GUI elements within programs utilizing interface design and user interaction.
Pschology

PSY 203 4 Credits  Personal and Professional Relations
Covers factors that may affect the student's personal lifestyle, stress management, methods of coping, as well as accountability for personal actions and obligations. In addition, the impact of professional organizations and various health agencies and their effect on health delivery will be covered. Job seeking, employment retention, and CPR certification are also discussed.

PSY 250 4 Credits  Positive Psychology
Explores emotional intelligence and its application in personal, professional, and communal relationships. Focus is on recognizing and improving emotional intelligence and developing a plan for self-management and implementation.

PSY 255 5 Credits  Psychology and Emotional Intelligence
This course explores the aims and methods of psychology. Students will learn about human behavior and human development. Students will also explore emotional intelligence and its application in personal and professional relationships. The focus is on recognizing and improving emotional intelligence. Upon completions, students will develop a plan for self-management and implementation.

Research

RAM 110 5 Credits  Research Application Methods
This course explores real world applications in statistics. Topics covered will be analyzing and creating graphs, survey techniques, preparing surveys and analysis of data. Emphasis will be placed on understanding the use of graphs, surveys and the importance of statistical analysis in a business setting.

Sociology

SOC 240 4 Credits  World Cultures
This course is designed to provide students with a background on cultural intelligence and its relevancy in the workplace. Students will explore the various cultures they belong to and how these impact their perceptions. Students will also learn how self-efficacy and the concept of self influence cultural intelligence. Student emphasis will focus on improving cultural intelligence skills to positively impact their personal and professional lives.

Statistics

STA 325 5 Credits  Statistics
This course focuses on the practical skills needed in statistics analysis. Topics include distributions, relationships, randomness, inference, proportions, regression, and variance. Emphasis is placed on understanding the use of statistical methods and the demands of statistical practice. (Prerequisite: MAT 225 or with the consent of the Dean.)

Surgical Technologist

SUR 101 4 Credits  Anatomy, Physiology, and Terminology
Intermediate-level, surgically detailed study of anatomy and physiology. Body planes and regions, organization, and terminology complete this course.

SUR 102 3 Credits  Surgical Technology/ Patient Care Concepts
Surgical technologist's job description and the surgical team member's role in the hospital or surgical center. Surgical environmental hazards and personnel safety practices, using OSHA regulations and AORN recommended practices. Interpret ethical, moral, and legal responsibilities, assess patient needs, and learn pre- and post-operative routines. Identify and demonstrate proper handling, labeling, preserving, and storing of different types of specimens. Thermoregulatory devices, methods of hemostasis and blood replacement, principles of urinary catheterization, surgical use of laser technology, and management of emergency procedures. (Prerequisite: SUR 101 or with the consent of the Dean.)

SUR 201 4 Credits  Intermediate Anatomy and Physiology
Intermediate-level, surgically detailed continuing study of the anatomy and physiology of systems of the body. (Prerequisite: SUR 101 or with the consent of the Dean.)

SUR 203 3 Credits  Microbiology and Infection Control
Various theories, fields of study, and the historical development of the field of microbiology as well as introduction to the CDC Universal Precautions recommendations and OSHA's Blood borne Pathogens standard. Use of the microscope as well as the structure, characteristics, and the life and death of different microorganisms. Host invasion, immune and general defense mechanisms. Physical and chemical methods used to protect patients and workers from invasion by pathogenic microbes, as well as how tissues react and are restored to normal function following trauma. This course also teaches related pathophysiology to surgical interventions, analyzing the relationship between cell pathology and disease, and examining hemodynamic disorders, inflammation, and infection.

SUR 204 3 Credits  General and Minimal Surgical Procedures
Surgical procedures performed in general surgery and in minimal access surgery. Instruments that are used interchangeably in different surgical procedures. Use of a laparoscope. Introduction to general surgical instrumentation of exposure of the anatomy, hemostasis, dissection, removal of tissue, and suturing. (Prerequisite: SUR 102 or with the consent of the Dean.)

SUR 205 3 Credits  Surgical Pharmacology
Conversion from the metric system to the apothecaries' system and performance of basic mathematical calculations. Mixing, identifying, and measuring drugs for patient use through the guidance of the registered nurse, possible anesthetic complications, emergency procedures and the surgical technologist's responsibility in an emergency situation. Proper handling of drugs, administration of anesthesia, and the surgical technologist's limits and responsibilities in the area of medication.
SUR 206 3 Credits
Asepsis and the Surgical Environment

Concepts of asepsis, sources of contamination, and the principles of antisepsis and their application. Surgical conscience and principles of antisepsis and disinfection. Principles of the practice of aseptic technique, using AORN recommended practices. Operation of sterilizers, soaking instruments or scopes, and disinfecting the surgical suite. Surgical hand scrub, gowns, and gloving techniques. (Prerequisite: SUR 203 or with the consent of the Dean.)

SUR 207 3 Credits
Surgical Instrumentation and Supplies

Identification of basic instruments by type, function, and name, and demonstration of care, handling, and techniques of assembly. Proper preparation and handling of suture materials, stapling devices, and surgical equipment. Setting up the back table, circulating, and counting procedures. (Prerequisite: SUR 102 or with the consent of the Dean.)

SUR 208 3 Credits
Systematic Surgical Procedures I

Instruments and supplies used to perform various procedures of surgery dealing with genitourinary, obstetrics and gynecology, and orthopedics. Surgical procedures associated with each system. Trays and instrumentation needed to perform individual procedures. Various positions and forms of draping to accomplish these surgical procedures. (Prerequisite: SUR 207 or with the consent of the Dean.)

SUR 209 3 Credits
Systematic Surgical Procedures II

Instruments and supplies used to perform procedures of surgery, dealing with neurological, cardiology, and vascular surgery. Surgical procedures associated with each system. Trays and instrumentation needed to perform individual procedures, and various positions and forms of draping to accomplish these surgical procedures. (Prerequisite: SUR 207 or with the consent of the Dean.)

SUR 210 3 Credits
Sensory and Plastic Surgical Procedures

Ophthalmic surgical procedures; otolaryngologic surgery; oral surgery; maxillofacial surgery; plastic and reconstructive surgery; breast surgery; relevant anatomy, indication for surgery, patient preparation, special equipment, tissue replacement material and supplies. Purpose and expected outcome and possible complications for the procedure specific to the body systems being taught. Patient preparation, draping, preparation of trays and instruments, and setting up equipment. (Prerequisite: SUR 207 or with the consent of the Dean.)

SUR 211 15 Credits
Clinical Externship and Practicum

460 hours of clinical externship working in the operating room suite of a hospital, ambulatory surgical center, or private physician's office or clinic. Students are supervised very closely during this course by licensed professionals and preceptors and by the college's clinical instructors. Students convene weekly for certification review, discussion, problem solving, and review of any areas of difficulty. Students receive regular evaluations of skills acquisition by the preceptors and college clinical instructors. Upon successful completion of SUR 211, students will be eligible to take the National Board of Surgical Technology and Surgical Assisting examination for the Surgical Technologist. (Prerequisites: Satisfactory completion of all core courses and PSY 203 or with the consent of the Dean.)

SUR 222 3 Credits
Surgical Suite Operations

From an operations management view, the workings of the surgical suite are explored. From ordering of instruments and supplies to scheduling and staffing, the student becomes responsible for the efficiency of the surgical suite. Preoperative, intraoperative, and postoperative duties are discussed, as well as circulation duties during surgical procedures.

SUR 223 3 Credits
Surgical Robotics, Physics, and Electronics

The learner will identify and perform basic computer operating skills, as well as develop a basic understanding of electricity, physics, and surgical robotics.

SUR 224 3 Credits
Medical Surgical Nursing

Medical surgical nursing will be explored as related to ambulatory surgery, trends in surgery, anesthesia, and postoperative patient care/pain management.
Equipment – Utah Campus Programs

The following is a list of equipment typically found at each campus. The amount and type of equipment varies based on the size of the campus and the programs offered.

**Basic Clinical Equipment Inventory**
- Oxygen bottles
- Centrifuge with tubes
- Incubator
- Refrigerator
- IV stands with sample IV bag and tubing
- Suture removal instruments
- Probes
- Curretts
- Exam tables
- Pulmonary testing equipment
- Heart chart
- Vascular system chart
- Digestive system chart
- Male reproductive system chart
- Autonomic nervous system chart
- Female reproductive system chart
- Respiration system chart
- Muscular system chart
- AMBU bags (various sizes)
- Hand held suction with catheters
- Triangular bandages
- Blue pads
- 70% rubbing alcohol-dispensers
- Infant tape measure
- Metal vaginal speculum
- Biohazard waste cans
- Snellen eye chart
- Ishihara’s color chart
- Electric powered hospital bed
- Wheel chair
- Shower/camode chair
- Manual hospital bed
- Donated recliner
- Skeleton
- EKG machines
- Wall BP cuffs
- Med cabinets
- Portable shampoo tray
- Portable air tank
- Scale
- Auto clave
- Small fridge
- Automated hemoglobin A1C machine
- Automated coaguchek
- OSHA regulations hand-out
- CLIA regulations hand-out
- QA documentation form
- Hazardous materials classification labels
- MSDS sample data sheets
- CDC reportable disease forms
- Prepared slides of various bacteria
- Disposable gowns
- Glass slides
- Gram stain reagents
- Inoculating loops
- Media samplers
- Staining rack
- Antimicrobial susceptibility test discs
- 24-hour culture on agar
- Bacitracin disk
- Susceptibility testing disks
- Lab and requisition form
- Normal saline solution
- Specimen transport packaging
- Prepared slides of various normal and abnormal urine components.
- Sedi-stain

**Patient Exam Equipment Inventory**
- Metal vaginal speculum
- Tuning fork
- Reflex hammer
- Patient gowns
• Anal speculum

**Mannequins Equipment Inventory**
• Adult CPR mannequin
• Infant CPR mannequin
• OB mannequin
• Catheterization and enema mannequin
• Latex vein simular
• Latex arm (for injection and phlebotomy with simulated blood)
• Plastic anatomical skeletons

**Emergency, First Aid, Vital Signs Equipment Inventory**
• Stiff neck collars
• Epi-pen (discharged)
• Blackboards
• Splinting kits
• Mast pants
• Defibrillator (fully functional with trainer.)
• KED (kendrick extrication device)
• Hare traction splint
• 3 Sizes blood pressure cuffs (aneroid)
• Stethoscopes
• Double stethoscopes

**Phlebotomy and Blood Work Equipment Inventory**
• Glucometer
• Microspin centrifuge
• Butterfly winged infusion sets
• Hematocrit tubes
• Sealing clay
• Hemocue
• Microcuvettes
• Plastic HCT tubes
• Vacutainer 21 G needle
• Cholesterol testing equipment
• Capillary lancets with microlet lacing device
• Sharps containers
• Test strips
• Vacutainer multisample adapter
• Phlebotomy chairs
• Side tables

**Radiology Equipment Inventory**
• X-Ray view boxes
• Files of used X-ray films
• X-ray unit
• X-ray table
• Chest bucky
• Light box
• Lead aprons, blockers and shields
• Processor
• Lead film box
• Skeletons
• Phantoms

**Surgical Technology Equipment Inventory**
• Autoclave
• Scissors
• Forceps without teeth
• Hemostats
• Retractors
• Scaplels (disposable)
• Sutures
• Sterilization pouch
• Surgical scrub brush/sponge
• Surgical blades
• Suture removal kit
• Stable removal kit
• Wound forceps
• Needle holders
• Nail clippers
• Metal sponge clamps
• Towel clamp
• Staple remover
• Knife handle

**Mico Biology & Urinalysis Equipment Inventory**
• Urometer
• Refractometer
• Microscopes
• Chlamydia collection kits
• HIV oral specimen
• Culture swabs
• Chemstrip 10
• Microscope slides
• Glucoscreen
• Inoculation loops
• Agar plates

Cardio Pulmonary Equipment Inventory
• Fully functional ECGs

Respiratory Therapy Equipment Inventory
• Adult and infant ventilators
• Positive pressure breathing therapy equipment
• Oxygen delivery device
• Pulmonary function testing equipment
• Patient simulators
• Miscellaneous oxygen and aerosol delivery devices
• Miscellaneous supplies (inhalers, nebulizer, etc.)

IT Equipment Inventory
• Phones
• HP laptops
• Desktops
• Color inkjet printer
• 44” plot printer
• Monochrome printers
• Color laser printers
• Copy machines
• 32” TV
• 42” TV
• Switches
• Projectors
• DVD/VCR
• Interactive whiteboard module
• Scanner
• ID card printer
• Cash register
• Servers
• Uninterruptible power supplies
• Routers
• Intercom system
• 19” server cabinet
• 19” two-post rack for switches, routers, and patch panels
• Dell 415r file servers
• Cisco 2901 ISR routers
• Cisco 24-port 100mb managed switches with power and Ethernet capabilities
• Cisco 10-port gigabit managed switches with power and Ethernet capabilities
• Multi-port patch panels
• Cisco Aeronet wireless access point
• Windows server 2008 R2
• Exchange server 2008
• CentOS 6.x
• Software access for lab Sim and DreamSpark

Computer Repair and Maintenance Inventory
• Anti-static workbenches and seating
• Assortment of computers and laptops used for disassembly and repair practice
• A wide assortment of computer main boards, sound cards, video cards, network cards, keyboards, mice and other parts used to build and repair computers.

Equipment for Student Use – Stevens-Henager College

Equipment and training aids that are available to students include, but are not limited to, the following:
• Library of research materials
• Online resource library containing more than 120,000 articles and related materials
• Current industry periodicals
• Professional software for training
• Computer lab for individual and group work:
  • Computers, printers, and Internet access or laptops
  • RT lab (Boise and Murray (Salt Lake City) campuses)
  • Medical labs

Upon enrollment, all new students, except for I-20 and Master’s students, receive a laptop to use when class starts and may keep it when they graduate at no additional charge.
Utah Campus Attendance

On-Ground Attendance Policy

Attendance/participation is essential to a student’s successful completion of each course, including externship.

Students attending classes on campus are expected to be on time and maintain a high attendance rate.

Students who are absent or tardy are expected to make up the scheduled academic work.

Absences are recorded from the first day of the module, regardless of the reason for the absence. If a student needs to be absent from classes, he/she is expected to contact the instructor(s) or the campus’ front desk. Students may be asked for documentation concerning their absences.

Students absent without prior notification will be contacted by the college to ascertain the reason for the absence.

If the college is unable to reach a student directly, the college may contact references that the student previously provided to the college. If a student fails to return to class on or before the expiration of fourteen (14) days, then the student’s enrollment must be terminated.

For safety reasons, unattended children are not allowed on campus. No children, whether attended or unattended, are allowed in classrooms or labs during sessions.

AD Nursing Education Program

AD Nursing Education students are expected to attend every didactic class, SIM lab, and clinical assignment. In the event that a student must miss a day, the student must inform the instructor.

AD Nursing Education students may not miss more than one (1) day per course; this includes general education, science, nursing theory class, SIM lab, and clinical, or they may be failed from the program. If a student misses a day for a severe illness or emergency, then the student must notify and meet with the Dean of Nursing.

Surgical Technologist AOS Programs

Students are required to attend all classes, laboratories, and clinical sessions. In the event that a student must miss a day, then the student must inform the instructor. If a student misses a day for a severe illness or emergency, then the student must notify and meet with the Program Director.

Attendance is required for all clinical assignments. Students cannot change their clinical schedule without prior approval from the University. All absences must be made up within the current clinical rotation. Clinical tardiness is treated as an absence.

Attendance for 100% On-ground Delivery Courses

On-ground students who are absent during the first week of any subsequent module need to communicate with their instructor and discuss any issues that the student may have that will impede his/her success in that module.

Students attending classes 100% onground are expected to be on time and maintain a 75% attendance rate. Students who are absent or tardy are expected to make up the scheduled academic work.

Students who are absent more than 25% of
any module will be sent a 25% Warning Notice from the Registrar stating that the student’s absences are excessive and that the student is in jeopardy of failing the course.

Students who are absent more than 50% of any module will be placed on Attendance Warning Status and directed to meet with the Dean or Program Advisor in order to discuss issues and identify strategies for improving attendance.

If a student fails to return to class on or before the expiration of fourteen (14) days, then the student’s enrollment must be terminated.

<table>
<thead>
<tr>
<th>Level of attendance</th>
<th>Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Less than 75%</td>
<td>Warning Notice sent</td>
</tr>
<tr>
<td>Less than 50%</td>
<td>Placed on Attendance Warning, Meet with Dean</td>
</tr>
<tr>
<td>More than 14 consecutive days absent</td>
<td>Termination</td>
</tr>
</tbody>
</table>

Attendance Rule for New Students

New onground/hybrid students who miss more than two (2) classes during the first five (5) days of their first module, will be reclassified as a No-Show and will be withdrawn from the program.

Online Attendance Policy

Students taking a fully online course through Independence University are expected to participate, at a minimum, of four (4) days each week in their course. Online course participation occurs through the university’s Learning Management Systems (LMS).

Several LMS participation activities count as attendance, including: submitting homework assignments, taking assessments, online reading in the LMS course shell, participating in discussion board chats, and completing daily checkpoint activities. The daily checkpoint activities tie directly to learning objectives, with gradable questions each day, and only for that day. Completion of daily checkpoint activities is included as part of the student’s online course grade.

If an online student fails to attend/participate in his/her online course for five (5) consecutive days, then the student will be contacted by Student Services about their poor attendance/participation and will be reminded/encouraged to actively attend/participate in his/her course.

If the student fails to resume attendance/participation in his/her online course, then he/she will receive a daily notice from Student Services reminding him/her to attend/participate in the course. These daily notices will also include a warning that failure to attend/participate for fourteen (14) consecutive days will result in termination from the program.

If an online student has no attendance/participation for ten (10) days, then he/she will receive an Attendance Warning Letter.

<table>
<thead>
<tr>
<th>Level of attendance</th>
<th>Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fails to participate 5 consecutive days</td>
<td>Student Services contacts student with daily notices until return</td>
</tr>
<tr>
<td>Fails to participate for 10 consecutive days</td>
<td>Placed on Attendance Warning, Meet with Dean</td>
</tr>
<tr>
<td>More than 14 consecutive days absent</td>
<td>Termination</td>
</tr>
</tbody>
</table>

Independence University does not accept leaves of absence.
Class Size

Class size will vary. The maximum scheduled for laboratory classes is 25, and the maximum scheduled for lecture classes is 60 students. The maximum scheduled for online classes is 45 students.

Class Schedule

Classes are offered in a classroom format and most courses are available by hybrid and by online instruction.

Course delivery methods:

1. Face-to-Face: Each course meets face to face at a specific time and location.

2. Asynchronous Distance: Internet-based courses that are not time or location specific. A student interacts with the coursework, prepared by an instructor, using the Internet and our Learning Management System.

3. Synchronous Distance: Internet courses that are time but not location specific (i.e., classes are scheduled for a specific time but can be accessed via the Internet). Students interact in real-time with classmates and the instructor using the Internet and a software product called Zoom. Zoom allows the students to ask questions either verbally or through text and get responses immediately.

4. Hybrid: a hybrid course involves elements of both face-to-face and online (distance) delivery methods.

Scheduling

Courses are scheduled so that students should be able to complete all program requirements on time unless the student fails courses, fails to achieve core requirements, or withdraws and re-enters. Students with transfer credits may experience disruptions in their schedule. If any of these circumstances occur, the institution will make every effort to schedule the student with a full schedule each module; however, courses will not be scheduled simply to facilitate the student who has interrupted his or her schedule. Students are urged to do everything possible not to interrupt their schedule.

Day and Evening Program: Classes are offered in a hybrid format which means students scheduled for face to face sessions Monday through Thursday and attend sessions online in Canvas Monday through Sunday each module. Courses can be scheduled as early as 8am and can end as late as 10pm. The period(s) students are expected to attend face to face can vary from module to module depending upon the number of courses into which an individual student is scheduled and the delivery method used for that course.

Evening Program for Nursing Courses: Classes are scheduled Monday through Thursday from 4:30 p.m. until 10 p.m., with scheduled breaks. Two periods are scheduled each four-week period (module). The first period is scheduled from 4:30 p.m. to 7:25 p.m., and the second period is scheduled from 7:30 p.m. to 10:00 p.m.

Clinical: The times and locations of clinical rotations are variable and depend upon hospital demands. In their clinical rotations, students will spend 36 hours per week at a clinical setting (hours and schedules vary by site, but students should plan on working the day shift), and four hours per week of case study review at the campus. Due to the dynamic and limited nature of the clinical environment, students do not necessarily receive their choice of clinical sites. Students, at their own expense, may have to travel to participate in clinical rotations.

Externship Requirements

Externships must be attended during normal office hours only, and students are responsible for transportation to the externship site. Students are not paid any salary or stipend during an externship. Some employers may make an offer of employment at the end of the externship, but employment is not guaranteed. Externships are assigned by the campus to provide general experience in a field of training but not specific experience within a field. Students may not expect to receive an externship in any specialization within a given field.

Although the Institution tries to take into consideration specific location and/or skill preferences, externship sites are assigned based on availability. Continuing availability may be compromised due to certain factors beyond the Institution’s control, including local economic conditions, state regulatory actions, failure of students to attend externships or meet site guidelines, and unreasonable student demands for alternative sites. Students must comply with any and all conditions prescribed by the sites, the Institution, the state accrediting body, or any other third party regarding attendance, conduct, and participation at the sites. If an extern is dismissed from more than one site, the extern will then be responsible for securing a new site.

If you have prior misdemeanor or felony convictions, you may be subject to denial of externships, employment opportunities, and/or professional licensure. You are advised that, in order to comply with clinical or employment requirements, you may be required by some hospitals or businesses to undergo a criminal background check and/or drug screening.

Course Load: Students will routinely be scheduled in courses totaling at least 18 quarter credits every sixteen weeks (except
Nurse Education courses). However, course loads may vary from module to module depending upon the student’s program, academic performance, and other variables.

Utah Campus Make-Up Work

Students who have been absent are expected to make up all missed work prior to returning to classes and to proceed with the new course material in the original sequence. Courses are normally delivered by the traditional lecture/lab instructor-led method. In special circumstances, these same courses may be delivered in an alternative style.

Utah Campus Transfer of Credit

Credit Transfer from Another College

Credits from other institutions which are accredited by an agency recognized by the U.S. Department of Education may transfer when the course submitted for consideration is of comparable scope and content to the campus’s own courses. International credits will be reviewed on an individual basis. Transfer of credit is at the judgment and discretion of the Dean. The institution does not currently have any formal articulation agreements to accept credit from other schools. The maximum transfer credits allowable from other institutions are:

To associate’s degree programs: No more than 75% of the credits may be transferred. Transferred credits must be B or better except in the Nursing prerequisite courses, which must be B- or better for Independence University Utah Campus students. Nursing courses are generally not transferable. A grade of C is required for Respiratory Therapy credits. Credits in core courses may not be more than 15 years old and credits in core technology courses may not be more than 8 years old. General education courses have no time limit. Credits within the time limits may still be rejected based on educational relevancy.

Transfer Credit Process

The applicant must supply a college transcript for transfer of credit to occur. For courses that do not match the institution’s current courses, a catalog or course syllabus must be provided.

Course Numbering

Generally, 100- and 200-level courses are for associate’s-level work, 300- and 400-level courses are for bachelor’s-level work, and 500- and 600-level courses are for master’s-level work. In transferring in credits, no 100- and 200-level courses may be used to satisfy our 300- and 400- or 500- and 600-level courses. However, 300- and 400- or 500- and 600-level courses for another accredited institution may be used to satisfy 100- and 200-level courses at our institution if the course descriptions are similar.

Course Credits

A sufficient number of credits earned from the transferring institution must equal the credits we grant for a course. Example: a sociology course transferred to us must be 4 quarter credits or 3 semester credits to satisfy our sociology course requirements. (Semester credits x 1.5 = quarter credits).

Continuing Education Units/Seminars

Credits for Continuing Education Units (CEUs) or seminars may not be transferred to satisfy courses at our university. A student who has continuing education units and/or seminars in courses scheduled in the student’s program, may challenge the course by passing the examination with a score of 90% or greater. If the student passes the examination, the student will receive a grade of PE on his or her transcript.

CLEP, DANTES, AP, and Certification Credit

The university may award credit to students who score at or above established levels on College-Level Examination Program (CLEP), Defense Activities for Non-traditional Education Support (DANTES) examinations, Advanced Placement (AP), and college recognized certifications (i.e., Cisco, Microsoft, A+, etc.). Some core courses may not be transferable (i.e., medical clinical core courses). Information regarding specific CLEP, DANTES, and AP equivalents/scores may be obtained from the Dean or Campus Director. Tuition is adjusted accordingly.

Pass by Exam

Students may challenge out of a course by taking a competency examination. To successfully earn credits the student must score 90% or better on the challenge exam. The challenge exam must be completed and scored before or during the first day of the module in which the course is scheduled. Courses passed by challenge exam will be awarded a “PE” (Pass by Exam) grade, will not count as attempted credits and are not eligible for VA benefits or federal financial aid. There will be no charge to the student for courses passed by examination.

Prior Learning Assessment

A student may be eligible for college credit earned through life experience. These experiences may happen through work, the military, community related activities, free online education
such as MOOC, or other independent studies. The following process applies to PLA credit:

1. The student must be in good standing (academic, financial, and conduct) with the university in order for an application to be processed.

2. The student must complete the Prior Learning Assessment Form and a portfolio and submit these to the dean at least thirty (30) days prior to being scheduled for the course.

3. The portfolio must include the following:
   a. Name of course, course description (from catalog), and the course objectives;
   b. Cover letter that summarizes why the student believes he/she has experience demonstrating mastery of the course objectives (usually one page);
   c. A statement or short report (1-3 pages) for each course objective explaining how the student has experience that demonstrates mastery of the course objectives; and
   d. Supporting documents including resume, performance reviews, certifications and awards.

The Prior Learning Assessment Form and portfolio are reviewed by the academic staff to determine whether the submitted materials demonstrate that the student has mastered the learning objectives of the course.

If the portfolio is approved, credit for the course is awarded with a “PE” (Pass) grade. PLA courses do not count as attempted credits.

**Credit Transfer to Other Colleges**

Graduates or students who are considering transferring from the university to other institutions should recognize that programs at the university are specifically tailored to career preparation. Courses that make up such programs are not generally transferable to other colleges, particularly in programs that emphasize general or liberal education. It should also be noted that in any transfer situation, regardless of the colleges involved, the acceptance of credits is at the sole discretion of the accepting college and our Institution makes no representations whatsoever concerning the transferability of any college credits to any other institution. Our Institution’s credits are not transferable to other colleges unless a written articulation agreement between our institution and another institution has been negotiated. See the director of admissions or the Campus Director for details of any articulation agreements.

**Credit Transfer from Affiliated Colleges**

Graduates or students who are transferring within the affiliated college system will have their credits automatically accepted. Graduates of associate’s degree programs within the affiliated college system may transfer credits to an applicable full bachelor’s degree, not a bachelor’s completion degree.

When a student transfers from one affiliated campus to another, grades, grade point averages (GPA), and satisfactory academic progress (SAP) status transfer with the student. In other words, if a student is on academic probation and transfers from one campus to another, the student will remain on academic probation. Likewise, a student who transfers from one campus to another with a GPA that warrants honor status will retain that status at his or her new campus.

**Credit Transfer for Veterans, Active-Duty, Reserve/Guard, and Dependents**

The institution maintains a written record of the previous education and training of veterans or eligible persons. No more than 25% of a transfer student’s prior academic work will be accepted towards a degree, with the training period shortened proportionately. The veteran or eligible person will be notified of prior credit granted.

**Special Conditions for Students Eligible for Military Benefits**

The institution requires, for academic residency, a minimum of 25 percent of the degree requirements for all degrees to be completed in residency at any time for active-duty servicemembers, reservists, and National Guardsmen, and their dependents.

With respect to transfer of credit, the institution recognize and use the ACE Guide to the Evaluation of Educational Experiences in the Armed Services in determining the value of learning acquired in military service, and awards credit for appropriate learning acquired in military service at levels consistent with ACE Guide recommendations and/or those transcripted by the community college of the Air Force, when applicable to a servicemember's program.

**Program Transfers**

Efforts are made to direct students to the program of study best suited to achieving skills and competency; however, at times a student may request a program transfer.

All credits earned in the original program that apply to the new program will be automatically accepted. All grades associated with credits earned in the original program will
be calculated towards satisfactory academic progress in the new program.

Students are required to apply in writing to the Dean of Education for a program transfer, and must be approved by a Financial Planning Officer and the Dean of Education. Any exception to this policy is at the discretion of the Dean.

Utah Campus General Grading Guideline

<table>
<thead>
<tr>
<th>Grade</th>
<th>%</th>
<th>Grade Points</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>94–100</td>
<td>4.0</td>
<td>Excellent</td>
</tr>
<tr>
<td>A-</td>
<td>90–93</td>
<td>3.7</td>
<td></td>
</tr>
<tr>
<td>B+</td>
<td>87–89</td>
<td>3.4</td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>84–86</td>
<td>3.0</td>
<td>Very Good</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Passing grade point average (CGPA) for Associate Degree in Nursing Education students.†

<table>
<thead>
<tr>
<th>Grade</th>
<th>%</th>
<th>GPA</th>
</tr>
</thead>
<tbody>
<tr>
<td>B-</td>
<td>80–83</td>
<td>2.7</td>
</tr>
<tr>
<td>C+</td>
<td>77–79</td>
<td>2.4</td>
</tr>
<tr>
<td>C</td>
<td>74–76</td>
<td>2.0</td>
</tr>
<tr>
<td>C-</td>
<td>70–73</td>
<td>1.7</td>
</tr>
<tr>
<td>D+</td>
<td>67–69</td>
<td>1.4</td>
</tr>
<tr>
<td>D</td>
<td>64–66</td>
<td>1.0</td>
</tr>
<tr>
<td>D-</td>
<td>60–63</td>
<td>.7</td>
</tr>
</tbody>
</table>

Passing grade for the Associate Degree in Nursing; grades for state licensing requirements may vary from graduation requirements.

<table>
<thead>
<tr>
<th>Grade</th>
<th>%</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>F</td>
<td>59 or below</td>
<td>Failing</td>
</tr>
<tr>
<td>I</td>
<td>0</td>
<td>Incomplete</td>
</tr>
</tbody>
</table>

Turns to F within four weeks of end of module if work is not completed for an academic grade.

<table>
<thead>
<tr>
<th>Grade</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>PE</td>
<td>Passing by exam</td>
</tr>
<tr>
<td>IP</td>
<td>Attempted, partial completion</td>
</tr>
<tr>
<td>P</td>
<td>Passing</td>
</tr>
<tr>
<td>W</td>
<td>Withdrawal</td>
</tr>
</tbody>
</table>

Used for Associate’s in Nursing clinical grades.

<table>
<thead>
<tr>
<th>Grade</th>
<th>Transfer of credits from another educational institution</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Transfer of credits from an affiliated educational institution</td>
</tr>
</tbody>
</table>

†Students in the Associate Degree in Nursing Education program must achieve an overall average of B or better in all courses and maintain a GPA of 3.0 or better throughout the program.

*See Course Withdrawal section.

**PE grades are issued for courses taken by exam. Both PE and IP do not affect the GPA calculation.

Previous Grading System:

<table>
<thead>
<tr>
<th>Grade</th>
<th>%</th>
<th>GPA</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>P*</td>
<td>-</td>
<td>4.0</td>
<td>Passing</td>
</tr>
<tr>
<td>WP/WF</td>
<td>N/A</td>
<td></td>
<td>Withdrawal (Pass/Fail)</td>
</tr>
<tr>
<td>NA</td>
<td>N/A</td>
<td></td>
<td>Not Attempted</td>
</tr>
</tbody>
</table>

NOTE: PE, IP, W, WP, WF, P, and T do not affect the GPA calculation.

Incomplete grades are counted as credits attempted and affect the maximum time frame, but do not affect the grade point average. An incomplete (I) grade may be issued to a student who is passing a course but who has not completed all required work. The student will be allowed four weeks to complete the coursework. When the coursework is completed, a grade will be issued for the course. If the work is not completed during the allotted time, the incomplete (I) will revert to an “F”.

Incomplete grades are counted as credits attempted and affect the maximum time frame, but do not affect the grade point average. An incomplete (I) grade may be issued to a student who is passing a course but who has not completed all required work. The student will be allowed four weeks to complete the coursework. When the coursework is completed, a grade will be issued for the course. If the work is not completed during the allotted time, the incomplete (I) will revert to an “F”.

When calculating the GPA for purposes of determining satisfactory progress, an incomplete (I) is equivalent to an “F”. The student accumulates no quality points for the course, but the number of credits assigned to the course is included in the total number of credit hours attempted. If the incomplete prevents a student from meeting graduation requirements, the student will not be eligible for employment assistance services.
**Grade Changes**

Changing a student’s previously recorded grade is a matter of academic integrity requiring documentation to justify and explain the change. Grade changes typically involve a student being given an extension of time to complete a course, or the opportunity to improve his or her recorded grade through the submission of additional work. In such cases, the student generally has up to four weeks from the end of a module to submit course work. All grade changes must be approved by the VP of Academic Affairs.

**Non-credit Remedial Courses**

Non-credit remedial courses do not affect satisfactory academic progress. The student does not earn an academic grade, nor is the non-credit remedial course counted toward the maximum time frame.

**Prerequisite Courses**

If a student fails a course that is a prerequisite for another course (conditional course), the student must successfully complete the prerequisite course before taking the conditional course; there are no exceptions to this policy. If a student fails a course that is not a prerequisite for another course, the student may continue in the program and repeat the course at a later date, provided that the maximum time frame standards are not exceeded.

**Grade Reports**

The students can print a report of their grades electronically through the student portal. For purposes of academic progress and graduation, the cumulative GPA from the student transcript is used.

**Student Records**

All student records are kept for at least five years from the last date of attendance unless they are subject to a U.S. Department of Education program review that is outstanding beyond such five-year period, in which case the records are kept until the completion of the review. To review records, students or alumni should contact the campus registrar.

**Transcript Policy**

The Utah campus at Independence University has partnered with Parchment* to securely order and send official electronic transcripts at a cost of $5.00 per request (additional charges apply for printed and mailed transcripts). Current and former students can order official transcripts at: https://www.parchment.com/u/registration/6494432/account.

A student with a hold on their financial account is not eligible to receive either an unofficial or official transcript until the hold is resolved.

Grades of transferred courses from other institutions are recorded as a “T” grade and do not contribute to quality points in calculating the student’s cumulative GPA at our colleges.

**Family Educational Rights and Privacy Act of 1974**

In compliance with the Family Educational Rights and Privacy Act, which became law on November 19, 1974, the College hereby notifies all students of their rights in connection with educational records maintained by the University. All students are entitled to review their educational records maintained by the institution by making a request to the Campus Director. Within forty-five (45) days after the request is made, the educational records of the student will be made available to the student. If the student believes that information in the educational records is inaccurate or misleading or violates the privacy or other rights of the student, the student may request that the institution amend the records. If the institution refuses to amend the educational records of the student, the institution will inform the student of the right to a hearing to seek the correction of information in the educational records. At the hearing, the student will be afforded an opportunity to present evidence that is relevant to the issues, and the student may be assisted or represented by an individual of his or her choice at his or her own expense, including an attorney.

The decision of the institution shall be based solely upon the evidence presented at the hearing. If, as a result of the hearing, the student believes that the information is not accurate, is misleading, or otherwise is in violation of the privacy or other rights of the student, the student has the right to place in the educational records a statement commenting upon the information in the education records and/or setting forth any reasons for disagreeing with the decision of the institution.

The institution maintains student records on the campus premises for a period of not less than five years. The institution maintains student transcripts in perpetuity.

A student has the right to consent to disclosures of personally identifiable information contained in the student's educational records, except to the extent that FERPA authorizes disclosure without consent.

A student has the right to file a complaint with the U.S. Department of Education concerning alleged failures by the institution to comply with the requirements of FERPA. The name and address of the office that administers FERPA is:

**Family Policy Compliance Office**

U.S. Department of Education
400 Maryland Avenue, SW
Washington, DC 20202-5920
Utah Campus Satisfactory Academic Progress for Undergraduate Programs

Standards of Satisfactory Academic Progress

All students, including VA students, must progress satisfactorily toward meeting graduation requirements. Academic progress is measured in two ways: (a) grade point average, and (b) course completion. The academic progress of each student will be reviewed at the end of every term. A student is considered to be making academic progress if his or her grade point average is above the minimum requirement and the student has successfully completed at least 67% of the credits attempted, otherwise known as the completion rate standard. The evaluation points, grade point average standard, and the completion rate standard are provided in the table listed.

<table>
<thead>
<tr>
<th>Required Evaluation Point</th>
<th>Minimum CGPA with 67% of Credits Attempted/Completed</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>(Bachelor’s Degree Program)</strong></td>
<td></td>
</tr>
<tr>
<td>First term</td>
<td>1.0</td>
</tr>
<tr>
<td>Second term</td>
<td>1.5</td>
</tr>
<tr>
<td>Third term</td>
<td>1.8</td>
</tr>
<tr>
<td>Fourth term</td>
<td>2.0</td>
</tr>
<tr>
<td>End of each term until 150%</td>
<td>2.0</td>
</tr>
<tr>
<td><strong>(Associate of Applied Science and Occupational Associate’s Degree Program, except for Associate Degree in Nursing Education)</strong></td>
<td></td>
</tr>
<tr>
<td>First term</td>
<td>1.0</td>
</tr>
<tr>
<td>Second term</td>
<td>1.5</td>
</tr>
<tr>
<td>Third term</td>
<td>2.0</td>
</tr>
<tr>
<td>Graduation</td>
<td>2.0</td>
</tr>
<tr>
<td>150% of the program</td>
<td>2.0</td>
</tr>
<tr>
<td><strong>(Associate Degree in Nursing Education)</strong></td>
<td></td>
</tr>
<tr>
<td>First term</td>
<td>2.7</td>
</tr>
<tr>
<td>Second term</td>
<td>2.8</td>
</tr>
<tr>
<td>Third term</td>
<td>3.0</td>
</tr>
<tr>
<td>Graduation</td>
<td>3.0</td>
</tr>
<tr>
<td>150% of the program</td>
<td>3.0</td>
</tr>
</tbody>
</table>

Associate Degree in Nursing Education

Nursing students must maintain minimal grades of B in all core nursing courses, and receive a Pass grade in laboratory, simulation, and clinical experiences. Nursing students must satisfactorily perform all nursing skills as measured by skills assessment forms, receive favorable evaluations by the faculty, and receive a passing score on the final exams for the course according to individual course requirements. To be eligible for graduation and to complete the ADN program, nursing students must achieve a proficiency level of 900 or greater on the HESI exit exam.

Maximum Time Frame

Students must complete their program within one and one half times the credit hours required to complete the program. Students must complete 67% of their credits attempted in each evaluation period in order to meet satisfactory academic progress standards. The student must complete the program within the maximum time frame in order to graduate.

For example, if a program requires 90 credit hours to graduate, the student can take up to 135 credits in order to complete the program. Taking extra credits occurs primarily when a student has to repeat a course. Students who reach their maximum time frame and have not graduated must be dismissed from the institution.

Calculation of SAP

Satisfactory progress and successful course completion is not affected by “passed by examination” (PE).

Incomplete grades are counted as credits attempted and affect the maximum time frame but do not affect the grade point average. When calculating the GPA for purposes of determining satisfactory progress, an incomplete (I) is equivalent to an “F”.

Pass/fail courses, credit/no-credit courses, and courses assigned a grade of IP are counted as credits attempted and affect the maximum time frame but are not considered in the grade point average calculation. Non-credit remedial courses do not affect satisfactory academic progress. The student does not earn an academic grade, nor is the non-credit remedial course counted toward the maximum time frame.

A withdrawal grade (W) is counted as credit attempted, but not completed, and will adversely affect a student’s satisfactory academic progress. A grade of W does not affect the student’s cumulative GPA (CGPA).

In the case of a program transfer, all credits earned in the original program that apply to the new program and meet the minimum grade requirement will be automatically accepted. All grades associated with credits earned in the original
program that apply to the new program will be calculated toward satisfactory academic progress in the new program as credit completed and also contribute to quality points in calculating the student’s cumulative GPA.

In the case of a previously earned credential, all credits earned in the program that apply to the current program and meet the minimum grade requirement will be automatically accepted. All grades associated with credits awarded in the earned credential that apply to the current program will be calculated toward satisfactory academic progress in the current program as credit completed and also contribute to quality points in calculating the student’s cumulative GPA.

Grades of accepted transferred courses from other institutions, including those from previous credentials, are recorded as a “T” grade and count as credit completed, but do not contribute to quality points in calculating the student’s cumulative GPA at our university.

When a student transfers from one affiliated campus to another, grades, grade point averages (GPA), and satisfactory academic progress (SAP) status transfer with the student. In other words, if a student is on academic probation and transfers from one campus to another, the student will remain on academic probation.

Course Repetitions

Programs are not designed to facilitate course repetitions due to the short, fast-paced, and intense nature of the coursework. If a student fails a course or earns a non-passing grade (see General Grading Guidelines), that course could be repeated, provided it is offered again within the maximum time frame. The Dean or Program Director must approve all course repetitions. Each attempt is recorded on the student transcript but only the highest grade is reflected in the cumulative GPA. Each attempt at the course would be counted as a “course attempted” in the calculations for successful course completion and maximum time frame. Repeating a course in a program will result in the assessment of tuition charges at the current credit hour rate. A course may be taken a maximum of three times. If a student fails a course or earns a non-passing grade three times, he or she will be dismissed from the school. Associate Degree in Nursing Education program, Utah campus only: A course may be taken a maximum of two times. If a student fails a course two times, he or she will be dismissed from the school.

Satisfactory Progress Verification

When financial aid electronic disbursement rosters are received, the financial aid officer at Central Financial Aid (CFA) quickly checks that the student is eligible for the disbursement. If the student does not have the required time and credits, it is so documented on the student’s academic record.

The Director of Financial Aid at CFA is fully responsible and accountable for verifying and documenting that the student is entitled to the funds by checking the required time and credits correlating to satisfactory progress.

Financial Aid Warning

To ensure a student’s success in a program, the grade point average and completion rate are reviewed by the Dean at the end of each evaluation point. If a student is in danger of falling below the required standards of academic progress, the student is advised. If a student fails to achieve the required GPA and/or fails to complete 67% of the credits attempted in an evaluation period, the student will be placed on Financial Aid Warning Status for the next evaluation period. A student on Financial Aid Warning Status will have until the next evaluation point to meet the minimum standards of academic progress. Students on Financial Aid Warning Status remain eligible for financial aid funding.

Utah Campus Dismissal

Student termination may result from unsatisfactory academic progress, unsatisfactory course completion, failure to achieve the appropriate proficiency level within the prescribed timeframe, use of controlled substances on campus, carrying of weapons on campus, conduct detrimental to the institution, failure to comply with financial aid regulations, or non-observance of other student regulations. A student who is dismissed may appeal to the Campus Director of the University, who will make the final determination.

Students may be terminated from the institution, without a right to appeal, after 14 consecutive days of non-attendance. However, the student will be allowed to petition for readmission.

Dismissal for Unsatisfactory Academic Progress

If a student on Financial Aid Warning Status fails to achieve the minimum standards of academic progress at the end of the next evaluation period, the student immediately becomes ineligible for federal financial aid and is dismissed (immediate dismissal is suspended if the student files an appeal). A student who fails to meet SAP standards at the end of their FAWS period may file an appeal (see next section) with the Appeals Panel. The Appeals Panel will determine if the student is eligible for continued enrollment and access to federal financial aid. If a student’s appeal is denied, the student is dismissed.
### Appeal

A student dismissed for failing to meet the minimum standards of academic progress has the right to appeal the dismissal. The appeal must be done in writing and submitted in the form of a letter to the Dean. The letter must include the following:

1. Explain the reasons why the student was unable to meet the minimum standards of academic progress including any mitigating circumstances;
2. Provide documentation in support of any mitigating circumstances;
3. Describe what has changed that will allow the student to be able to meet the minimum standards of academic progress; and
4. Detail what the student will do moving forward to ensure that he or she will be successful in his or her program of study and will be able to achieve the requirements for graduation.

The appeal will be reviewed by an institution Appeals Panel. The student may be requested to meet with the Panel to discuss the appeal and provide additional information. Once the appeal letter and documentation are reviewed, the student will be notified if his or her appeal has been granted or denied.

If the appeal is granted, the student may be reinstated to his or her program of study. The student is placed on academic probation for one evaluation period, and during that time, access to financial aid is reestablished. If the appeal is denied, the student will not be allowed to reenter the institution nor will the student be allowed to transfer to an affiliated institution within the system.

### Financial Aid Probation

When a student is placed on Financial Aid Probation Status, he or she will be required to do the following:

1. Agree to a written academic plan that specifies how the student will regain satisfactory academic progress. The plan may include but is not limited to mandatory tutoring, scheduled advising sessions, extra course assignments, repeating a course for which the student received a failing grade, repeating a course from which the student withdrew;
2. Sign the academic plan (a copy of the plan will be kept in the student’s file); and
3. Meet weekly with the Associate Dean to review how well the student is advancing on the academic plan, and how well he or she is progressing in meeting the minimum standards of academic progress.

If a student on Financial Aid Probation Status does not achieve the minimum standards of academic progress at the end of the evaluation period established in the written academic plan, the student is dismissed from the institution and cannot appeal the dismissal. Access to financial aid is suspended. Additionally, if the student at any point in the evaluation period does not perform as required based on the academic plan, the student may be dismissed from the institution sooner than the end of the evaluation period.

Campuses are required to promptly notify the Veterans Administration when a student receiving VA benefits is placed on academic probation.

### Mitigating Circumstances

Mitigating circumstances are those conditions which the student has little control over, and most often have an adverse effect on academic progress. Mitigating circumstances must be documented and are limited to the list below:

1. Death of an immediate family member;
2. Illness of an immediate family member where the student is the primary caretaker or is the primary source of financial support;
3. Student illness requiring hospitalization;
4. Abusive relationship;
5. Prolonged divorce proceeding;
6. Previously undocumented disability;
7. Work-related transfer during the evaluation period;
8. Change in work schedule during the evaluation period;
9. Unexpected loss of employment;
10. Natural disaster;
11. Financial hardship such as foreclosure or eviction; and
12. Loss of transportation where there is no alternative transportation.

### Utah Campus Cancellation and Withdrawal

#### Cancelling Enrollment Prior to Starting Class

If you are not accepted into the University, your enrollment agreement will be cancelled, and the University will refund all money paid within 30 days. You may cancel the enrollment
agreement within three (3) business days and receive a full refund of all money paid within 30 days. If you have not visited the institution prior to enrollment, you may withdraw without penalty within three (3) business days following a tour of the college facilities and inspection of equipment where your educational services will be provided and receive a full refund of all money paid. You will also receive a full refund within 30 days if your educational services are discontinued by the University or if your starting date is postponed by more than 90 days.

Utah Campus Cancellation After Classes Have Started

You may cancel enrollment for any reason up until midnight of the fifth day of scheduled classes in the first module of the first academic year, and the institution will refund any monies paid, minus an administrative fee of $150.00 and any charges for books and equipment not returned and uniforms issued. Thereafter, you may terminate your enrollment by giving written notice to the institution. Such notice is effective when the institution receives the notice. The written notice of cancellation need not take any particular form.

False Start Period

The first three weeks of attendance is considered an evaluation period that allows both the university and the student to determine if the educational program is a good fit. At the end of the three-week period, if either the university or the student determines that the student may not have the commitment, readiness, desire, or ability to succeed in the program, the student’s enrollment will be cancelled, all charges will be removed from the student’s ledger, and any payments received will be refunded.
Course Withdrawal

A student who withdraws from a course receives a grade of W. A student may officially withdraw by the first Friday at the end of the first week of the module.

All courses with a final grade of W are considered attempted credits and will be charged tuition accordingly. PELL and SEOG can be awarded for courses given a grade of W.

Since a grade of W is counted as credit hours attempted but not completed, it will adversely affect a student’s Satisfactory Academic Progress (See Standards of Satisfactory Progress). A grade of W does not affect the student’s cumulative GPA (CGPA).

A grade of W may only be issued in the following circumstances:

- A student has attended at least one day of the class during the first week of the module and then formally withdraws with the Registrar before the end of the first week of the module.
- A student has attended beyond the first week of the module, is in good standing (good attendance and passing grades), and is forced to withdraw due to extenuating circumstances which are limited to verified medical problems (either with the student or his or her immediate family), military obligations, jury duty, or death in the family that causes extended hardship. If a student attends beyond the first week of the module and then withdraws for reasons other than those listed above, a grade of F will be issued. An F grade academically lowers the student’s grade point average and adversely affects the student’s academic progress.

Program Withdrawal

Students who find it necessary to withdraw from a program should have an interview with one of the following: Dean, Registrar, or Associate Dean of their program. The student is also required to have an exit interview with a representative of the Financial Aid Office. If a student provides notice of withdrawal in writing, the date on which the notice is mailed with appropriate postage is the date of withdrawal.

Utah Campus Readmission

Readmission to the institution following dismissal or withdrawal will be at the sole discretion of the institution. Students whose enrollment has been terminated may appeal the termination to the Campus Director or the Dean in writing for reinstatement. The written request should contain a summary of why the student feels he or she should be readmitted. Students applying for re-admission must satisfy all current admissions requirements. The Campus Director or Dean shall review all requests on a case-by-case basis. Mitigating circumstances will be taken into consideration. However, the institution reserves the right to refuse to readmit any student who does not meet the institution’s academic or behavioral standards.

Re-establishing Eligibility for Federal Funds

If a student is allowed to return to the institution after being dismissed for unsatisfactory progress, he or she may reenter and must meet the above requirements before receiving Title IV aid. The student must make financial arrangements with the institution to pay for courses while reestablishing eligibility for federal funds. Once the student has met the requirements listed in the Financial Aid Probation subsection above, Title IV aid will be reinstated. If the student does not meet the satisfactory progress requirements during the probationary period of one academic year, he or she will be dismissed from the institution. The student may appeal the decision for dismissal in writing for mitigating circumstances. However, if a student cannot finish the program within the maximum time frame of 150%, then he or she will not be allowed to re-enter.

Utah Campus Student Conduct

Students at the institution are expected to conduct themselves as responsible adults. Expulsion, suspension, or some lesser sanction may be imposed for any of the following offenses:

1. Interruption or any manner of interference with the normal operation of the university;
2. Destruction, damage, or misuse of university equipment, facilities, or property;
3. Illegal possession, use, or furnishing of alcoholic beverages while on campus or while involved in university-related activities;
4. Illegal possession, use, or furnishing of drugs while on campus or while involved in university-related activities;
5. Physical, written (via electronic or other means), or verbal abuse of another person in the university community, whether such person is a student or university staff member (such abuse includes but is not limited to profanity, threats, and violent communications). The university reserves the right to report such abuse to law enforcement;
6. Theft of another’s property occurring on university premises;
7. Participation in hazing;
8. Academic cheating or plagiarism;
9. commission of other offenses (including use of inappropriate Internet material) that in the opinion of administration may be contrary to the best interest of the university community.

Sanctions that may be imposed are:
1. Warning
2. Suspension
3. Expulsion

When appropriate, the institution will issue warnings prior to dismissing a student for poor conduct. The institution, however, may dismiss a student without warning if the offense is serious. The Campus Director makes the decision as to the seriousness of any offense. Additionally, termination for cause from externships may result in dismissal from the program, loss of time, loss of credit, and/or increased charges.

**Academic Dishonesty**

**Cheating** is defined as the giving or receiving of aid, whether written, oral or otherwise, in order for a student to receive undeserved credit on class work, homework, tests or any other assignment that is his or her own responsibility.

**Plagiarism** violates the central core of the university’s educational philosophy. It involves stealing another person’s work and claiming it as your own. It occurs whenever one directly copies another person’s intellectual effort and integrates it into his/her class work without giving proper credit to the author.

**Paraphrasing** is defined as “a restatement of a text or passage giving the meaning in another form.” (Webster's New Universal Unabridged Dictionary, 1996). When one paraphrases but intentionally omits authorship of the work, this too is a violation of academic honesty.

As a student, you have an individual responsibility to understand what cheating, plagiarism, and improper paraphrasing are. You must also be aware that the consequences for doing any of these activities are severe. Whenever you have doubt about what constitutes cheating, plagiarism, or paraphrasing, contact your instructor. With the advent of the Internet, the potential for cheating by simply cutting and pasting information into your paper is tempting. Be aware that these dishonest activities will not be tolerated and instructors have access to increasingly sophisticated search engines to “test” the validity of your work. Plagiarism, in particular, is easily traced. Don't do it.

**Consequences:** Upon finding that a student has violated the policies on Academic Honesty, the consequences will be:

1. The first offense is failing the assignment.
2. The second offense is failing the course.
3. The third offense is dismissal.

**Dress Code**

Students are required to dress modestly and in appropriate professional dress according to each program. Consult orientation materials for specifics on each program’s dress code. Failure to comply with the program dress code could result in suspension of employment assistance privileges.

**Utah Campus Graduation Requirements and Awards**

To be eligible for graduation, students must meet the following requirements:

1. Pass with a D- grade or higher all core and non-core courses (except for Nursing courses, core Respiratory Therapy courses, and prerequisite, core, and general education courses for the online Associate Degree in Respiratory Therapy).
2. Attain a 2.0 cumulative grade point average (3.0 for Nursing Education students).
3. Pass the number of credit hours required for the program within the maximum time frame.
4. Satisfy all financial obligations.

**Degrees/Diplomas Granted**

Upon fulfillment of the graduation requirements, the student will be issued the appropriate degree or diploma, indicating satisfactory completion and passing of all program requirements. The institution offers programs leading to a diploma, an Associate of Occupational Studies degree, an Associate of Applied Science degree, an Associate of Science degree, a Bachelor of Science degree, and a Master’s degree. Students should check with the campus of choice to see what degrees are available.
Graduation Honors

A student may graduate with honors as follows:

- Summa Cum Laude for graduating with a 3.91 cumulative GPA.
- Magna Cum Laude for graduating with a cumulative GPA between 3.76 and 3.90
- Cum Laude for graduating with a cumulative GPA between 3.50 and 3.75.
Utah Campus Student Services

Tutoring

Any student at any time can request tutoring through the Student Services office, the Dean’s office, or the department head’s office. Tutoring will be provided at no cost to the student by an advanced student, teaching assistant, instructor, or staff member.

Advising

Advising is an important service at the university. Each campus has administrators who guide students through problems that may arise while enrolled at the college. The administrator may enlist the expertise of community resource groups, associate deans of programs, the Dean, faculty members, the Director of Financial Aid, or the Director of Career Services in resolving student problems, whether personal or scholastic in nature.

Career Services

Students and graduates of the University are encouraged to utilize the assistance of the Career Services department throughout their academic and professional careers; there is no charge for the utilization of these services. The Career Services department mission is to assist students and graduates in making informed decisions about their careers, identify employment opportunities, and provide assistance with the skills needed to complete a successful career search. Planning a career is a long-term process, and students are encouraged to understand and use the services available to them throughout their education. The University does not guarantee employment but can provide networking techniques, contacts, potential interviews, and guidance during the job seeking process. The Career Services department does not offer a resume-writing service, but rather provides models from which a student can write his or her own resume. The Career Services staff provides guidance and assistance to students and graduates in their career pursuits by providing feedback for a strong and effective resume and engaging in sound networking practices.

Graduates experiencing difficulty in securing employment have the opportunity to audit one or more courses at the University, at no charge, to update professional skills, employment techniques, and social interaction.

A graduate requesting career services after a significant period of time away from the University should be current in vocational skills and conceptual understanding aligned with the program in which he or she graduated and therefore may elect to audit one or more courses at the University at no charge.

The University reserves the right to deny career services to any past or present students. Such denial can be based upon student conduct that may be significantly detrimental to the integrity of the University, such as failing to pass a drug test, being fired from previous employment for illegal or immoral acts, committing acts against company policy, or being subject to a felony investigation or conviction. Students with a felony conviction may find it more difficult to secure satisfactory employment. Even some misdemeanors prevent employment depending upon the field being pursued.
Library

The Library, or Learning Resource Center, is available for student use each day during university hours. Videos, books, periodicals, reserved readings, and Internet services are available. A trained librarian or library assistant is available during library hours to assist each student.

Honors

The university participates in the Future Business Leaders of America and the Alpha Beta Kappa National Honor Society. Students must be nominated to these select groups by the college faculty. Each award is based on academic standing as well as professionalism at the university.

Campus Security

The university strives to provide a safe environment for our students’ learning experience. Our facilities are located in business settings, and trespassing laws are enforced on our premises. If a crime is committed on our premises, college personnel are available to assist students.

Pursuant to the requirements of the U.S. Department of Education, colleges publish all known occurrences of crimes committed on campus. These statistics are available in the Financial Aid Office and are also part of the orientation materials. In the event of a crime, an incident report must be completed, and a police report may be filed. Any and all occurrences of crime committed on the campus should be reported immediately to the administration of the university. In the event a sexual assault should occur on campus, the victim and any witnesses present are to report the crime to campus officials immediately. In order that the crime can be fully investigated, the police will be contacted.

The university provides timely written information on personal safety and anti-crime measures as they become available. An annual report is available for all students and personnel of the college.

Utah Campus Copyrighted Materials Policy and Sanctions

Unauthorized distribution of copyrighted material, including peer-to-peer file sharing and the unauthorized use of the college’s information and its technology systems, may subject a student to civil and criminal liabilities and penalties of federal copyright laws.

Students engaging in unauthorized use of copyrighted materials, including peer-to-peer file sharing, illegal downloading, or unauthorized distribution of copyrighted materials using the school’s information-technology system, may face termination from the institution. In addition, the student may face criminal penalties as summarized below. This list is not all-inclusive, and the student needs to be aware of the severe sanctions imposed on violators of these policies.

Copyright infringement is the act of exercising, without permission or legal authority, one or more of the exclusive rights granted to a copyright owner under section 106 of the Copyright Act (Title 17 of the United States Code). These rights include the right to reproduce or distribute a copyrighted work. In the file-sharing context, downloading or uploading substantial parts of a copyrighted work without authority constitutes an infringement.

Penalties for copyright infringement include civil and criminal penalties. In general, anyone found liable for civil copyright infringement may be ordered to pay either actual damages of “statutory” damages affixed at not less than $750 and not more than $30,000 per work infringement. For “willful” infringement, a court may award up to $150,000 per work infringed. A court can, at its discretion, also assess costs and attorney’s fees. For details, see Title 17, United States Code, Sections 504, and 505.

Willful copyright infringement can also result in criminal penalties, including imprisonment of up to five years and fines of up to $250,000 per offense.

For more information, please see the web site of the U.S. Copyright Office at www.copyright.gov, especially the FAQs at www.copyright.gov/help/faq.

Utah Campus Student Complaint/Grievance Procedure

Student Complaint Hotline

A student who has questions or concerns that have not been fully addressed by the campus staff can contact the Student Hotline at 877-402-0954; or via email to: wehearyou@independence.edu or via regular mail to Student Hotline, 4021 South 700 East, Suite 400, Salt Lake City, UT 84107.

Furthermore, to the extent a student has questions or concerns with respect to the Company’s policy against discrimination on the basis of sex, including sexual harassment, or wishes to report sex discrimination, including sexual harassment, the student should contact Title IX Coordinator Danielle Lammi, 4021 South 700 East, Suite 400, Salt Lake City, Utah 84107, danielle.lammi@collegeamerica.edu, 801-284-7535.
Alternative Dispute Resolution

While no one expects disputes and conflicts, sometimes they do occur, and it is in the best interests of the parties to resolve the dispute in the simplest, fastest, and least-expensive manner. The student therefore agrees to follow the three steps below:

Step One: Any and all disputes, conflicts, problems, controversies, or claims of any kind without exception arising from or connected to enrollment and attendance at the University (“dispute”) should first be taken up with the Campus Director. If the dispute is not then resolved, a written statement should be made of each party’s position and submitted to the Corporate Chief Executive Officer for a final decision. The parties may proceed to Step Two if the dispute is not resolved in Step One.

Step Two: The parties agree that any dispute should be resolved through mediation. Any such mediation will be held in the city in which you reside. The parties agree to attend and make a sincere and good faith effort to resolve the dispute through this mediation.

Step Three: Jury Waiver and Agreement to Binding Individual Arbitration

Any dispute that a student may bring against the university or any of its parents, subsidiaries, officers, directors, or employees, without limitation, or which the university may bring against the student, no matter how characterized, pleaded or styled, shall be resolved by confidential binding arbitration by a single arbitrator. The student acknowledges an understanding that both the University and student forever waive rights to a trial by jury, and elect instead to submit all disputes (claims) to the binding, confidential decision of a single arbitrator. The student understands that the decision of the Arbitrator will be binding, and not merely advisory. At the student’s election, the arbitration shall be conducted by the Better Business Bureau (“BBB”) or by the American Arbitration Association (“AAA”) under its Consumer Arbitration Rules (“Consumer Rules”). Any and all disputes concerning the interpretation, scope, and enforcement of this Arbitration Agreement shall be decided exclusively by a court of competent jurisdiction, and not by the Arbitrator. The Federal Arbitration Act (“FAA”) shall govern the interpretation, scope, and enforcement of this Arbitration Agreement and the arbitration. If any part of this Arbitration Agreement is declared unenforceable or invalid, it shall be severable and the remainder of the Arbitration Agreement shall continue to be valid and enforceable.

Terms of Arbitration

1. The student agrees that any dispute or claim he or she may bring shall be brought solely in his or her individual capacity, and not as a plaintiff or class member in any purported class action, representative proceeding, mass, consolidated or joint action.

2. Except as provided by applicable state law, the fact of and all aspects of this arbitration and the underlying dispute shall remain strictly confidential by the parties, their representatives, and the arbitration administration. The student agrees that any actual or threatened violation of this provision would result in irreparable harm, and will be subject to being immediately enjoined.

3. Any remedy available from a court under the law shall be available in the arbitration. The arbitrator(s) shall not have the power to commit any error of material fact, in law, or in legal reasoning, and such error shall be corrected on appeal as provided below.

4. This Arbitration Agreement does not affect either party’s right to seek relief in small claims court for disputes or claims within the scope of the small claims court’s jurisdiction.

5. Nothing in this agreement prohibits a student from filing a complaint with the state regulatory agency. A student may, but need not, be represented by an attorney at arbitration. Nothing in this agreement is intended to be, or shall be construed as, (1) a waiver of any right to an investigation of allegations of sexual harassment as contemplated in 34 C.F.R. § 106.45 or of any right to access to any grievance procedures or grievance process required by Title IX, (2) a waiver of any right to file a complaint with the Department of Education, Office for Civil Rights (“OCR”), or (3) an offer of, or a requirement to participate in, an informal resolution process under Title IX. This agreement does, however, govern any claim concerning sexual harassment or other sexual misconduct of any kind that may be pursued outside the context of Title IX grievance procedures, a Title IX grievance process, or any administrative process provided by the OCR.

6. If a student desires to initiate arbitration, he or she shall first contact the Campus Director, who will provide the student with a copy of the BBB Rules or the AAA Consumer Rules. Information about the BBB arbitration process and rules can be obtained at www.bbb.org or 703-276-0100. Information about the AAA arbitration process and the Consumer Rules can be obtained at www.adr.org. The student shall contact the BBB or the AAA, which will provide the appropriate forms and detailed instructions. The student shall disclose this document to the BBB or the AAA.
7. The parties agree to the following arbitrator selection process: The chosen arbitration administration (either BBB or AAA) shall send simultaneously to each party to the dispute an identical list of 10 names of neutral qualified arbitrators. The parties will make a good-faith effort to agree to an arbitrator from the submitted list and to advise the arbitration administration of their agreement. If the parties are unable to agree upon an arbitrator, each party to the dispute shall have 14 calendar days from the transmittal date in which to strike names objected to, number the remaining names in order of preference, and return the list to the arbitration administration. The parties are not required to exchange selection lists. If a party does not return the list within the time specified, all persons named therein shall be deemed acceptable to that party. From among the persons who have been approved on both lists, and in accordance with the designated order of mutual preference, the arbitration administration shall invite the acceptance of an arbitrator to serve. If the parties fail to agree on any of the persons named, or if acceptable arbitrators are unable to act, or if for any other reason the appointment cannot be made from the submitted lists, the arbitration administration shall have the power to make the appointment without the submission of additional lists.

8. Notwithstanding that the arbitration will be binding, if the college or the student loses in arbitration, the losing party may seek review from a court of competent jurisdiction as permitted by law. In addition to the statutory grounds for review, the review shall examine the arbitration award for error as described in Section 3, above. If such review is not available, appeal shall be to a three-member arbitration appeal panel. If in arbitration, the notice of appeal must be in writing and served on the other party and on the BBB or the AAA within ten (10) days of the date of the award. The notice of appeal must specify those elements of the arbitration award that are being appealed and must contain a statement of the grounds for the appeal. Both parties shall participate in the selection of the panel. The fees and expenses of the appeal tribunal and the BBB or the AAA shall be paid in full by the appealing party. Once the notice of appeal is timely served, the arbitration award shall no longer be considered final for purposes of seeking judicial confirmation, vacatur or modification under the law.

State Approval

Independence University is approved in the state of Utah. The student can at any time file a complaint with the Utah Division of Consumer Protection, 160 East 300 South, 2nd floor, P.O. Box 146704, Salt Lake City, Utah 84114, 801-530-6601.

ACCSC Grievance Policy

Schools accredited by the Accrediting Commission of Career Schools and Colleges must have a procedure and operational plan for handling student complaints. If a student does not feel that the school has adequately addressed a complaint or concern, the student can consider contacting the Accrediting Commission. All complaints considered by the commission must be in written form, with permission from the complainant(s) for the commission to forward a copy of the complaint to the school for a response. The complainant(s) will be kept informed as to the status of the complaint and will be notified of the commission’s final resolution. Please direct all inquiries to: Accrediting Commission of Career Schools and Colleges, 2101 Wilson Boulevard, Suite 302, Arlington, VA 22201; 703-247-4212; www.accsc.org. A copy of the commission’s complaint form is available at the school and can be obtained by contacting the Campus Director.
Online Distance Education Mission

We are dedicated to helping our students graduate and get a much better job sooner. We focus on using online technology to provide education for people to obtain a rewarding career and an enriched life. Our goal is for our students to achieve success in career-oriented online programs and the enhancement of skills in critical thinking, communication, problem solving, and using technology, culminating in satisfactory career placement or advancement in current employment. To fulfill this goal, the institution will:

1. Provide a solid foundation of specific competencies that will enable students to acquire the skills required in their chosen occupation.

2. Provide students with education and knowledge to become competent members of their communities, enabling them to appreciate and successfully cope with human relations problems encountered in the workplace.

3. Provide programs that include a variety of skills which will bring students a fuller realization of the world in which they live and work, so that they are capable of achieving a satisfactory and rewarding career and lifestyle.

4. Serve as a leader of online higher education in each of our communities by incorporating suggestions and recommendations from knowledgeable representatives of the programs offered.

History

History of Independence University

Independence University dates back to 1891. Beginning in 1978, Independence University operated as California College for Health Sciences until 2005, when it became Independence University, a name that more accurately reflects the institution’s broader range of programs and its philosophy that education should lead to greater independence. In 2010, Independence University merged with its affiliated institution, Stevens-Henager College. Independence University has a residential campus in West Haven (Ogden), Utah, and an online campus. Today, IU is comprised of the School of Healthcare; the School of Business; the School of Graphic Arts; and the School of Technology.

Specializing in allied health programs, IU has made its mark in areas such as respiratory care education, becoming the first institution to offer programs not only to working adults across the United States but also to those serving in the military and to international students living in the U.S.

Online Facilities

Independence University (Salt Lake City)

Independence University’s online campus is located off a major freeway with easy access for students in the Woodlands
office building complex that accommodates on-ground learning for our MBA program.

University students interact with instructors and classmates through an Online Learning Management System (LMS). Independence University uses the Canvas LMS platform. Canvas is a product of Instructure and is used extensively by public and private colleges across the United States. Canvas provides technical support 24 hours a day, 7 days a week, 365 days a year.

**Programmatic Accreditation**

The Baccalaureate degree program in Nursing and the Master’s degree programs in Nursing for Administration and Education at Independence University are accredited by the Commission on Collegiate Nursing Education, One Dupont Circle, NW, Suite 530, Washington, DC 20036, (202) 887-6791.
Online Admissions Requirements

Applicants for admission must have graduated from an accredited high school, private secondary school, or have completed the equivalent (GED, HiSET, CHSPE, or TASC). High school transcripts in a foreign language must be translated and evaluated by a credential evaluation service for equivalency. Applicants must pay tuition in advance if they do not qualify for financial assistance programs.

Students who are selected for verification of documentation for funding purposes regarding proof of high school graduation or equivalent (POG), may submit an unofficial proof of high school graduation with a signed Transcript Request Form if the student cannot provide a copy of their high school diploma or GED. Once the student is able to access official POG, the student will have to provide it to the institution immediately. If the student does not provide this documentation in a timely manner, they will be dropped from school and all Title IV funds will be returned.

A qualified comprehensive background check is an essential part of gaining employment for most careers in the healthcare industry. As a result, a background check is required for applicants seeking enrollment in most healthcare-related programs. Only applicants with a background check that is Complete and Cleared (where required for applicable programs) will be approved for enrollment into the University’s healthcare programs. Please see the program descriptions pages for details.

Arbitration and Class Action Waiver Disclosure: Independence University requires each student to agree to a pre-dispute arbitration agreement and a class action waiver as a condition of enrollment (“Arbitration Agreement”). The Arbitration Agreement does not, in any way, limit, relinquish, or waive a student’s ability to pursue filing a borrower defense claim, pursuant to 34 C.F.R. § 685.206(e) at any time. The Arbitration Agreement does not require that the student participate in arbitration or any internal dispute resolution process offered by Independence University prior to filing a borrower defense to repayment application with the U.S. Department of Education pursuant to 34 C.F.R. § 685.206(e). Any arbitration, required by the Arbitration Agreement, tolls (pauses) the limitations period for filing a borrower defense to repayment application pursuant to 34 C.F.R. § 685.206(e)(6)(ii) for the length of time that the arbitration proceeding is under way. Any questions about the Arbitration Agreement or a dispute relating to a student’s Title IV Federal student loans or to the provision of educational services for which the loans were provided should be directed to the Campus Director at Independence University for questions.

Admissions Requirements – Online Programs

All applicants are required to complete an online readiness assessment (SmarterMeasure) with a passing score of 70% or higher for the technical competency and the individual attributes portions of the assessment. All portions of the assessment must be completed prior to acceptance.

If an applicant scores below 70% they may take IU’s three-week remedial SOAR course. If the applicant successfully completes (80% or above) the SOAR course, they may be accepted into an IU program (provided they meet all other start and admissions requirements).

The applicant must also fall into a learning style category that demonstrates their ability to be successful in online learning. If an applicant’s assessment determines that they are primarily a physical learner OR a physical/social learner they may not move forward enrolling in school without remedial coursework.

An applicant assessed as primarily a physical learner or physical/social learner may take IU’s three-week remedial SOAR course. If the applicant successfully completes (80% or above) the SOAR course, they may be accepted into an IU program (provided they meet all other start and admissions requirements).

Applicants must also complete an Early Admissions Course (EAC). Applicants must submit nine required components and score 100% on the University and Policy Quiz.
Additional Admissions Requirements – Medical Assisting AOS degree

All applicants seeking admission into the Medical Assisting program are required to have a submitted and approved background check prior to the end of the third week of the first module. The background check is required to ensure acceptance into an externship site (see Externship Requirements) and must be approved prior to the end of your first module.

Additional Admissions Requirements – Health Services Management BS degree

All applicants seeking admission into the Health Services Management program are required to have a submitted and approved background check prior to the end of the third week of the first module. The background check must be approved prior to the end of the first module.

Additional Admissions Requirements – Respiratory Care BS degree

To enroll in this program, applicants must have an associate's degree in respiratory therapy from a Commission on Accreditation for Respiratory Care (CoARC) accredited program or possess a related associate's degree in either a life science (biology), physical science (chemistry, physics, or earth science) or healthcare.

Prospective students must also have completed a minimum of 21 quarter credits of general education. Semester hours will be converted to quarter credit hours using the standard formula of semester hours x 1.5 = quarter credit hours.

Additional Admissions Requirements – Nursing BS degree

Students seeking admission to the Bachelor of Science in Nursing program must hold a valid Registered Nurse license that is current, unsanctioned, or limited and shall have completed sufficient college credit to attain the equivalent of third-year college status (e.g., 60 semester credit hours or 90 quarter credit hours) or be concurrently enrolled in an associate's degree level nursing program. Prospective students must also have completed a minimum of 22.5 quarter credits of general education. Semester hours will be converted to quarter credit hours using the standard formula of semester hours x 1.5 = quarter credit hours. For example: 3 semester hours equal 4.5 quarter credit hours.

Online Admissions Procedures

To apply for enrollment, the student submits the completed application to the Director of Admissions. The student should also request that a high school transcript or a copy of a high school diploma, or a GED, HiSET, CHSPE, or TASC for an associate’s or bachelor's degree, be sent to the Director of Admissions. A foreign graduate must provide a translated and evaluated copy of a transcript. Applicants also may call, fax, or write the Admissions Department to request an application.

Upon completion of the application and an interview with an Admissions staff member, the Director of Admissions will review the applicant’s goals. If it is determined that the applicant’s educational and career goals are not aligned with the institution’s mission, the college may deny admission.

Online Delivery Systems

Consortium and Articulation Agreements between Affiliated Schools

The Center for Excellence in Higher Education (CEHE) group of schools, including Independence University, CollegeAmerica, Stevens-Henager College, and California College San Diego, has consortium and articulation agreements in place that allow students enrolled at one campus (“home campus”) to concurrently take courses from any of the CEHE group of schools. All courses, grades, and attendance are recorded at the students’ home campus. Students must take at least 50% of their courses in a program at their home campus.

All students need access to a computer and internet service. All students enrolling for the first time at the Institution are provided with a tablet and/or laptop computer that is loaded with Microsoft Office to use during their program enrollment. All students are also provided with any software required in their program as needed.

Applicants wishing to receive transfer credits for previous education must submit a complete transcript evaluation packet at least 12 days prior to the first class in order for those credits to be applied to the first course. If received after the deadline, approved credits will be applied to the next course applicable.

Fully Online Delivery

All distance-learning students enrolled in fully online courses will perform all assignments and exams online to complete each course. The instructor and the Dean, in order to ensure appropriate educational outcomes, will monitor these graded activities.

The internet method of delivery requires students to complete the distance course materials in a timely manner. A student will be permitted one module to complete a course. Competency in the course will be determined through assignments and testing. Electronic libraries, communication tools, and curriculum/testing tools have been provided to enhance the distance-learning experience.
Fully Online Student Standards

The use of the following standards promotes student success. Students will experience a higher level of quality in their course work if these standards are followed.

1. Students must make available current contact information (including phone numbers and email address) so that the course facilitator (instructor), other students, and administrators may make contact if needed.

2. Online students are expected to be self-directed. Students must organize their time, plan their course assignments and projects to meet due dates, communicate well, and seek other sources beyond the textbook to meet their learning goals.

3. Students are required to log into their courses and participate in discussions each week (see section on attendance) of the module. Student should expect an average of 5 hours of out-of-class course activities each week for each credit of online coursework. Students should allow plenty of time to complete course academic requirements. The student should create a schedule and maintain that schedule to stay on track with his or her coursework. Consult the college catalog for course credits and hours.

4. Students are to post all weekly assignments and complete all course requirements by the designated due dates in the course outline. Students who have circumstances that prevent them from participating or completing an assignment on time must communicate with the course instructor.

5. Participation is documented through a variety of components. Of significant importance is participation and engagement with fellow students through the discussion forums. Discussion forums may be worth up to 20% of the overall course grade, and relies on completion of the required postings. Postings that are inappropriate or are of no academic substance will not be counted. Meaningful dialogue is the cornerstone of online learning.

6. Students are expected to provide specific feedback in the Course Evaluation at the end of each course. The institution welcomes candid and appropriate feedback from students.

7. Students are expected to utilize credible resources when researching subjects for course papers, projects, etc. Online library resources are available, including help from the college’s librarian. Students are expected to use the college’s library whenever possible.

8. Plagiarism and cheating are not tolerated.

9. Student complaints and grievances are addressed in accordance with the complaints and grievances procedures identified in the college catalog.

Student Online Attendance Requirements and Procedures

1. New students must log in regularly, participate in their course(s) a minimum of three times, and submit their completed assignment in the first week of the term or their enrollment will be terminated.

2. It is required that students log in and participate each week. Students are required to participate in discussions each week of the module by posting a response to the questions posted by instructors. It is suggested that students check the threaded discussions on a daily basis to continue dialogue by responding to those who have posted to previous postings.

3. Students who are unable to meet the attendance requirements must communicate immediately with the instructor. Instructors may make provisions to accommodate students based on the circumstances. Special provisions will not be made for students who procrastinate.

4. Students not logging into class and participating in the course for 14 consecutive days will be dropped from school.

5. Online instructors may bring student attendance issues to the Provost for assistance in making contact with the student if the student is concurrently enrolled online and on-ground.

Student Guidelines and Procedures for Online Communication

1. Use inclusive language whenever communicating with others. A student must always communicate with best intentions and assume the same when another student communicates. The use of emoticons can be helpful.

2. Students must consistently practice excellent communication skills. Use resources to check word usage, grammar, punctuation, and capitalization. Strive for high-quality written work in the discussion area, assignments, projects, exams, etc. Students are required to use complete sentences and appropriate capitalization. Using all capitals or all lower case is unacceptable. It is strongly suggested that students type their discussion postings in Word, check for grammar and spelling, then paste them in the discussion area.

3. It’s important for students to get introduced to
their peers in each class. Make a point to get to know someone personally and academically. Make a point to include someone who appears to be “sitting on the sidelines.” Ask for his or her opinion and promote meaningful discussion.

4. Instructors respond to student inquiries in 24-48 hours. If an instructor does not respond to a student’s communication within 48 hours assume there is a technical problem. Try calling the instructor or the Help Desk.

Online Certifications and Licenses

The University’s educational programs lead to knowledge and skills for a stated major. Certifications and licenses are generally issued by a public or private entity that may change their requirements for certification or licensure at any time. Therefore, the University cannot guarantee that its educational programs will necessarily be sufficient to obtain any certification or license issued by a public or private agency. Students should check with the state(s) where they are interested in working to determine certification and licensure requirements for that state. We encourage students to pursue certification and licensure and will reimburse students or graduates up to $500 for the cost of certifications and licenses. The institution makes no representation that a student will be able to pass certification or licensing examinations or as to a specific outcome resulting from a student’s successfully obtaining or passing a certification or license examination. Certification is available for the Medical Assisting programs through the National Certification and Competency Testing organization and the National Healthcareer Association. Certification for Computer programs are available through Prometric in Microsoft, Novell, Cisco, A+, Network +, Server +, Linux +, Mouse, Security+, and CEH (certified ethical hacking). Business program students may pursue Microsoft Office Specialist certifications. An available certification for Bachelor’s level business and accounting programs is QuickBooks.

Online Externship Requirements

Externships should be attended during normal office hours. Students are responsible for transportation to the externship site. Students are not paid any salary or stipend during an externship. Some employers may make an offer of employment at the end of the externship, but employment is not guaranteed. Externships are assigned by the campus.

Although the Institution tries to take into consideration specific location and/or skill preferences, externship sites are assigned based on availability. Continuing availability may be compromised due to certain factors beyond the institution’s control, including local economic conditions, state regulatory actions, failure of students to attend externships or meet site guidelines, and unreasonable student demands for alternative sites. Students must comply with any and all conditions prescribed by the sites, the institution, the state, accrediting body, or any other third party regarding attendance, conduct, and participation at the sites. If an extern is dismissed from more than one site, the extern will then be responsible for securing a new site.

There may be situations where a student desires a specific certification following graduation that requires the completion of externship hours or clinical work beyond what is offered in the program. The Institution will assist the graduate with these requirements but makes no promise or guarantee as to the availability of additional externship sites or clinical opportunities.

If you have prior misdemeanor or felony convictions, you may be subject to denial of externships, employment opportunities, and/or professional licensure. You are advised that, in order to comply with clinical or employment requirements, you may be required by some hospitals or businesses to undergo a criminal background check and/or drug screening.

Independence University Residency Program for Associate of Occupational Studies Degree - Medical Assisting – All Medical Assisting students will be required to complete a weekend Residency program prior to starting clinical hours for the Externship (EXT) courses. The Residency program will be completed in person at a location and on a date chosen by the University. This Residency program will be completed with peers under faculty supervision.

Essential clinical skills covered in Residency workshop will include (but are not limited to) the application of skills learned through class such as: drawing blood, taking and recording vital signs, giving injections and basic lab procedures. The Residency program will be conducted periodically throughout the year and scheduled over a weekend from Friday to Sunday. The University will provide air travel, accommodations, ground transportation at the residency location, and meals. Students will be responsible for incidental costs and transportation to and from the departing airport.
Online Tuition and Fees

No out-of-state tuition requirements apply.

<table>
<thead>
<tr>
<th>Associate's Programs</th>
<th>Total Tuition Charges (Based on # of quarter credits)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Business</td>
<td>$39,425</td>
</tr>
<tr>
<td>Medical Assisting</td>
<td>$42,940</td>
</tr>
<tr>
<td>Bachelor's Programs</td>
<td></td>
</tr>
<tr>
<td>Accounting</td>
<td>$74,700</td>
</tr>
<tr>
<td>Business Administration</td>
<td>$74,700</td>
</tr>
<tr>
<td>Graphic Arts</td>
<td>$74,664</td>
</tr>
<tr>
<td>Health Services Management</td>
<td>$74,700</td>
</tr>
<tr>
<td>Cybersecurity and Networking</td>
<td>$74,727</td>
</tr>
<tr>
<td>Software and Mobile Applications Development</td>
<td>$74,520</td>
</tr>
<tr>
<td>Web Design and Development</td>
<td>$74,700</td>
</tr>
<tr>
<td>Bachelor's Completion</td>
<td></td>
</tr>
<tr>
<td>Nursing Completion</td>
<td>$28,188</td>
</tr>
<tr>
<td>Respiratory Care Completion</td>
<td>$28,224</td>
</tr>
<tr>
<td>Master's Programs</td>
<td></td>
</tr>
<tr>
<td>Business Administration</td>
<td>$29,160</td>
</tr>
<tr>
<td>Information Systems</td>
<td>$29,160</td>
</tr>
<tr>
<td>Nursing Administration</td>
<td>$29,064</td>
</tr>
<tr>
<td>Nursing Education</td>
<td>$29,120</td>
</tr>
</tbody>
</table>

For active duty military personnel and their spouses, National Guard personnel and their spouses, military reservists and their spouses, and Department of Defense/Veteran Administration employees and their spouses and adult children, the regular tuition will be discounted across the board to a level that will be equivalent to $250 per credit hour for all associate's, bachelor's, and master's programs. Those receiving this discount shall not be eligible to receive any scholarships offered by the University.

Learning materials including e-books are loaned at no charge for all programs. The cost of uniforms and laboratory supplies for the health sciences programs are included in tuition.

In the event a check is returned for any reason, a $35 charge will be made to the student's account. Refund calculations are complex. For further information and examples, read the catalog, and visit our Financial Aid office.

Online Financial Aid

Funding Tuition

The institution offers individual financial planning sessions for each student and family. The institution participates in the Title IV Federal Financial Aid Program that includes Federal Pell Grants, Federal Parent Loans for Undergraduate Study, the Federal Supplemental Educational Opportunity Grant, and the Federal Direct Student Lending program. All students must have an appointment with the Finance Department prior to starting school to arrange payment of tuition. Prospective students may request a Student Financial Aid Guide, a Financial Aid Consumer Information packet, and other pertinent information and forms from the Finance Department. Private loans, scholarships, and electronic tuition payments are available to students to cover the cost of tuition as listed below. The institution will work with any bank that the student wishes to use for student alternative private loans, in addition to those banks and programs listed below. Please see the local campus Financial Aid office for information about specific lenders.

Students who are selected for verification of documentation for funding purposes regarding proof of high school graduation or equivalent (POG), may submit an unofficial proof of high school graduation with a signed Transcript Request Form if the student cannot provide a copy of their high school Diploma or GED. Once the student is able to access official POG, the student will have to provide it to the institution immediately. If the student does not provide this documentation in a timely manner, they will be dropped from school and all Title IV funds will be returned.

Educational Plan: This convenient budget plan uses a payment plan to help a student meet educational expenses.

Monthly payments made to a student’s account while in school.

We have reviewed and are in compliance with 38 USC 3679(e) that went into effect on August 1, 2019. For more information on this, please contact the VA department for your campus.
will reduce the principal balance and future interest charges. Interest will begin to accrue 45 days after graduation; if a student withdraws, interest will start accruing 45 days after the withdrawal. A five percent discount is applied when a student pays in full for at least one academic year or more. This discount does not apply to monthly or partial payments and does not apply to employer reimbursements.

- A $10 late fee will be assessed on accounts overdue more than 15 days.
- A $35 fee will be assessed for each returned check.

Note: Any holder of a consumer credit contract is subject to all claims and defenses, which the debtor could assert against the seller of goods or services, obtained pursuant hereto or with the proceeds hereof. Recovery hereunder by the debtor shall not exceed amounts paid by the debtor (FTC Rule effective 5/14/1976).

Online Scholarships and Grants

Application Requirements for Scholarships

Recipients must meet all admissions and financial requirements of the University for initial and continued enrollment. All scholarships include specific eligibility criteria and may be awarded only after application, determination of eligibility, and approval by the Institution.

A prospective student who is interested in applying for one of the scholarships will:

1. Complete a Scholarship Application Form
2. Sign an affidavit of eligibility
3. Submit an essay (approximately 500 words) on “How will earning a degree change my life?”

The requirements above apply to all scholarship programs except for the Academic, Bachelor’s Degree, and Master’s Degree scholarships which have their own application and selection criteria. To be considered for a scholarship or grant, the applicant must submit all of the required paperwork at least one week prior to the start of the prospective student’s first module. The exceptions to this are applicants who are applying to the Bachelor’s Degree Scholarship or Master’s Degree Scholarship. Applicants to any of these scholarships have until the Friday prior to the start of the module to submit all the required application paperwork.

General Policies for Scholarships and Grants

Scholarships and Grants may only be awarded to new students. Exceptions to this are returning students who are moving up with Bachelor’s or Master’s degree programs.

A student may not receive multiple grants, scholarships, or a grant and a scholarship simultaneously from the institution; a student may only receive a single grant or a single scholarship from the institution at any given time. A student may have other external scholarships or grants in addition to the one awarded by our institution.

Scholarships and grants are non-transferable, apply to tuition only, and will not result in a cash payment to students. All scholarships and grants are waivers of tuition. The number of qualified applicants determines the total amount awarded by the campus in any academic year.

Available Scholarships

Bachelor’s Degree Scholarship: A Bachelor’s Degree Scholarship program is available for graduates of the Institution’s Associate’s degree programs. The scholarship award is $5,000. In order to qualify, the applicant must have graduated with an Associate’s degree from the Institution with a 2.5 CGPA. Once awarded, a recipient has seven years from the time he/she graduated from the Associate’s program to use the scholarship for one of our Bachelor’s degree programs. To remain eligible for the Bachelor’s Scholarship, a recipient must maintain a 3.0 cumulative GPA while in the Bachelor’s program.

Master’s Degree Scholarship: A Master’s Degree Scholarship program is available for graduates of the bachelor’s degree programs. The scholarship award is 50% of the cost of the master’s degree program. In order to qualify, the applicant must have graduated with a bachelor’s degree from one of our institutions with a 2.5 CGPA within three months before the Master’s program start date. Once awarded, a recipient has one year from the time he/she graduated from the Master’s program to use the scholarship for one of our Master’s programs. The tuition scholarship will be awarded upon graduation from the master’s program.

To remain eligible for the Master’s Scholarship, a recipient must maintain a 3.0 cumulative GPA while in the Master’s program.

Grants

Family Grants: Family Grants will be awarded for 10% of the tuition remaining after transfer of credits if an applicant enrolls in a program offered by the Institution. The following criteria apply:

1. The Family Grant applies only to applicants who are immediate family members (father, mother, son, daughter, brother, sister, stepchild, or spouse) of either a graduate or a currently enrolled student past the false start period.

In this case, a Family Grant is awarded to the current student and a separate Family Grant is awarded to the
immediate family member.

Any new student that has an immediate family member simultaneously start school and is not false started.

In this case, a Family Grant is awarded to the new start and a separate Family Grant is awarded to the immediate family member.

2. Family Grants are applied to the student's tuition in the first module of every term.

3. Every enrolling family member is granted the Family Grant in an amount representing 10% of tuition.

4. The grant may not be combined with other institution scholarships or grants.

5. The grant applies to tuition only and does not result in a cash payment to the student or the student's immediate family member. If a recipient of the Family Grant withdraws or is terminated, he or she permanently forfeits the Family Grant award.

Clinical/Externship Sponsor Grant: Full-time employees of a clinical/externship sponsoring facility are eligible for a 33% tuition grant toward any currently offered degree program. A Clinical/Externship Sponsor Grant recipient must be a full-time employee of a sponsoring facility and must complete a clinical grant recipient disclaimer. The recipient remains eligible for the grant provided 1) he/she remains employed by the sponsoring facility and 2) the facility where the recipient works must remain a sponsoring facility. The Clinical/Externship Sponsor Grant may not be combined with any other grant or scholarships offered by the institution, is nontransferable, applies to tuition only, and does not result in a cash payment to the student.

Online Tuition Discounts

Matching Funds

Matching funds are available for students employed by an organization that reimburses its employees for educational costs. A student is eligible for matching funds only after providing written evidence that the student is being reimbursed for educational costs during the time frame in which he/she is an active student at the institution. A student whose status with the institution is active or graduate and who is employed by the organization may receive an amount of up to $5,000 for associate's degrees or bachelor's completion degrees, up to $10,000 for bachelor's degrees, and up to $3,000 for master's degrees. The matching funds allowance will not exceed the tuition reimbursement award of the employer and the maximum limit established by the institution. The matching funds will be posted to the student's account when the funds are received by the school and applied to the student's account up to the maximum limit. In the event that students transfer credits to the institution, the matching funds allowance will be reduced proportionally.

Online Refund Policy

All institutional refunds to students will be processed within 30 days of the Date of Determination of withdrawal. The Date of Determination is the earlier of:

a. The date the institution receives notice from the student that he/she is withdrawing;

b. The date the student's enrollment is terminated by the institution;

c. For a student who withdraws without notifying the institution, 14 calendar days following the student's last documented date of attendance/participation.

Institutional charges upon withdrawal or termination during the first term of the first academic year:

1. If you terminate after midnight of the fifth day of classes, but before completing more than 10% of the term, you are responsible for 10% of the tuition and the cost of any books not returned and uniforms issued.

2. If you terminate after completing more than 10% of the term but less than or equal to 25% of the term, you are responsible for 25% of the term's tuition and the cost of any books not returned and uniforms issued.

3. If you terminate after completing more than 25% of the term but less than or equal to 50% of the term, you are responsible for 50% of the tuition and the cost of any books not returned and uniforms issued.

4. If you terminate enrollment after completing more than 50% of the term but less than or equal to 75% of the term, you are responsible for 75% of the tuition and the cost of any books not returned and uniforms issued.

5. If you terminate enrollment after completing more than 75% of the term, you are responsible for all tuition, plus the cost of any books not returned and uniforms issued.

The following institutional charges apply upon withdrawal or termination during any subsequent term.

1. If you terminate during the first 25% of the term, you
are responsible for 25% of the tuition and the cost of any books or computers not returned, and of uniforms issued.

2. If you terminate after completing more than 25% of the term but less than 50%, you are responsible for 50% of the tuition and the cost of any books or computers not returned, and of uniforms issued.

3. If you terminate after completing more than 50% of the term but less than 75%, you are responsible for 75% of the tuition and the cost of any books or computers not returned, and of uniforms issued.

4. If you terminate after completing more than 75% of the term, you are responsible for all tuition plus the cost of any books or computers not returned and of uniforms issued.

Any credit granted for prior education or training shall not impact this refund policy. Refund calculations are complex. For further information and examples, visit the institution's Financial Aid Office.

**Military Tuition Assistance Refund Policy**

For any student withdrawing from the institution who is receiving Tuition Assistance (TA) from the Department of Defense, the institution will return any unearned TA funds on a proportional basis through the 60 percent portion of the academic term of the program for which the funds were provided. TA funds will be earned proportionally during an academic term with unearned funds being returned based upon when a student stops attending.

If a refund is owed, the institution shall pay the refund to the person or entity that paid the tuition within 30 calendar days after the date of determination of withdrawal.

The institution will calculate the student's TA eligibility based on the last date of attendance using the following formula:

<table>
<thead>
<tr>
<th>Proportion of the Academic Term Completed as of Date of Withdrawal or Termination</th>
<th>Tuition Refund</th>
</tr>
</thead>
<tbody>
<tr>
<td>Withdraw prior to the program start</td>
<td>100% return of funds</td>
</tr>
<tr>
<td>Withdraw after completing 1 to 10% of the academic term</td>
<td>90% return of funds</td>
</tr>
<tr>
<td>Withdraw after completing 11 to 20% of the academic term</td>
<td>80% return of funds</td>
</tr>
<tr>
<td>Withdraw after completing 21 to 30% of the academic term</td>
<td>70% return of funds</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Proportion of the Academic Term Completed as of Date of Withdrawal or Termination</th>
<th>Tuition Refund</th>
</tr>
</thead>
<tbody>
<tr>
<td>Withdraw after completing 31 to 40% of the academic term</td>
<td>60% return of funds</td>
</tr>
<tr>
<td>Withdraw after completing 41 to 50% of the academic term</td>
<td>50% return of funds</td>
</tr>
<tr>
<td>Withdraw after completing 51 to 59% of the academic term</td>
<td>40% return of funds</td>
</tr>
<tr>
<td>Withdraw after completing at least 60% of the academic term</td>
<td>No return of funds</td>
</tr>
</tbody>
</table>

**Return of Title IV Funds**

If a student receives Title IV student financial assistance (Federal Pell Grants, Federal Supplemental Grants, Federal Family Education Loans), special rules apply when a student withdraws or is terminated. These rules are independent of the institution's refund policy. Thus, there may be cases in which the institution is required by the government to return Title IV funds even though such funds are needed to pay the student's institutional charges. In all cases, the student remains responsible for paying institutional charges as determined by the refund policy.

**Earning and Returning Title IV Funds**

Special rules apply for withdrawals and terminations when the student is a recipient of certain Title IV Federal Student Aid recipients. (Title IV aid includes Federal Pell Grants, Federal Supplemental Opportunity Grants, Direct Loans, and Federal PLUS Loans.)

Undergraduate programs use modules-within-terms for Financial Aid. Each term consists of four modules that are each 4-weeks in length. The academic year is considered to be two terms that are each 16 weeks in length. Each term is considered the payment period for Title IV funding.

For any student who withdraws during a payment period that begins after June 30, 2011 without completing all the days in the payment period, a Return to Title IV (R2T4) calculation must be performed according to Title IV regulations. If the student then re-enters prior to the end of that same payment period, the student is eligible to receive any funds for which the student was eligible prior to the withdrawal if the enrollment status supports those amounts, including any returned funds.

If a student officially withdraws or is terminated by the institution, the last date of attendance will be used to calculate both refunds and the return of Title IV Funds (if the latter is necessary). If a student stops attending and makes no formal withdrawal request the student will be withdrawn after 14 days of non-attendance/non-participation, and the last date of attendance will be used in all withdrawal calculations as
the last date of the student’s obligation.

The Return of Title IV, as defined by the 1998 Amendments to the Higher Education Act of 1965, applies to any student receiving federal financial aid and who withdraws on or before 60% of the calendar days to the end of the period of enrollment or payment period. The percentage of Title IV that has been earned is equal to the percentage of the payment period or period of enrollment that the student completed by the withdrawal date (documented last day of attendance/participation). If the withdrawal date is after the completion of more than 60% of the period of enrollment, the student has earned 100% of the Title IV funds. If the amount of Title IV that the student has earned (as calculated) is less than the amount of Title IV that was disbursed, the difference must be returned within 45 days of the Date of Determination to the appropriate program. No additional disbursements will follow.

Refund Examples

Example: Assume that a first time enrollment student enrolled in a program and was charged $150 in fees. The student’s start date for the payment period was 1/28/13 with an end date of 5/16/13. The Institution determined that the student attended into module 2, LDA 2/28/13. The student’s loans and grants were fully disbursed for the payment period. The Institution terminated the student after 14 days of non-attendance, PELL was recalculated and unearned funds were returned.

### Institutional Calculation

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Loan Funds Disbursed</td>
<td>$4,703.00</td>
</tr>
<tr>
<td>Amount Earned by the Student (29.4%)</td>
<td>$893.00</td>
</tr>
<tr>
<td>PELL Funds Received for Full Time</td>
<td>$2,775.00</td>
</tr>
<tr>
<td>Amount Earned by the Student (8 credits attempted: Below 1/2 time)</td>
<td>$694.00</td>
</tr>
<tr>
<td>Total Unearned (Returned)</td>
<td>$2,081.00</td>
</tr>
<tr>
<td>Student Tuition Charged</td>
<td>$8,279.00</td>
</tr>
<tr>
<td>Less: 50% Tuition Refund</td>
<td>$4,139.50</td>
</tr>
<tr>
<td>Plus Administrative Fees</td>
<td>$150.00</td>
</tr>
<tr>
<td>Total Tuition and Fees Earned by University</td>
<td>$4,289.50</td>
</tr>
<tr>
<td>Funds Retained by University</td>
<td>$1,587.00</td>
</tr>
<tr>
<td><strong>Balance Due University by Student</strong></td>
<td><strong>$2,702.50</strong></td>
</tr>
</tbody>
</table>

Refund calculations are complex. For further information and examples, contact our financial aid office.
Online Degree Programs

The University reserves the right to vary the order in which courses are offered within each program, to update and make changes to the subject matter, schedules, and course material, and to adjust the time scheduled for a curriculum. Such changes will not increase the total tuition beyond the amount stated in the Enrollment Agreement.

Online Course Codes

<table>
<thead>
<tr>
<th>Code</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACC</td>
<td>Accounting</td>
</tr>
<tr>
<td>APP</td>
<td>Computer Applications</td>
</tr>
<tr>
<td>BIS</td>
<td>Business Information Security</td>
</tr>
<tr>
<td>CAP</td>
<td>Capstone</td>
</tr>
<tr>
<td>CMN</td>
<td>Communication</td>
</tr>
<tr>
<td>COT</td>
<td>Communications in Technology</td>
</tr>
<tr>
<td>CSS</td>
<td>College Success Strategies</td>
</tr>
<tr>
<td>DGD</td>
<td>Digital Graphic Design</td>
</tr>
<tr>
<td>ECN</td>
<td>Economics</td>
</tr>
<tr>
<td>ENG</td>
<td>English</td>
</tr>
<tr>
<td>EXT</td>
<td>Externship</td>
</tr>
<tr>
<td>FIN</td>
<td>Finance</td>
</tr>
<tr>
<td>HCA</td>
<td>Healthcare Administration</td>
</tr>
<tr>
<td>HCS</td>
<td>Healthcare Science</td>
</tr>
<tr>
<td>HIM</td>
<td>Health Information Management</td>
</tr>
<tr>
<td>HIS</td>
<td>History</td>
</tr>
<tr>
<td>HRM</td>
<td>Human Resources Management</td>
</tr>
<tr>
<td>HSA</td>
<td>Health Services Administration</td>
</tr>
<tr>
<td>HSM</td>
<td>Health Services Management</td>
</tr>
<tr>
<td>HWP</td>
<td>Health &amp; Wellness Promotion</td>
</tr>
<tr>
<td>ISS</td>
<td>Information Systems Security</td>
</tr>
<tr>
<td>MAN</td>
<td>Management</td>
</tr>
<tr>
<td>MAT</td>
<td>Mathematics</td>
</tr>
<tr>
<td>MBA</td>
<td>Master of Business Administration</td>
</tr>
<tr>
<td>MCS</td>
<td>Microcomputer Systems</td>
</tr>
<tr>
<td>MED</td>
<td>Medical</td>
</tr>
<tr>
<td>MIS</td>
<td>Management Information Systems</td>
</tr>
<tr>
<td>MKT</td>
<td>Marketing</td>
</tr>
<tr>
<td>MSC</td>
<td>Medical Specialties Clinical</td>
</tr>
<tr>
<td>NET</td>
<td>Networking</td>
</tr>
<tr>
<td>NUR</td>
<td>Nursing</td>
</tr>
<tr>
<td>OPS</td>
<td>Operating Systems</td>
</tr>
<tr>
<td>PHI</td>
<td>Philosophy</td>
</tr>
<tr>
<td>PHR</td>
<td>Pharmacy</td>
</tr>
<tr>
<td>PRG</td>
<td>Programming</td>
</tr>
<tr>
<td>PRO</td>
<td>Professionalism</td>
</tr>
<tr>
<td>PSY</td>
<td>Psychology</td>
</tr>
<tr>
<td>RAM</td>
<td>Research</td>
</tr>
<tr>
<td>RCM</td>
<td>Respiratory Care Management</td>
</tr>
<tr>
<td>RCP</td>
<td>Respiratory Care</td>
</tr>
<tr>
<td>SOC</td>
<td>Sociology</td>
</tr>
<tr>
<td>STA</td>
<td>Statistics</td>
</tr>
<tr>
<td>VWD</td>
<td>Visual Web Design</td>
</tr>
</tbody>
</table>

Online Definition of Credit

Academic credit is measured in quarter credit hours. Credits are based on the amount of time students spend in class, in a laboratory setting, on an externship, or in a combination of the three. Additionally, credits are based on the amount of time students spend on out-of-class activities such as readings, research, writing papers, and/or working on assignments and projects.

Students are enrolled in classes every four weeks. A clock hour is equal to 50 minutes of instruction. One-quarter credit hour is equivalent to a minimum of 10 clock hours in class, 20 clock hours in a laboratory, or 30 clock hours devoted to an externship, or a combination of the three. Students are expected to spend two hours working on out-of-class activities for every one hour in the classroom. For example, if a student is scheduled for 10 hours of classroom instruction in a week, he or she would be expected to spend 20 hours working on out-of-class activities. Therefore, it is very important that students budget their time to allow for completion of supplementary learning activities to ensure success in their studies.
Online Course Numbering System

For undergraduate programs, courses numbered 100 to 299 are considered basic to the learning process of the student. Courses numbered 300 to 499 are generally considered upper-level work. Master’s program courses are numbered 500 to 699.

Online General Education Courses

General education courses are:

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>CMN 205</td>
<td>Communication and Public Speaking</td>
</tr>
<tr>
<td>CMN 206</td>
<td>Communication and Public Speaking Strategies</td>
</tr>
<tr>
<td>CMN 310</td>
<td>Advanced Interpersonal Communication</td>
</tr>
<tr>
<td>CMN 315</td>
<td>Advanced Interpersonal Communication</td>
</tr>
<tr>
<td>CMN 316</td>
<td>Advanced Interpersonal Communication Strategies</td>
</tr>
<tr>
<td>ECN 225</td>
<td>Microeconomics</td>
</tr>
<tr>
<td>ECN 226</td>
<td>Microeconomic Principles</td>
</tr>
<tr>
<td>ENG 105</td>
<td>English Writing Fundamentals</td>
</tr>
<tr>
<td>ENG 106</td>
<td>English Writing and Composition</td>
</tr>
<tr>
<td>HIS 225</td>
<td>American History</td>
</tr>
<tr>
<td>HIS 226</td>
<td>United States History</td>
</tr>
<tr>
<td>HIS 300</td>
<td>U.S. History Since the Civil War</td>
</tr>
<tr>
<td>MAT 220</td>
<td>College Algebra</td>
</tr>
<tr>
<td>MAT 225</td>
<td>College Algebra</td>
</tr>
<tr>
<td>MAT 226</td>
<td>College Algebra Fundamentals</td>
</tr>
<tr>
<td>PHI 310</td>
<td>Critical Thinking</td>
</tr>
<tr>
<td>PHI 315</td>
<td>Critical Thinking</td>
</tr>
<tr>
<td>PHI 316</td>
<td>Logic and Critical Thinking</td>
</tr>
<tr>
<td>PHI 400</td>
<td>Modern Issues in Ethics</td>
</tr>
<tr>
<td>PSY 220</td>
<td>Psychology</td>
</tr>
<tr>
<td>PSY 250</td>
<td>Positive Psychology</td>
</tr>
<tr>
<td>PSY 255</td>
<td>Psychology and Emotional Intelligence</td>
</tr>
<tr>
<td>PSY 400</td>
<td>Biological Psychology</td>
</tr>
<tr>
<td>RAM 110</td>
<td>Research Application Methods</td>
</tr>
<tr>
<td>RAM 111</td>
<td>Research Application Methods</td>
</tr>
<tr>
<td>SOC 400</td>
<td>Sociology of Aging</td>
</tr>
<tr>
<td>STA 322</td>
<td>Statistics</td>
</tr>
<tr>
<td>STA 325</td>
<td>Statistics</td>
</tr>
<tr>
<td>STA 326</td>
<td>Statistical Analysis</td>
</tr>
</tbody>
</table>
Online School of HEALTHCARE

Associate of Occupational Studies:
Medical Assisting

Bachelor of Science:
Health Services Management

Bachelor of Science Completion:
Nursing
Respiratory Care
- Advanced Clinical Practice Concentration
- Respiratory Care Management Concentration

Master’s Degrees: *
Nursing Administration
Nursing Education
*See Graduate Level Programs section for details.
Associate of Occupational Studies Degree
Medical Assisting

Online
19 Months

The Medical Assisting AOS degree program is designed to provide the students the knowledge and clinical skills for gaining entry-level employment in a medical facility in both administrative and clinical areas. Specific training is provided in preparing instruments and materials, vital signs, phlebotomy, medication preparation and administration, clinical documentation and assisting the physician with exams and procedures. Training in computer and administrative skills is also provided as they pertain to electronic health records and medical office procedures. The student will be able to function independently with administrative duties as well as clinical duties and computer functions of the office.

PROGRAM OBJECTIVES:

Upon completion of this program students demonstrate the primary duties of medical assistants in the front-office administrative and back office clinical functions of a medical office, clinic, surgical center or hospital, which include:

- Completing patient history and measuring vital signs
- Assisting with patient examinations or treatments
- Giving patients injections as directed by the physician
- Collecting routine laboratory specimens and performing basic laboratory procedures
- Completing general medical office procedures including medical records and medical reception
- Demonstrating telephone techniques and communication skills

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>APP 112</td>
<td>Computer Fundamentals for Healthcare Professionals</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 106</td>
<td>Psychology of Motivation for Healthcare Professionals</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 296</td>
<td>Professional Development for Healthcare Professionals</td>
<td>5.0</td>
</tr>
<tr>
<td>EXT 106</td>
<td>Externship I</td>
<td>1.0</td>
</tr>
<tr>
<td>EXT 107</td>
<td>Externship II</td>
<td>1.0</td>
</tr>
<tr>
<td>EXT 108</td>
<td>Externship III</td>
<td>1.0</td>
</tr>
<tr>
<td>MED 101</td>
<td>Medical Terminology</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 110</td>
<td>Introduction to Healthcare, Documentation, Law, and Ethics</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 117</td>
<td>Medical Office Calculations</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 121</td>
<td>Medical Asepsis and Electrocardiography</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 130</td>
<td>Medical Front Office Procedures</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 215</td>
<td>Medical Coding</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 285</td>
<td>Musculoskeletal, Nervous, and Integumentary Systems</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 286</td>
<td>Cardiac and Respiratory Systems</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 287</td>
<td>Endocrine, Urinary, and Reproductive Systems</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 288</td>
<td>Lymphatic, Immune, and Digestive Systems</td>
<td>5.0</td>
</tr>
<tr>
<td>MED 298</td>
<td>Medical Assisting Capstone</td>
<td>2.0</td>
</tr>
<tr>
<td>MSC 295</td>
<td>Clinical Procedures</td>
<td>5.0</td>
</tr>
<tr>
<td>PHR 155</td>
<td>Pharmacology and Injections</td>
<td>5.0</td>
</tr>
</tbody>
</table>

General education courses:

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>CMN 206</td>
<td>Communication and Public Speaking Strategies</td>
<td>5.0</td>
</tr>
<tr>
<td>ENG 106</td>
<td>English Writing and Composition</td>
<td>5.0</td>
</tr>
<tr>
<td>PSY 255</td>
<td>Psychology and Emotional Intelligence</td>
<td>5.0</td>
</tr>
</tbody>
</table>

TOTAL MINIMUM NUMBER OF CREDITS: 95

All students will be required to complete a weekend Residency program prior to starting clinical hours for the Externship courses (EXT 106, EXT 107, and EXT 108). The Residency program will be completed in person at a location and on a date chosen by the University. The Residency prepares students with essential skills to complete the remaining hours of the Externship at a specific clinical site.

The externship courses in this program are credit-earning courses. All students must complete 100 hours of externship in order to graduate. Students will generally complete their externship at a doctor's office, clinic, hospital, or other healthcare-related facility. This gives graduates exposure to working with patients on general medical procedures and practice, such as taking vital signs, completing a patient history, performing phlebotomy and basic lab tests, and professional communication as a healthcare team member. Although externships are not required by most states for subjects taught in the Medical Assisting program, they are a requirement for graduation.
The clinical site will be used for all necessary clinical rotations. Since continuity within clinical sites is of the utmost importance for student success, site changes should occur only under extenuating circumstances (for example, if a student moves to another state or if another facility is needed to complete all procedural competency evaluations). IU does not guarantee immediate clinical placement in the event an additional clinical site is needed.

If a clinical site requests that a student be removed from the site, every effort will be made to secure another site if the reason for removal does not require that the student be dropped from the program. This may take some time, depending on the availability of a site within the student’s immediate area. If a second clinical site requests that a student be removed from the site, the student will be dropped from the program.

Licensure or certification may be required for employment in some states for the graduates of this program. Please see employment requirements by state on our web site under consumer information: http://www.independence.edu/consumer-information.

**Bachelor of Science Degree**

**Health Services Management**

**Online**

**36 Months**

Learn the principles and skills you need to successfully manage a healthcare department. This degree program covers a broad spectrum of administrative skills so that when you graduate, you will have the diversity and the experience needed to become an effective manager and stay at the top of your field.

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>APP 112</td>
<td>Computer Fundamentals for Healthcare Professionals</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 106</td>
<td>Psychology of Motivation for Healthcare Professionals</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 296</td>
<td>Professional Development for Healthcare Professionals</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 100</td>
<td>Introduction to Healthcare Systems</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 105</td>
<td>Medical Terminology</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 110</td>
<td>Anatomy &amp; Physiology</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 115</td>
<td>Introduction to Healthcare and Healthcare Documentation</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 120</td>
<td>Legal and Ethical Aspects of Healthcare Administration</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 130</td>
<td>Healthcare Professional Practice Standards</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 200</td>
<td>Accounting for Healthcare Professionals</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 205</td>
<td>Principles of Epidemiology</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 210</td>
<td>Public Health Communication</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 220</td>
<td>Leadership Theory in Healthcare</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 230</td>
<td>Interdisciplinary Healthcare Communication</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 240</td>
<td>Administrative Skills for the Healthcare Provider</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 300</td>
<td>Pharmacology in Healthcare Systems</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 322</td>
<td>Healthcare Marketing</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 325</td>
<td>Healthcare Economics and Policy</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 330</td>
<td>Coding Applications in Healthcare Management</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 340</td>
<td>Management Issues in Healthcare Systems</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 350</td>
<td>Evidence-Based Practice in Healthcare</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 400</td>
<td>Healthcare Documentation Technology Management</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 412</td>
<td>Financial Management in Healthcare</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 425</td>
<td>Quality Performance Management and Methods in Healthcare</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 440</td>
<td>Human Resources in Healthcare</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 480</td>
<td>Fieldwork in Healthcare Management</td>
<td>5.0</td>
</tr>
<tr>
<td>HSM 492</td>
<td>Healthcare Capstone</td>
<td>5.0</td>
</tr>
</tbody>
</table>

**General education courses:**

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>CMN 206</td>
<td>Communications and Public Speaking Strategies</td>
<td>5.0</td>
</tr>
<tr>
<td>CMN 316</td>
<td>Advanced Interpersonal Communication Strategies</td>
<td>5.0</td>
</tr>
<tr>
<td>ECN 226</td>
<td>Microeconomic Principles</td>
<td>5.0</td>
</tr>
<tr>
<td>ENG 106</td>
<td>English Writing and Composition</td>
<td>5.0</td>
</tr>
</tbody>
</table>
General education courses may be substituted provided that (i) the substituted course is at the same level as the course it is replacing, and (ii) each program contains a mathematics, writing and speech general education course.

The University reserves the right to vary the order in which courses are offered within each program, and to adjust the time scheduled for a curriculum. Such changes will not increase the total tuition beyond the amount stated in the Enrollment Agreement.

**Bachelor of Science Completion Degree**

**Nursing**

**Online**

**24 Months**

The Registered Nurse upgrade to a Bachelor of Science in Nursing program prepares registered nurses (RNs) to meet the many changes in the healthcare field by expanding and enhancing their nursing education. Available only to registered nurses, this program prepares graduates for leadership roles and graduate study in nursing. The graduate is prepared to utilize theory and research-based knowledge in the provision of care to clients, families, and communities in a global society, with flexibility to adapt to the changing nature of healthcare and healthcare roles. The graduate is also prepared to integrate care across multiple settings, managing interactions between and among components of the integrated network of healthcare services. The graduate will be prepared for positions in community-health clinics, private practice, hospitals, and patient-care facilities.

Associate of Nursing Degree students from affiliated schools may be enrolled concurrently.

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>HCA 300</td>
<td>The Healthcare System</td>
<td>4.0</td>
</tr>
<tr>
<td>MAN 444</td>
<td>Human Resource Management</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 302</td>
<td>Professional Role Development</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 303</td>
<td>Theoretical Foundations in Nursing</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 304</td>
<td>Health Assessment</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 305</td>
<td>Health Promotion and Disease Prevention</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 306</td>
<td>Pharmacology</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 307</td>
<td>Community and Family Health</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 308</td>
<td>Concepts of Professional Nursing</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 401</td>
<td>Psychological Aspects of Illness and Disability</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 402</td>
<td>Critical Issues in Nursing</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 403</td>
<td>Nursing Informatics</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 404</td>
<td>Instructional and Evaluation Methods of Nursing Education</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 405</td>
<td>Nursing Management and Leadership</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 406</td>
<td>Managed Healthcare</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 407</td>
<td>Utilization Management</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 408</td>
<td>Legal and Ethical Aspects of Healthcare Administration</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 409</td>
<td>Evidence-Based Practice</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 412</td>
<td>Introduction to Nursing Research</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 413</td>
<td>Nursing Practicum</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 490</td>
<td>Capstone Project</td>
<td>4.0</td>
</tr>
</tbody>
</table>

**General education courses:**

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>CMN 310</td>
<td>Advanced Interpersonal Communication</td>
<td>4.0</td>
</tr>
<tr>
<td>HIS 300</td>
<td>U.S. History Since the Civil War</td>
<td>4.0</td>
</tr>
<tr>
<td>MAT 220</td>
<td>College Algebra</td>
<td>4.0</td>
</tr>
<tr>
<td>PHI 310</td>
<td>Critical Thinking</td>
<td>4.0</td>
</tr>
<tr>
<td>PHI 400</td>
<td>Modern Issues in Ethics</td>
<td>4.0</td>
</tr>
<tr>
<td>PSY 400</td>
<td>Biological Psychology</td>
<td>4.0</td>
</tr>
<tr>
<td>SOC 400</td>
<td>Sociology of Aging</td>
<td>4.0</td>
</tr>
</tbody>
</table>
General education courses may be substituted provided that the substituted course is at the same level as the course it is replacing.

All colleges offer a choice of programs and majors designed to prepare students for a particular career in the fields of healthcare and modern business.

Additional programs are offered at affiliated colleges. See the program descriptions in this catalog for further information.

The University reserves the right to vary the order in which courses are offered within each program, and to adjust the time scheduled for a curriculum. Such changes will not increase the total tuition beyond the amount stated in the Enrollment Agreement.

**Bachelor of Science Completion Degree**

**Respiratory Care**

with an Advanced Clinical Practice Concentration or Respiratory Care Management Concentration

**Online**

**20 Months**

The Bachelor of Science in Respiratory Care degree with the choice of concentration in Clinical Practice or Management provides students with the necessary skills to advance into a supervisory/management, patient education, clinical specialist, case management, or advanced clinical practitioner position in various healthcare facilities (such as hospital, clinic, medical office, home care, or LTC) or in an environment specific to the field of respiratory care. The curriculum contains information on management, advanced clinical care, and current issues and trends in healthcare, exposing students to the latest developments in respiratory care. The program includes a general education component, a foundation in cardiopulmonary sciences, and coursework in the respiratory care specialties of acute and critical care, emergency care, perinatal and pediatrics, research and evidence based medicine (EBM), patient education, case management and cardiopulmonary diagnostics.

Admissions requirements for this program are listed in the Admissions section of this catalog.

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>RCP 300</td>
<td>Introduction to Healthcare Research</td>
<td>4.5</td>
</tr>
<tr>
<td>RCP 320</td>
<td>Healthcare Research in Practice</td>
<td>4.5</td>
</tr>
<tr>
<td>RCP 330</td>
<td>Health Professional as Educator I</td>
<td>4.5</td>
</tr>
<tr>
<td>RCP 335</td>
<td>Health Professional as Educator II</td>
<td>4.5</td>
</tr>
<tr>
<td>RCP 420</td>
<td>Principles and Practices of Disease Management</td>
<td>4.5</td>
</tr>
<tr>
<td>RCP 430</td>
<td>Case Management in Acute and Critical Care</td>
<td>4.5</td>
</tr>
<tr>
<td>RCP 440</td>
<td>Case Management across the Continuum of Care</td>
<td>4.5</td>
</tr>
<tr>
<td>RCP 450</td>
<td>Advances in Emergency Response and Preparedness</td>
<td>4.5</td>
</tr>
<tr>
<td>RCP 460</td>
<td>Advances in Critical Care Medicine</td>
<td>4.5</td>
</tr>
<tr>
<td>RCM 470</td>
<td>Respiratory Care Management Boot Camp</td>
<td>4.5</td>
</tr>
</tbody>
</table>

**General education courses:**

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>CMN 310</td>
<td>Advanced Interpersonal Communication</td>
<td>4.0</td>
</tr>
<tr>
<td>HIS 300</td>
<td>U.S. History Since the Civil War</td>
<td>4.0</td>
</tr>
<tr>
<td>PHI 310</td>
<td>Critical Thinking</td>
<td>4.0</td>
</tr>
<tr>
<td>PHI 400</td>
<td>Modern Issues in Ethics</td>
<td>4.0</td>
</tr>
<tr>
<td>SOC 400</td>
<td>Sociology of Aging</td>
<td>4.0</td>
</tr>
<tr>
<td>STA 322</td>
<td>Statistics</td>
<td>4.0</td>
</tr>
</tbody>
</table>

**Advanced Clinical Practice Concentration education courses:**

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>RCP 340</td>
<td>Advanced Patient Assessment</td>
<td>4.5</td>
</tr>
<tr>
<td>RCP 350</td>
<td>Advanced Cardiopulmonary Diagnostics</td>
<td>4.5</td>
</tr>
<tr>
<td>RCP 360</td>
<td>Advanced Cardiopulmonary Pathology I</td>
<td>4.5</td>
</tr>
<tr>
<td>RCP 365</td>
<td>Advanced Cardiopulmonary Pathology II</td>
<td>4.5</td>
</tr>
<tr>
<td>RCP 410</td>
<td>Advanced Neonatal-Pediatric Pathology</td>
<td>4.5</td>
</tr>
<tr>
<td>RCP 415</td>
<td>Advanced Neonatal-Ped Diagnostics/Therapeutics</td>
<td>4.5</td>
</tr>
</tbody>
</table>

**Respiratory Care Management Concentration education courses:**

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>RCM 300</td>
<td>Respiratory Care Management and Leadership</td>
<td>4.5</td>
</tr>
<tr>
<td>RCM 310</td>
<td>Respiratory Care Marketing and Strategic Planning</td>
<td>4.5</td>
</tr>
<tr>
<td>RCM 320</td>
<td>Respiratory Care Financial Management</td>
<td>4.5</td>
</tr>
<tr>
<td>Course Code</td>
<td>Course Title</td>
<td>Credits</td>
</tr>
<tr>
<td>-------------</td>
<td>----------------------------------------------------------</td>
<td>---------</td>
</tr>
<tr>
<td>RCM 340</td>
<td>Respiratory Care Information Systems</td>
<td>4.5</td>
</tr>
<tr>
<td>RCM 420</td>
<td>Respiratory Care in a Managed Care Environment</td>
<td>4.5</td>
</tr>
<tr>
<td>RCM 440</td>
<td>Managing Long-Term Care across the Continuum</td>
<td>4.5</td>
</tr>
</tbody>
</table>

**TOTAL MINIMUM NUMBER OF CREDITS:** 96.0
Online School of
BUSINESS

Associate of Applied Science:
Business

Bachelor of Science:
Accounting
Business Administration
- Emphasis in Human Resources
- Emphasis in Marketing
- Emphasis in Technology

Master of Business Administration (MBA)*
- Emphasis in Entrepreneurship

*See Graduate Level Programs section for details.
Associate of Applied Science Degree

Business

NOT ACCEPTING APPLICATIONS AT THIS TIME

Online

19 Months

The Business program prepares students for a variety of positions within a business setting. Due to the diversity of the program courses, the student will build a foundation in accounting, marketing, finance, management, and professional success. Objectives of the program are as follows: providing the student with an integrated understanding of business and economic concepts and how these concepts relate to business and social systems; the recognition of ethical responsibilities and accountability; the development of planning, decision-making, and other management functions; the capacity to implement and adapt to change; and development of analytic thinking and leadership style. Graduates are employed in entry level positions as bookkeepers, clerical assistants, and customer service professionals.

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACC 113</td>
<td>Introduction to Accounting &amp; Workplace Relationships</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 114</td>
<td>Payroll Accounting &amp; Human Resources and Policies</td>
<td>5.0</td>
</tr>
<tr>
<td>APP 110</td>
<td>Business Computer Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>APP 111</td>
<td>Practical Business Spreadsheets</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 105</td>
<td>Psychology of Motivation</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 295</td>
<td>Professional Development</td>
<td>5.0</td>
</tr>
<tr>
<td>FIN 235</td>
<td>Principles of Business &amp; Personal Finance</td>
<td>5.0</td>
</tr>
<tr>
<td>HRM 211</td>
<td>Introduction to Human Resource Management</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 111</td>
<td>Introduction to Business &amp; Job Search Skills</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 113</td>
<td>Management Principles &amp; Professional Success</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 115</td>
<td>Marketing &amp; Business Etiquette</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 215</td>
<td>Entrepreneurship, Motivation, and Leadership</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 234</td>
<td>Business Law and Ethics</td>
<td>5.0</td>
</tr>
<tr>
<td>MKT 235</td>
<td>Technology in Marketing and Branding Strategy</td>
<td>5.0</td>
</tr>
</tbody>
</table>

General education courses:

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>CMN 205</td>
<td>Communication and Public Speaking</td>
<td>5.0</td>
</tr>
<tr>
<td>ECN 225</td>
<td>Microeconomics</td>
<td>5.0</td>
</tr>
<tr>
<td>ENG 105</td>
<td>English Writing Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>MAT 225</td>
<td>College Algebra</td>
<td>5.0</td>
</tr>
<tr>
<td>RAM 110</td>
<td>Research Application Methods</td>
<td>5.0</td>
</tr>
</tbody>
</table>

TOTAL MINIMUM NUMBER OF CREDITS: 95.0

Bachelor of Science Degree

Accounting

Online

36 Months

The Accounting bachelor’s degree prepares the graduate for entry into positions with public accounting firms and similarly challenging positions with private, governmental, and non-profit organizations. The objectives of the major are to provide the graduate with an understanding of business and financial concepts and how they relate to professional accounting and include the principles of federal taxation, auditing, and accounting for small business and corporations. Accounting graduates are employed in entry-level to mid-level positions as office manager, accounting specialist, accounting technician, or bookkeeper.

SOC codes: 13-2061, 13-2081

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACC 113</td>
<td>Introduction to Accounting &amp; Workplace Relationships</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 114</td>
<td>Payroll Accounting &amp; Human Resources and Policies</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 221</td>
<td>Fundamentals of Accounting</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 222</td>
<td>Computerized Accounting Systems</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 230</td>
<td>Managerial Accounting &amp; Introduction to Cost Accounting</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 251</td>
<td>Individual Income Tax</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 300</td>
<td>Principles of Financial Accounting in Computerized Systems</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 325</td>
<td>Intermediate Accounting I - Revenue Recognition Principles</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 330</td>
<td>Intermediate Accounting II - Current &amp; Fixed Asset Management</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 331</td>
<td>Intermediate Accounting III - Debt and Equity Accounting</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 355</td>
<td>Advanced Financial Statement Reporting &amp; Analysis</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 401</td>
<td>Accounting for Business Combinations</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 402</td>
<td>Accounting for Partnerships</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 403</td>
<td>Accounting for Non-Profit &amp; Government Organizations</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 452</td>
<td>Federal Income Tax for Organizations</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 460</td>
<td>Auditing Planning and Procedures</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 480</td>
<td>Research Capstone: IFRS &amp; GAAP</td>
<td>5.0</td>
</tr>
<tr>
<td>APP 110</td>
<td>Business Computer Fundamentals</td>
<td>5.0</td>
</tr>
</tbody>
</table>
TOTAL MINIMUM NUMBER OF CREDITS: 180.0

*The Forensic Accounting courses replace the following courses: ACC 230, ACC 300, ACC 355, and ACC 452.

Bachelor of Science Degree

Business Administration

Online

36 Months

The Business Administration program prepares graduates for a variety of responsible managerial positions in both domestic and international firms. The objectives of the program are to provide a foundation in accounting, sales and marketing, operations management, human resource management and banking and finance and to provide the graduate with an integrated understanding of business and economic concepts and how they relate to the global economy. Business Administration graduates are employed in entry-level to mid-level positions as an office manager, account manager, small business developer, human resource assistant, or sales manager.

SOC codes: 11-1021, 11-2022, 11-3011, 11-3071, 11-9151, 11-9199, 13-1111

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACC 113</td>
<td>Introduction to Accounting &amp; Workplace Relationships</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 114</td>
<td>Payroll Accounting &amp; Human Resources and Policies</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 201</td>
<td>Accounting for Non-Accountants</td>
<td>5.0</td>
</tr>
<tr>
<td>APP 110</td>
<td>Business Computer Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>APP 111</td>
<td>Practical Business Spreadsheets</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 105</td>
<td>Psychology of Motivation</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 295</td>
<td>Professional Development</td>
<td>5.0</td>
</tr>
<tr>
<td>FIN 235</td>
<td>Principles of Business &amp; Personal Finance</td>
<td>5.0</td>
</tr>
<tr>
<td>HRM 211</td>
<td>Introduction to Human Resource Management</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 111</td>
<td>Introduction to Business &amp; Job Search Skills</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 113</td>
<td>Management Principles &amp; Professional Success</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 115</td>
<td>Marketing &amp; Business Etiquette</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 205</td>
<td>Supervision, Conflict, Negotiations, and Accountability</td>
<td>5.0</td>
</tr>
<tr>
<td>MAN 215</td>
<td>Entrepreneurship, Motivation, and Leadership</td>
<td>5.0</td>
</tr>
</tbody>
</table>

Forensic Accounting emphasis

The emphasis in Forensic Accounting prepares students to enter the accounting industry as fraud investigators and to assist in legal proceedings. Topics of discussion will include behavioral research, fraud examination, interview techniques and strategies, analyzing relevant criminal and civil laws and adherence to legislation and corporate governance. Possible areas of employment as a forensic accountant include private or governmental organizations, including law enforcement, the Federal Bureau of Investigation, the Department of Homeland Security, the Securities and Exchange Commission and state and local agencies.

Forensic Accounting education courses:*  

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACC 361</td>
<td>Introduction to Fraud Examination</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 362</td>
<td>Legal Elements in Fraud Examination</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 461</td>
<td>Advanced Fraud Examination Techniques</td>
<td>5.0</td>
</tr>
<tr>
<td>ACC 462</td>
<td>Ethics, Compliance &amp; Corporate Governance</td>
<td>5.0</td>
</tr>
</tbody>
</table>
MAN 225  Project Management  5.0
MAN 234  Business Law and Ethics  5.0
MAN 235  Advertising Fundamentals & Strategies  5.0
MAN 301  Business Communication  5.0
MAN 325  Operations Management & Problem Solving  5.0
MAN 336  Retail Marketing Organization and Processes  5.0
MAN 355  Strategic & Operational Management Planning  5.0
MAN 435  Sales & Customer Relationship Management  5.0
MAN 440  Organizational Design, Evolution and Change Management  5.0
MAN 445  Human Resources Standards, Strategy, and Management  5.0
MAN 455  International Business Management  5.0
MAN 499  Business Capstone  5.0

MKT 235  Technology in Marketing and Branding Strategy  5.0

General education courses:

CMN 205  Communication and Public Speaking  5
CMN 315  Advanced Interpersonal Communication  5
ECN 225  Microeconomics  5
ENG 105  English Writing Fundamentals  5
HIS 225  American History  5
MAT 225  College Algebra  5
PHI 315  Critical Thinking  5
RAM 110  Research Application Methods  5
STA 325  Statistics  5

TOTAL MINIMUM NUMBER OF CREDITS:  180.0
Human Resources emphasis

Students earning an emphasis in Human Resources will be prepared to apply business principles to the strategic function of human resources management. Topics for discussion include sourcing, recruiting, hiring, retention, talent mapping, training and developing employees, benefits and compensation policies, employment law, organizational development, and conflict resolution strategies. Possible areas of employment include entry-level positions such as human resource generalist, specialist positions in benefits, positions in staffing and recruiting, and human capital development and training.

**Human Resources education courses:**

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>HRM 250</td>
<td>Workforce Management, Labor Issues &amp; Dispute Resolution</td>
<td>5.0</td>
</tr>
<tr>
<td>HRM 340</td>
<td>Human Resource Training &amp; Development</td>
<td>5.0</td>
</tr>
<tr>
<td>HRM 450</td>
<td>Compensation &amp; Benefit Administration</td>
<td>5.0</td>
</tr>
<tr>
<td>HRM 460</td>
<td>Employee Recruitment &amp; Retention</td>
<td>5.0</td>
</tr>
</tbody>
</table>

**TOTAL MINIMUM NUMBER OF CREDITS: 180.0**

*The Human Resources courses replace the following courses: MAN 235, MAN 336, MAN 435, MKT 235

Marketing emphasis

Students earning an emphasis in Marketing will be prepared to apply the emerging technologies of social media to meet business goals. Topics of discussion will include emerging technologies, utilizing technologies for communication with internal and external stakeholders, leveraging the technology for sales and marketing purposes, and driving organizational and cultural change. Possible employment areas are expanded to include entry-level positions in retail product and services marketing, office management, advertising, or office administration.

**Marketing education courses:**

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>MKT 260</td>
<td>Marketing Channels</td>
<td>5.0</td>
</tr>
<tr>
<td>MKT 340</td>
<td>Brand Marketing Strategy</td>
<td>5.0</td>
</tr>
<tr>
<td>MKT 350</td>
<td>Consumer Behavior</td>
<td>5.0</td>
</tr>
<tr>
<td>MKT 360</td>
<td>Content Marketing</td>
<td>5.0</td>
</tr>
</tbody>
</table>

**TOTAL MINIMUM NUMBER OF CREDITS: 180.0**

*The Marketing courses replace the following courses: MAN 215, MAN 355, MAN 445, and MAN 455

Technology emphasis

Students earning an emphasis in technology will be prepared to apply technology skills to achieve business goals. Emphasis is placed on preparing students to become certified in computer applications, networking, maintenance, and security. Possible employment areas include business manager, office manager, IT manager, and service technician manager.

**Technology education courses:**

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>BIS 250</td>
<td>Database Management</td>
<td>5.0</td>
</tr>
<tr>
<td>BIS 335</td>
<td>Computer Networks &amp; Security</td>
<td>5.0</td>
</tr>
<tr>
<td>BIS 360</td>
<td>Data Communications &amp; Management</td>
<td>5.0</td>
</tr>
<tr>
<td>BIS 400</td>
<td>Advanced Management of Information systems</td>
<td>5.0</td>
</tr>
</tbody>
</table>

**TOTAL MINIMUM NUMBER OF CREDITS: 180.0**

*The Technology courses replace the following courses: MAN 235, MAN 336, MAN 435, and MAN 455

General education courses may be substituted provided that (i) the substituted course is at the same level as the course it is replacing, and (ii) each program contains a mathematics, writing, and speech general education course.

The University reserves the right to vary the order in which courses are offered within each program, and to adjust the time scheduled for a curriculum. Such changes will not increase the total tuition beyond the amount stated in the Enrollment Agreement.
Online School of TECHNOLOGY

Bachelor of Science:
Cybersecurity and Networking
Software and Mobile Applications Development

Master’s Degrees:*
Information Systems

*See Graduate Level Programs section for details.
Bachelor of Science Degree

Cybersecurity and Networking

Online

36 Months

The Bachelor of Science in Cybersecurity and Networking is designed to graduate a computer-science professional whose diverse practical and theoretical knowledge will guide the future of networking and information systems security in business and industry. Objectives of the program are to ensure competencies at complex levels of computer information systems operations, administration, and management, including networking, database management, client interface, information security, and information protection. Cybersecurity and Networking graduates are employed in entry-level to mid-level positions as network administrators, systems administrators, security technician and entrepreneurs operating systems administration, security forensics and defense mechanisms technicians, computer systems analysts, information security analysts, computer network support specialists, computer user support specialists, computer network architects, or network and computer systems administrators.

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>APP 110</td>
<td>Business Computer Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>CAP 495</td>
<td>Capstone</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 105</td>
<td>Psychology of Motivation</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 295</td>
<td>Professional Development</td>
<td>5.0</td>
</tr>
<tr>
<td>ISS 225</td>
<td>Computer Law</td>
<td>5.0</td>
</tr>
<tr>
<td>ISS 315</td>
<td>Information Security Management</td>
<td>5.0</td>
</tr>
<tr>
<td>ISS 325</td>
<td>Ethical Hacking</td>
<td>5.0</td>
</tr>
<tr>
<td>ISS 335</td>
<td>Threat and Defense Mechanisms</td>
<td>5.0</td>
</tr>
<tr>
<td>ISS 425</td>
<td>Cryptographic and Cipher Technologies</td>
<td>5.0</td>
</tr>
<tr>
<td>ISS 435</td>
<td>Computer Forensics</td>
<td>5.0</td>
</tr>
<tr>
<td>MCS 100</td>
<td>Introduction to Hardware and Firmware</td>
<td>5.0</td>
</tr>
<tr>
<td>MCS 105</td>
<td>Introduction to Operating System Installation and Configuration</td>
<td>5.0</td>
</tr>
<tr>
<td>MCS 200</td>
<td>Introduction to Server Administration</td>
<td>5.0</td>
</tr>
<tr>
<td>MCS 300</td>
<td>Advanced Server Administration</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 100</td>
<td>Introduction to Networking Concepts</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 105</td>
<td>Intermediate Networking Concepts</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 220</td>
<td>Introduction to Security Concepts</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 225</td>
<td>Intermediate Security Concepts</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 300</td>
<td>Network Communications: Architecture, Structure, and Functions</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 305</td>
<td>Network Communications: Small Networks</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 320</td>
<td>Cloud and Mobile Computing Concepts</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 400</td>
<td>Network Communications: Large Networks</td>
<td>5.0</td>
</tr>
<tr>
<td>NET 405</td>
<td>Network Communications: WAN Technologies</td>
<td>2.5</td>
</tr>
<tr>
<td>NET 410</td>
<td>Network Communications: Network Services</td>
<td>3.0</td>
</tr>
<tr>
<td>NET 420</td>
<td>Information Storage</td>
<td>5.0</td>
</tr>
<tr>
<td>OPS 105</td>
<td>Introduction to Operating Systems</td>
<td>5.0</td>
</tr>
<tr>
<td>OPS 110</td>
<td>Linux Operating Systems I</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 105</td>
<td>Technical Project Management</td>
<td>5.0</td>
</tr>
</tbody>
</table>

General education courses:

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>CMN 205</td>
<td>Communication and Public Speaking</td>
<td>5.0</td>
</tr>
<tr>
<td>CMN 315</td>
<td>Advanced Interpersonal Communication</td>
<td>5.0</td>
</tr>
<tr>
<td>ECN 225</td>
<td>Microeconomics</td>
<td>5.0</td>
</tr>
<tr>
<td>ENG 105</td>
<td>English Writing Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>HIS 225</td>
<td>American History</td>
<td>5.0</td>
</tr>
<tr>
<td>MAT 225</td>
<td>College Algebra</td>
<td>5.0</td>
</tr>
<tr>
<td>PHI 315</td>
<td>Critical Thinking</td>
<td>5.0</td>
</tr>
<tr>
<td>RAM 110</td>
<td>Research Application Methods</td>
<td>5.0</td>
</tr>
<tr>
<td>STA 325</td>
<td>Statistics</td>
<td>5.0</td>
</tr>
</tbody>
</table>

TOTAL MINIMUM NUMBER OF CREDITS: 180.5

General education courses may be substituted provided that (i) the substituted course is at the same level as the course it is replacing, and (ii) each program contains a mathematics, writing and speech general education course.
Bachelor of Science Degree

Software & Mobile Applications Development

Online

36 Months

The bachelor’s degree program in Software and Mobile Applications Development prepares graduates to gain the skills necessary to succeed in the field of developing desktop, web, and mobile applications, using several programming languages, and using the systems development life cycle. Students learn to develop, create, and modify general computer applications software or specialized utility programs, analyze user needs and develop software solutions, and design software or customize software for client use with the aim of optimizing operational efficiency and user experience. Graduates will also be able to analyze and design databases, working individually or coordinating database development as part of a team, and supervise computer programmers. Possible employment areas include entry-level to mid-level positions as software engineers, software developers, web developers, mobile applications developers, computer programmers, project managers, database administrators, data analysts, computer and information research scientists, or quality assurance analysts and testers.

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>APP 110</td>
<td>Business Computer Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>CAP 495</td>
<td>Capstone</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 105</td>
<td>Psychology of Motivation</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 295</td>
<td>Professional Development</td>
<td>5.0</td>
</tr>
<tr>
<td>ISS 225</td>
<td>Computer Law</td>
<td>5.0</td>
</tr>
<tr>
<td>OPS 105</td>
<td>Introduction to Operating Systems</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 105</td>
<td>Technical Project Management</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 110</td>
<td>Programming Logic and Design</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 115</td>
<td>Web Development Foundations</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 150</td>
<td>Introduction to SQL</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 210</td>
<td>Introduction to C++</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 215</td>
<td>Introduction to C#</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 245</td>
<td>Database Programming</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 255</td>
<td>HTML and Java Script Essential Training</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 300</td>
<td>Software Testing</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 306</td>
<td>Web and Software Security</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 311</td>
<td>Advanced ASP.NET Concepts</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 315</td>
<td>Systems Analysis and Design</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 316</td>
<td>User Interaction Design</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 320</td>
<td>Cloud Scripting</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 325</td>
<td>Mobile Applications Development I</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 332</td>
<td>Mobile Applications Development II</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 345</td>
<td>Database Programming: PHP with MySQL</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 355</td>
<td>Web Project Workflows</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 411</td>
<td>Ruby on Rails</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 450</td>
<td>Object Oriented Programming I</td>
<td>5.0</td>
</tr>
<tr>
<td>PRG 455</td>
<td>Object Oriented Programming II</td>
<td>5.0</td>
</tr>
</tbody>
</table>

General education courses:

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>CMN 205</td>
<td>Communication and Public Speaking</td>
<td>5.0</td>
</tr>
<tr>
<td>CMN 315</td>
<td>Advanced Interpersonal Communication</td>
<td>5.0</td>
</tr>
<tr>
<td>ECN 225</td>
<td>Microeconomics</td>
<td>5.0</td>
</tr>
<tr>
<td>ENG 105</td>
<td>English Writing Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>HIS 225</td>
<td>American History</td>
<td>5.0</td>
</tr>
<tr>
<td>MAT 225</td>
<td>College Algebra</td>
<td>5.0</td>
</tr>
<tr>
<td>PHI 315</td>
<td>Critical Thinking</td>
<td>5.0</td>
</tr>
<tr>
<td>RAM 110</td>
<td>Research Application Methods</td>
<td>5.0</td>
</tr>
<tr>
<td>STA 325</td>
<td>Statistics</td>
<td>5.0</td>
</tr>
</tbody>
</table>

TOTAL MINIMUM NUMBER OF CREDITS: 180.0

General education courses may be substituted provided that (i) the substituted course is at the same level as the course it is replacing, and (ii) each program contains a mathematics, writing and speech general education course.
Online School of
GRAPHIC ARTS

Bachelor of Science:
Graphic Arts
Web Design and Development
Bachelor of Science Degree

Graphic Arts

Online

37 Months

The Bachelor of Science in Graphic Arts degree prepares students to plan, analyze, and create visual solutions to print and digital communication challenges. Learning a combination of both software skills and visual theory methodologies enables students to produce effective messaging using color, type, illustration, and photography in various layout techniques. Graduates can seek employment in advertising agencies, design studios, publishing houses, or corporate communication departments in entry-level positions as marketing assistants, production artists, entry level graphic designers, junior graphic designers, graphic designers, or freelance designers.

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>APP 110</td>
<td>Business Computer Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 105</td>
<td>Psychology of Motivation</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 295</td>
<td>Professional Development</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 101</td>
<td>Introduction to Digital Design Technology</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 104</td>
<td>Vector and Raster Design Tools</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 105</td>
<td>Page Layout and Typography I</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 106</td>
<td>Creative Design Process</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 140</td>
<td>Web Design I</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 160</td>
<td>Color Theory</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 204</td>
<td>Multimedia Design in Motion I</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 210</td>
<td>UX Design and Methodologies</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 220</td>
<td>Marketing and Brand Strategies I</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 230</td>
<td>Print and Digital Production Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 240</td>
<td>Client Management System Frameworks</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 260</td>
<td>Digital Imagery</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 265</td>
<td>Page Layout and Typography II</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 270</td>
<td>Multimedia Design in Motion II</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 275</td>
<td>Vector Illustration Design</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 299</td>
<td>Personal Branding and Marketing Strategies</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 305</td>
<td>Marketing and Brand Strategies II</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 310</td>
<td>Interactive Information Architecture</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 320</td>
<td>Icon Design</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 360</td>
<td>Advanced Digital Imagery</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 410</td>
<td>History of Communication Design</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 420</td>
<td>Multimedia Special Effect Design</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 450</td>
<td>Design Business Practices</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 490</td>
<td>Portfolio Preparation</td>
<td>3.0</td>
</tr>
<tr>
<td>MKT 235</td>
<td>Technology in Marketing and Branding Strategy</td>
<td>5.0</td>
</tr>
</tbody>
</table>

General education courses:

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>CMN 205</td>
<td>Communication and Public Speaking</td>
<td>5.0</td>
</tr>
<tr>
<td>CMN 315</td>
<td>Advanced Interpersonal Communication</td>
<td>5.0</td>
</tr>
<tr>
<td>ECN 225</td>
<td>Microeconomics</td>
<td>5.0</td>
</tr>
<tr>
<td>ENG 105</td>
<td>English Writing Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>HIS 225</td>
<td>American History</td>
<td>5.0</td>
</tr>
<tr>
<td>MAT 225</td>
<td>College Algebra</td>
<td>5.0</td>
</tr>
<tr>
<td>PHI 315</td>
<td>Critical Thinking</td>
<td>5.0</td>
</tr>
<tr>
<td>RAM 110</td>
<td>Research Application Methods</td>
<td>5.0</td>
</tr>
<tr>
<td>STA 325</td>
<td>Statistics</td>
<td>5.0</td>
</tr>
</tbody>
</table>

TOTAL MINIMUM NUMBER OF CREDITS: 183.0

General education courses may be substituted provided that (i) the substituted course is at the same level as the course it is replacing, and (ii) each program contains a mathematics, writing and speech general education course.

The University reserves the right to vary the order in which courses are offered within each program, and to adjust the time scheduled for a curriculum. Such changes will not increase the total tuition beyond the amount stated in the Enrollment Agreement.
Bachelor of Science Degree

Web Design & Development

Online

36 Months

This program is designed to teach students the skills needed to produce interactive dynamic websites, web and mobile application prototypes that meet the UI/UX design guidelines, multimedia design, and animated digital content. Students are required to conceptualize, code, and publish their own standards-based content for various formats and platforms while working with the multiple languages used in interactive web design. Employment areas include entry-level and mid-level positions in web design, front-end development, web production specialist, and UI/UX design.

### Course List

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>APP 110</td>
<td>Business Computer Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 105</td>
<td>Psychology of Motivation</td>
<td>5.0</td>
</tr>
<tr>
<td>CSS 295</td>
<td>Professional Development</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 104</td>
<td>Vector and Raster Design Tools</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 140</td>
<td>Web Design I</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 204</td>
<td>Multimedia Design in Motion I</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 210</td>
<td>UX Design and Methodologies</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 240</td>
<td>Client Management System Frameworks</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 260</td>
<td>Digital Imagery</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 270</td>
<td>Multimedia Design in Motion II</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 320</td>
<td>Icon Design</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 420</td>
<td>Multimedia Special Effect Design</td>
<td>5.0</td>
</tr>
<tr>
<td>DGD 450</td>
<td>Design Business Practices</td>
<td>5.0</td>
</tr>
<tr>
<td>MKT 235</td>
<td>Technology in Marketing and Branding Strategy</td>
<td>5.0</td>
</tr>
<tr>
<td>VWD 101</td>
<td>Introduction to Front End Web Development</td>
<td>5.0</td>
</tr>
<tr>
<td>VWD 190</td>
<td>HTML/CSS Basic Syntax and Structure</td>
<td>5.0</td>
</tr>
<tr>
<td>VWD 195</td>
<td>Scripting Languages I</td>
<td>5.0</td>
</tr>
<tr>
<td>VWD 210</td>
<td>Project Management for the Web Design Process</td>
<td>5.0</td>
</tr>
<tr>
<td>VWD 214</td>
<td>Database Building with MySQL</td>
<td>5.0</td>
</tr>
<tr>
<td>VWD 225</td>
<td>Server Side Scripting I</td>
<td>5.0</td>
</tr>
<tr>
<td>VWD 295</td>
<td>Animation Scripting</td>
<td>5.0</td>
</tr>
<tr>
<td>VWD 299</td>
<td>Personal Branding and Marketing Strategies for Web Design</td>
<td>5.0</td>
</tr>
<tr>
<td>VWD 320</td>
<td>Responsive Web Design</td>
<td>5.0</td>
</tr>
<tr>
<td>VWD 325</td>
<td>Server Side Scripting II</td>
<td>5.0</td>
</tr>
<tr>
<td>VWD 350</td>
<td>Creativity with HTML5 and CSS3</td>
<td>5.0</td>
</tr>
<tr>
<td>VWD 395</td>
<td>Scripting Languages II</td>
<td>5.0</td>
</tr>
<tr>
<td>VWD 490</td>
<td>Front End Web Design and Development Portfolio</td>
<td>5.0</td>
</tr>
</tbody>
</table>

### General Education Courses:

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>CMN 205</td>
<td>Communication and Public Speaking</td>
<td>5.0</td>
</tr>
<tr>
<td>CMN 315</td>
<td>Advanced Interpersonal Communication</td>
<td>5.0</td>
</tr>
<tr>
<td>ECN 225</td>
<td>Microeconomics</td>
<td>5.0</td>
</tr>
<tr>
<td>ENG 105</td>
<td>English Writing Fundamentals</td>
<td>5.0</td>
</tr>
<tr>
<td>HIS 225</td>
<td>American History</td>
<td>5.0</td>
</tr>
<tr>
<td>MAT 225</td>
<td>College Algebra</td>
<td>5.0</td>
</tr>
<tr>
<td>PHI 315</td>
<td>Critical Thinking</td>
<td>5.0</td>
</tr>
<tr>
<td>RAM 110</td>
<td>Research Application Methods</td>
<td>5.0</td>
</tr>
<tr>
<td>STA 325</td>
<td>Statistics</td>
<td>5.0</td>
</tr>
</tbody>
</table>

**TOTAL MINIMUM NUMBER OF CREDITS: 180.0**

General education courses may be substituted provided that (i) the substituted course is at the same level as the course it is replacing, and (ii) each program contains a mathematics, writing and speech general education course.
Students will explore financial statements and will explore accounts payable and accounts recording adjusting and closing entries. This course completes the accounting cycle.

ACC 222 5 Credits
Computerized Accounting Systems
Students are introduced to computer-based accounting software including cloud-based options. This course provides a hands-on approach to learning how automated accounting systems function. Students will learn how to operate a computerized general ledger, accounts receivable, accounts payable, and payroll systems. Students will also learn how to create a company in QuickBooks Online, work with customers and vendors, and how to accurately compile banking records within the software.

ACC 230 5 Credits
Managerial Accounting & Introduction to Cost Accounting
Covers the use of accounting data internally within a firm by managers in both manufacturing and non-manufacturing businesses. Teaches students to use accounting data for planning, controlling, and making decisions concerning the optimum allocation of the firm’s financial resources. Students are introduced to process costing and job costing. Topics are discussed in the context of management decision-making tools. (Prerequisite: ACC 221 or with the consent of the Dean.)

ACC 251 5 Credits
Individual Income Tax
This course addresses the individual Federal income tax structure. The course emphasizes individual and case studies that will provide a thorough understanding of the taxation laws, including discussion of state income tax laws and variations. Students learn the preparation of tax returns, supplemental forms, and schedules. (Prerequisite: ACC 221 or with the consent of the Dean.)

ACC 300 5 Credits
Principles of Financial Accounting in Computerized Systems
This course explores advanced computerized accounting skills using the computer-based accounting software systems. Students will apply prior computerized accounting skills to more advanced transactions of inventory, payroll, time tracking, reporting, and exporting data. (Prerequisite: ACC 222 or with the consent of the Dean.)

ACC 325 5 Credits
Intermediate Accounting I – Revenue Recognition Principles
Examines earnings management techniques and the ethical issues within GAAP requirements. Discusses business operating cycle and the importance of cash control. Evaluates application of proper revenue recognition methods, including Financial Accounting Standards Board (FASB) and International Accounting Standards Board (IASB) approaches. (Prerequisite: ACC 222 or with the consent of the Dean.)

ACC 330 5 Credits
Intermediate Accounting II – Current & Fixed Asset Management
Introduces methods of valuation of inventory and the acquisition, depreciation, and disposal of long-term assets. Contrast inventory valuation methods and their effect on financial statements. Examines valuation of noncurrent operating assets, off-balance sheet financing, and the use of equity and short- and long-term debt for financing. Discusses GAAP and IASB standards for asset impairment, fair valuation of assets. (Prerequisite: ACC 222 or with the consent of the Dean.)

ACC 331 5 Credits
Intermediate Accounting III – Debt and Equity Accounting
This course review corporate accounting topics include capital stock transactions, dividends, treasury stocks, and bonds. Students will discuss short-term and long-term debt including contingent liabilities. This course also covers the classification of capital or operating leases and procedures for lease accounting.

ACC 355 5 Credits
Advanced Financial Statement Reporting & Analysis
Presents financial statement analysis, including comparative statements and ratio analysis. Covers the statement of cash flows. Examines financial reporting, including additional study of income statement, balance sheet, and statement of cash flows, as well as notes and disclosures to the financial statements required under Generally Accepted Accounting Principles (GAAP). Assesses a firm’s financial strength through both ratio- and cash-flow data analysis. (Prerequisite: ACC 331 or with the consent of the Dean.)

ACC 361 5 credits
Introduction to Fraud Examination
Students will discuss the types of fraud schemes, both internal and external; fraud detection and prevention; and legal issues related to fraud investigation. This course will identify the steps of...
the fraud investigation process, how to recognize financial statement fraud, and how to deter future fraud by recognizing red flags.

**ACC 362 5 credits**

**Legal Elements in Fraud Examination**

This course discusses the fundamental legal aspects of a fraud examination. Students will identify the employees' rights during an investigation, the legal elements of fraud, and the legal issues surrounding investigation and obtaining information.

**ACC 401 5 Credits**

**Accounting for Business Combinations**

Focuses on financial accounting and reporting for business combinations including accounting for the combination, preparation of financial statements before and after the transaction, and accounting for the consolidated entity. Includes discussion of various types of mergers and acquisitions as well as the approaches to the accounting processes. (Prerequisite: ACC 331 or with the consent of the Dean.)

**ACC 402 5 Credits**

**Accounting for Partnerships**

Discusses partnership accounting, including partnership formation, operations, and ownership changes. Covers tax implications and liabilities, including personal liability. (Prerequisite: ACC 331 or with the consent of the Dean.)

**ACC 403 5 Credits**

**Accounting for Non-Profit and Government Organizations**

This course presents the unique characteristics of governmental and not-for-profit organizations and provides the basic conceptual foundation for understanding accounting and financial reporting practices. Grants, governmental funds, business-type funds, and fiduciary funds are discussed. The course presents financial reporting by state and local governments, governmental financial performance analysis, auditing procedures, and budgets and performance measurements. (Prerequisite: ACC 331 or with the consent of the Dean.)

**ACC 452 5 Credits**

**Federal Income Tax for Organizations**

This course studies Federal income tax law covering taxation of corporations, partnerships, estates, and trusts, and includes an introduction to tax research and planning. Covers the importance of tax consequences that attach to common business transactions and how the tax law alters behavior of business entities. (Prerequisite: ACC 331 or with the consent of the Dean.)

**ACC 460 5 Credits**

**Auditing Planning and Procedures**

Designed to acquaint the student with methods of verification, analysis, and generally accepted auditing procedures and the mechanics of planning and implementing an audit and the preparation of audits. Provides the student information regarding the rapid and extensive changes confronting the accounting professional in the twenty-first century. Auditing theory and practice will be discussed with emphasis on professional and ethical responsibilities. (Prerequisite: ACC221 or with the consent of the Dean.)

**ACC 461 5 credits**

**Advanced Fraud Examination Techniques**

This course presents advanced techniques in planning, conducting and documenting interviews information gathering. Students will learn to identify and interpret verbal and nonverbal cues during interviews. Students will discuss gathering information through various interview techniques and computer forensics.

**ACC 462 5 credits**

**Ethics, Compliance, & Corporate Governance**

Students will also evaluate fraud risk through assessment, discuss key aspects of a fraud risk management program and the development of internal controls in anti-fraud programs. This course provides an overview of legislation enacted such as Committee of Sponsoring Organizations (COSO) internal control framework, the Sarbanes-Oxley Act, Statement on Auditing Standards No. 99 (SAS), and the role of the Public Company Accounting Oversight Board (PCAOB).

**ACC 480 5 Credits**

**Research Capstone: IFRS & GAAP**

This course provides a capstone experience by challenging students to identify accounting issues, locate and research appropriate accounting concepts, standards, statements, pronouncements, or tax authorities, and then provide a thorough analysis in determination of an appropriate conclusion for the decision making process. Communication of research and analysis will require students to prepare organized and structured written papers utilizing appropriate APA format and then to present findings and conclusions to various audiences. (Prerequisite: Satisfactory completion of all general education and core courses or with the consent of the Dean.)

### Business Information Security

**BIS 250 5 credits**

**Database Management**

This course introduces students to database design and creation. Emphasis is on data dictionaries, normalization, data integrity, date modeling, and creation of simple tables, queries, reports, and forms. The course presents the fundamental concepts and techniques in database use and development as well as provides a foundation for research in databases.

**BIS 335 5 credits**

**Computer Networks & Security**

This course presents an introduction to the design and analysis of computer communication networks. Topics include application layer protocols, Internet protocols, network interfaces, local and wide areas networks, wireless networks, bridging and routing, and current topics. In this course, students will learn about network attacks and vulnerabilities as well as current defenses. Topics include cryptography, confidentiality and authentication protocols, botnets, firewalls, intrusion detection systems, and communication privacy and anonymity.

**BIS 360 5 credits**

**Data Communications & Management**

In this course, students gain a practical understanding of relevant terminology, concepts and other information necessary to manage data communications. By the end of the course, students should be able to make intelligent decisions about the appropriate design, purchase, integration and use of data communication equipment and systems.

**BIS 400 5 credits**

**Advanced Management of Information Systems**

This course helps students see the connection between information systems and business performance. The goal of the course is to enable students to assess the opportunities and
problems that managers use to add value to their organizations. It also aims to help students understand transformational changes within and across industries.

**Capstone**

**CAP 495** 5 Credits  
**Capstone**

Students will prepare a formal project proposal and prepare the build foundation and framework in one of the following areas: database programming, web page programming, networking, information security, ethical hacking, or technology-based solutions. Once the proposal is approved, the student will submit an original paper of research and analysis utilizing appropriate APA format. Students will also deliver project build files to support the completion of the project. (Students may select an experiential learning opportunity with Dean approval of both a location and project.)

**Communication**

**CMN 205** 5 Credits  
**Communication and Public Speaking**

This course focuses on the principles of effective public speaking and presentation. Focus is on the preparation, presentation, and critique of various forms of oral communication. Emphasis is placed on development, delivery, presentation aids, and persuasive speaking.

**CMN 206** 5 Credits  
**Communication and Public Speaking Strategies**

This course focuses on the principles of effective public speaking and presentation strategies within a public setting and group discussion. Emphasis is placed on development, preparation, delivery, and persuasive speaking with appropriate audiovisual aids. Upon completion, students will demonstrate the speaking skills necessary to be effective communicators in academic and career settings.

**CMN 310** 4 Credits  
**Advanced Interpersonal Communication**

This course is designed to provide students with the skills they need to be effective communicators. Students will apply interpersonal communication skills theory to various situations in order to understand the clear connections between theory, skills, and life situations they will encounter.

**CMN 315** 5 Credits  
**Advanced Interpersonal Communication**

This course is designed to provide students with the skills they need to be effective communicators. Students will apply interpersonal communication skills theory to various situations in order to understand the clear connections between theory, skills, and life situations they will encounter.

**CMN 316** 5 Credits  
**Advanced Interpersonal Communication Strategies**

This course focuses on developing critical thinking and communication skills in both verbal and nonverbal areas. Emphasis is placed on everyday communication strategies, including listening skills and conflict resolution. Students will apply interpersonal communication skills theory to various situations in order to understand the clear connections between theory, skills, and life situations they will encounter.

**Computer Applications**

**APP 110** 5 Credits  
**Business Computer Fundamentals**

This course explores the introductory use of word processing, spreadsheet, and presentation applications. Students will learn computer skills, including document and spreadsheet creation and presentation techniques. Emphasis is on utilization of basic application skills to complete general business tasks.

**APP 111** 5 Credits  
**Practical Business Spreadsheets**

This course introduces students to the use of Excel as a business tool. The course will cover the use of Excel to sort and analyze basic research data. Students will be able to develop tables, graphs and charts, complete data analysis, and understand the importance and use of Excel in their career. Emphasis is on use of Excel to meet general business needs.

**APP 112** 5 Credits  
**Computer Fundamentals for Healthcare Professionals**

This course introduces students to the skills, characteristics, and habits that will help them be successful in a college environment and future careers. Such a desire for goal-oriented behavior is commonly referred to as motivation, and such motivation can propel students toward accomplishing their academic and vocational goals. Course topics include time management, problem solving, goal setting, career planning and preparation, and a range of additional student success strategies. Upon course completion, students will be more informed and better prepared to progress in their programs and in their efforts to advance their desired career goals (i.e., students will be more academically prepared in knowledge and practical training within an occupational area and also enhance their abilities to support their job searches and submitting application documents such as documents created using standard writing guideline formats. (Prerequisites: None.)

**CSS 105** 5 Credits  
**Psychology of Motivation**

This course introduces students to the skills, characteristics, and habits that will help them be successful in a college environment and future careers as healthcare professionals. Such a desire for goal-oriented behavior is commonly referred to as motivation, and such motivation can propel students toward accomplishing their academic and vocational goals. Course topics include time management, problem solving, goal setting, career planning and preparation, and a range of additional student success strategies. Upon course completion, students will be more informed and better prepared to progress in their programs and in their efforts to advance their desired career goals (i.e., students will be more academically prepared in knowledge and practical training within an occupational area and also enhance their abilities to support their job searches and submitting application documents such as documents created using standard writing guideline formats. (Prerequisites: None.)

**CSS 106** 5 Credits  
**Psychology of Motivation for Healthcare Professionals**

This course introduces students to the skills, characteristics, and habits that will help them be successful in a college environment and future careers as healthcare professionals. Such a desire for goal-oriented behavior is commonly referred to as motivation, and such motivation can propel students toward accomplishing their academic and vocational goals. Course topics include time management, problem solving, goal setting, career planning and preparation, and a range of additional student success strategies. Upon course completion, students will be more informed and better prepared to progress in their programs and in their efforts to advance their desired career goals (i.e., students will be more academically prepared in knowledge and practical training within an occupational area and also enhance their abilities to support their job searches and submitting application documents such as documents created using standard writing guideline formats. (Prerequisites: None.)
106

CSS 295  5 Credits
Professional Development

In this course, students apply the techniques and strategies learned within the Psychology of Motivation for more in-depth exploration of relevant employment resources, for the development of documents to submit in job application processes, including resumes, cover letters, reference letters, follow up correspondence, and other written communications. Through the course, students will enhance individual verbal communication and interview skills. Students will also learn how to prioritize job search activities, and to appropriately manage and organize relevant documents and records. Upon completion of this course, students will have completed a portfolio of resources and documents to support their current and future job searches and be more informed about the strategies and processes that can more effectively support such efforts.

CSS 296  5 Credits
Professional Development for Healthcare Professionals

In this course, students apply the techniques and strategies learned within the Psychology of Motivation for Healthcare Professionals course for more in-depth exploration of relevant employment resources, for the development of documents to submit in job application processes, including resumes, cover letters, reference letters, follow up correspondence, and other written communications. Through the course, students will enhance individual verbal communication and interview skills. Students will also learn how to prioritize job search activities, and to appropriately manage and organize relevant documents and records. Upon completion of this course, students will have completed a portfolio of resources and documents to support their current and future job searches and be more informed about the strategies and processes that can more effectively support such efforts.

CSS 299  4 Credits
Professional Development

This course is a voluntary substitute for the CSS299 Professional Development course, with a focus on how to start and sustain a small business. Students will explore a broad range of legal, financial, and managerial skills needed for success in small business. Resources, including the Small Business Administration, will be presented and utilized in projects which will help students develop their own business plan. Students will work closely under the mentorship of the instructor. Students will also have the opportunity to assess their own preparation and passion for small business ownership. (Prerequisite: MAN210 or MAN215. Course substitution for CSS299, by permission of the Dean).

CSS 299  4 Credits
Professional Development

In this course, students apply the techniques and strategies learned within the Psychology of Motivation for Healthcare Professionals course for more in-depth exploration of relevant employment resources, for the development of documents to submit in job application processes, including resumes, cover letters, reference letters, follow up correspondence, and other written communications. Through the course, students will enhance individual verbal communication and interview skills. Students will also learn how to prioritize job search activities, and to appropriately manage and organize relevant documents and records. Upon completion of this course, students will have completed a portfolio of resources and documents to support their current and future job searches and be more informed about the strategies and processes that can more effectively support such efforts.

CSS 299  4 Credits
Professional Development

This course is a voluntary substitute for the CSS299 Professional Development course, with a focus on how to start and sustain a small business. Students will explore a broad range of legal, financial, and managerial skills needed for success in small business. Resources, including the Small Business Administration, will be presented and utilized in projects which will help students develop their own business plan. Students will work closely under the mentorship of the instructor. Students will also have the opportunity to assess their own preparation and passion for small business ownership. (Prerequisite: MAN210 or MAN215. Course substitution for CSS299, by permission of the Dean).

COT 350  4 Credits
Technology in Communication

This course focuses on the changes taking place in the technologies of information production, distribution, storage, and display. Emphasis is placed on the interaction of these changes with legal, social, cultural, and communication systems. Students will be required to create and adapt written and graphic design strategies for various communication technologies, including evolving technologies.

COT 420  4 Credits
Professional and Technical Communication II

This course covers the advanced topics begun in COT 320. Students will refine their audience analysis skill and create professional and technical communication texts in specific areas of business, engineering, and science. Emphasis will be placed on the ethical issues in the field of professional and technical communication and how to resolve common ethical dilemmas. (Prerequisite: COT 320 or with the consent of the Dean.)

Digital Graphic Design

DGD 101  5 Credits
Introduction to Digital Design Technology

This course introduces the digital tools used in visual communication. Students will learn the basic function and utility of industry-standard hardware and software. In addition, students will learn best practices in design workflow, including file organization, file management, time management, and system backup and maintenance.

DGD 104  5 Credits
Vector and Raster Design Tools

This course introduces students to vector and raster design software. Focus will be on learning tools to create simple visual solutions to address a variety of communication challenges. (Prerequisite: DGD101)

DGD 105  5 Credits
Page Layout and Typography I

This course introduces page layout fundamentals including typography, hierarchy, and grid systems. Students will learn to
differentiate between various typographic styles and use digital technology to solve basic design problems regarding legibility, readability, and overall message clarity.

**DGD 106** 5 credits
**Creative Design Process**
This course introduces students to design principles and the design process. Students will learn critical thinking skills and brainstorming techniques to apply visual concepts to create successful design projects.

**DGD 140** 5 Credits
**Web Design I**
This course introduces web design principles and processes. Students will learn how to develop a web or application's visual layout, functionality, and features based on a client's needs to reach their target audience. Emphasis will be placed on principles of design, web color theory, and UX (User Experience) best practices to strategically attract, engage, and convert visitors.

**DGD 160** 5 credits
**Color Theory**
This course introduces students to the different color models used in graphic design production. Topics covered include how color evokes emotions and symbolism, and how to apply effective color schemes to connect and motivate the target audience. The basic color models covered are for primary usage in print and on screen.

**DGD 204** 5 credits
**Multimedia Design in Motion I**
This course introduces the basic principles of movement in animation. Students will learn best practices in data visualization to create interactive media that targets the end user. Focus will be on creative spatial thinking practices that will produce engaging motion graphics.

**DGD 210** 5 credits
**UX Design and Methodologies**
This course introduces user experience principles and basic human-computer interaction methodology. Students will learn how persona creation, audience demographic analysis, and prototyping can lead to more effective visual communication solutions.

**DGD 220** 5 credits
**Marketing and Brand Strategies I**
This course introduces the basics of branding. Students will learn how to use their critical thinking skills to develop marketing material that supports an effective content strategy plan. Emphasis will be placed on marketing that targets print and interactive digital platforms. (Prerequisite: DGD106)

**DGD 230** 5 credits
**Print and Digital Production Fundamentals**
This course provides an introduction to the process and materials used in digital and print production as well as package design. Students will learn to design appropriate layouts based on a variety of production parameters and industry requirements.

**DGD 240** 5 credits
**Client Management System Frameworks**
This course focuses on the design and development process of creating a website using a Content Management System (CMS). Students will learn how to customize a web page built using a CMS. The focus will be placed on design, testing, and deployment utilizing industry standard frameworks to produce functioning web pages and templates.

**DGD 260** 5 credits
**Digital Imagery**
This course will further develop image manipulation skills and proficiency in using a raster based application. Focus will be on effective use of advanced tools utilizing non-destructive editing methods to create dynamic visual imagery. (Prerequisite: DGD104)

**DGD 265** 5 credits
**Page Layout and Typography II**
In this course, students will refine their knowledge of composition and typography. Emphasis will be placed on developing concepts, designing compositions, and using type and layout harmoniously to create clear and engaging design solutions for various deliverables.

**DGD 270** 5 credits
**Multimedia Design in Motion II**
This course focuses on advanced animation and interactive methods. Students will learn to think sequentially, and create timeline controls that enhance UX (User Experience) and UI (User Interface) to engage the end user in an animated project. (Prerequisite: DGD204)

**DGD 275** 5 credits
**Vector Illustration Design**
This course provides students an opportunity to further develop their vector-based illustration skills. Students will create a variety of scalable illustrations for both print and web applications. Focus will be on high levels of creative concepts utilizing advanced techniques. (Prerequisite: DGD104)

**DGD 299** 5 credits
**Personal Branding and Marketing Strategies**
This course provides an opportunity for students to reflect on past projects to determine strengths that will define future pathways for employment goals. Emphasis will be placed on developing a cohesive personal brand, and identify marketing strategies to target goals defined.

**DGD 305** 5 credits
**Marketing and Branding Strategies II**
Students will design a brand-appropriate marketing system. Emphasis will be placed on the process of market research, conceptual strategies, and the implementation of branding elements across both traditional and digital media outputs. (Prerequisite: DGD220)

**DGD310** 5 credits
**Interactive Information Architecture**
This course focuses on interaction, emphasizing how the design of interactive spaces can best support user engagement utilizing cutting-edge techniques. Students will use a variety of digital elements to create dynamic, interactive screen-based design artifacts.

**DGD320** 5 credits
**Icon Design**
This course focuses on symbol and icon development for universal multimedia application. Students will use semiotics to analyze how people extract meanings from visual elements, leading to an increased awareness of how targeted imagery can communicate multiple layers of information.

**DGD360** 5 credits
**Advanced Digital Imagery**
This advanced raster imaging course focuses on professional techniques in image manipulation. Students will learn to work in 3D creating lifelike objects, environments, and scenarios.
DGD410  5 credits
History of Communication Design
This course identifies design trends from history. Emphasis is on learning how past trends influence and define current and future progression of design movements in visual communication.

DGD420  5 credits
Multimedia Special Effect Design
This course will focus on fundamental concepts and features to create motion graphics and visual effects. Students will learn to use 2D and 3D tools for compositing, animation, and effects to create or customize digital media.

DGD450  5 credits
Design Business Practices
This course focuses on an overview of the different settings in which designers work and the personal communication skills necessary to succeed when working with employers or directly with clients. Topics covered include best practices in time management skills, and design workflow. Emphasis will cover the pros and cons and various aspects of self-employment vs. working for someone else.

DGD490  3 credits
Portfolio Preparation
In this portfolio course, students will revise pieces completed over their degree journey to a professional level. Emphasis will be placed on preparing to enter the job market by refining their personal brand and skillset, building up networking strategies and honing interviewing skills.

Economics

ECN 225  5 Credits
Microeconomics
This course covers basic microeconomic concepts. Topics include recession and depression, the circular flow of production and consumption, the role of the market in the economy, wage and price movements, the functions of markets in capitalism, and government interference in free markets. Emphasis is placed on students acquiring the critical thinking skills of economics.

ECN 226  5 Credits
Microeconomic Principles
This course covers basic microeconomic principles and concepts. Topics include recession and depression, the circular flow of production and consumption, the role of the market in the economy, wage and price movements, the functions of markets in capitalism, and government interference in free markets. Emphasis is placed on students acquiring the critical thinking skills of economics.

English

ENG 105  5 Credits
English Writing Fundamentals
This course focuses on the principles of effective English composition with a comprehensive review and reinforcement of language arts skills. Emphasis is placed on the four essentials of writing: unity, support, coherence, and sentence skills. Practice in proofreading, editing, revision, and clear thinking is incorporated throughout the course.

ENG 106  5 Credits
English Writing and Composition
This course focuses on the principles of effective English writing and composition with a comprehensive review and reinforcement of language arts skills. Emphasis is placed on the writing process, including prewriting, drafting, revision, and editing. Practice in research, argument, and critical thinking is incorporated throughout the course.

Externship

EXT 101  5 Credits
Externship
The student performs a 160-hour externship at an approved location and is supervised by the on-site professional(s) assigned to the student by the Externship Team. During the externship, the student gains proficiency to an employer-acceptable level as a Medical Assistant. All hours are volunteered and no remuneration is allowed. (Prerequisite: Satisfactory completion of MSC295 and weekend Residency.)

EXT 106  1 Credit
Externship I
This is the first of three externship courses. In this course, the student will complete 33 hours of externship at an approved location and is supervised by the on-site professional(s) assigned to the student by the Externship Team at the College. During the externship, the student gains proficiency to an employer-acceptable level as a Medical Assistant. All hours are volunteered and no remuneration is allowed. (Prerequisite: Satisfactory completion of MSC295 and weekend Residency.)

EXT 107  1 credit
Externship II
This is the second of three externship courses. In this course, the student will complete 33 hours of externship at an approved location and is supervised by the on-site professional(s) assigned to the student by the Externship Team at the College. During the externship, the student gains proficiency to an employer-acceptable level as a Medical Assistant. All hours are volunteered and no remuneration is allowed. (Prerequisite: Satisfactory completion of MSC295 and weekend Residency.)

EXT 108  1 credit
Externship III
This is the third of three externship courses. In this course, the student will complete 33 hours of externship at an approved location and is supervised by the on-site professional(s) assigned to the student by the Externship Team at the College. During the externship, the student gains proficiency to an employer-acceptable level as a Medical Assistant. All hours are volunteered and no remuneration is allowed. (Prerequisite: Satisfactory completion of MSC295 and weekend Residency.)

Finance

FIN 235  5 Credits
Principles of Business and Personal Finance
This course introduces students to the concepts of personal financial management. This course will cover personal financial management, money management, debt and income, use of credit, credit reporting, saving and investing, and basic identity theft prevention.

Health Services Management

HSM 100  5 Credits
Introduction to Healthcare Systems
This course provides an introduction to healthcare in the United States from a systems theory perspective. Students will evaluate various healthcare systems performance, health policies, healthcare funding programs, institutions that provide services across the care continuum, and
the effects of internal and external environments on the healthcare delivery system. Developments in the evolution of healthcare in the U.S., and changes in the current healthcare environment are also examined.

**HSM 105**  
**Medical Terminology**  
5 Credits

In this course, students will learn how to combine words to convey medical information effectively, utilize correct spelling as well as to comprehend a variety of definitions. This course provides specific knowledge of medical terminology and hospital, clinic, or laboratory procedures. Students will learn all major body systems including: musculoskeletal, respiratory, circulatory, digestive, reproductive and the urinary system essential for scheduling appointments, billing patients, and compiling and recording medical charts, reports, and correspondence.

**HSM 110**  
**Anatomy & Physiology**  
5 Credits

This course explains the basic principles of anatomy and physiology with an emphasis on the relationship between structure and function of the human body, as well as the integration of systems to maintain homeostasis. This information contributes to the effective interaction with healthcare professionals and patients. This course includes information on all body systems along with the common conditions that affect them. An overview of the most common procedures performed to treat injury and illness will be discussed.

**HSM 115**  
**Introduction to Healthcare and Healthcare Documentation**  
5 Credits

This course provides an introduction to the fundamentals of health records and documentation. Through a variety of activities, students will explore purpose of various types and sections of health records, techniques for proper documentation, management, and transmission of health records, and health setting in which each document is used. Students will be introduced to health record management and documentation applications.

**HSM 120**  
**Legal and Ethical Aspects of Healthcare Administration**  
5 Credits

This course provides an overview of legal issues faced by healthcare managers and the consequences of those issues. Through various activities, students will learn to identify legal and ethical issues affecting different healthcare settings, regulatory and legal restrictions imposed on the healthcare industry, health care provider's liability, patients and employee rights, employment law and labor relations, and administrative law for health care organizations.

**HSM 130**  
**Healthcare Professional Practice Standards**  
5 Credits

This course presents an overview of healthcare practice policies, regulatory statutes, licensure requirements, accreditation, and other professional practice standards that affect healthcare organizations. In this course, students will examine issues that have significant impact on health administration, teamwork, employee performance, effective communication, and implementation and management of medical and health services.

**HSM 200**  
**Accounting for Healthcare Professionals**  
5 Credits

This course provides an introduction to accounting principles and practices from a healthcare standpoint. Students will interpret and analyze financial statements, discuss the methods and concepts for financial reporting, and discuss techniques of current and long-term healthcare asset valuation. Topics include third-party payments, legal issues, reimbursement, fundraising; as well as managerial accounting concepts and their relevance to business decisions.

**HSM 205**  
**Principles of Epidemiology**  
5 Credits

This course focuses on the principles governing the study and the practice of health and disease. Consideration is given to the various methods available to health professionals for selecting and measuring factors of interest, describing their distribution, detecting associations, and identifying populations at risk. The features, the advantages, and the limitations of common epidemiologic research designs are addressed. This course also examines the cultural and the behavioral issues that influence the management and the delivery of healthcare services and provides a framework for assessing the effect of culture and behavior in a variety of settings and situations.

**HSM 210**  
**Public Health Communication**  
5 Credits

This course introduces the use of health and communication theory and social marketing strategies to create useful, evidence-based, culturally appropriate health communication messages and campaigns. Students will learn how to design and disseminate health educational media, design social media and internet strategies to promote health initiatives or help influence public policy, and issue press releases about emergencies or crisis-related issues in the community health field.

**HSM 220**  
**Leadership Theory in Healthcare**  
5 Credits

This course focuses on both traditional and emerging leadership theories. Students learn to apply proven leadership techniques, principles, and procedures to motivate peers and employees, and empower patients while discussing relevant current and impending topics in healthcare, regulatory, monetary, and social issues.

**HSM 230**  
**Interdisciplinary Healthcare Communication**  
5 credits

This course examines theories of interpersonal, organizational, and mass communication relevant to the professional communicator in the interdisciplinary healthcare team. Students will review strategies of persuasion, the relationship between attitudes and behavior, and the changing nature of health and health delivery teams in the United States, and evaluates successful and unsuccessful health information campaigns.

**HSM 240**  
**Administrative Skills for the Healthcare Provider**  
5 credits

This course provides students with an introduction to the administrative activities of healthcare delivery. Students learn how to manage the business of healthcare. Students will learn typical management tasks and objectives resulting in effective management strategies for optimal healthcare delivery.

**HSM 300**  
**Pharmacology in Healthcare Systems**  
5 credits

This course exposes students to current controversial issues surrounding medications in the U.S. healthcare system and how to communicate their viewpoints and ideas for a potential solution in writing. Students will learn to draw comparisons between medication use systems around the world and analyze other controversies related to access, choice, and quality.
of healthcare. During this course, students will examine how their choices, ethics, and behavior affect societal decisions surrounding the availability of medications in the U.S.

**HSM 322  5 credits  Health Care Marketing**

This course provides an in-depth understanding of the principles and concepts of marketing as they apply to healthcare organizations. Students gain a working knowledge of marketing tools and how to use them in the context of healthcare. Students build practical applied skills in analyzing healthcare marketing problems and developing healthcare marketing programs and strategies. Students will expand their understanding of the differences and similarities between health services marketing and social marketing.

**HSM 325  5 credits  Health Care Economics and Policy**

This course analyzes the economic models controlling healthcare markets with the subsequent investigation of the complex federal, state, and local policies and policymaking processes which result from those models in the U.S. healthcare systems. Emphasis is placed on how to influence policy decisions and lead improvements in healthcare through analysis of population and patient care delivery care metrics, health economics data, fact, and reference tables.

**HSM 330  5 credits  Coding Applications in Health Care Management**

This course will expand understanding International Classification of Diseases (ICD-10), Current Procedural Terminology (CPT codes), current edition, Healthcare Common Procedure System (HCPCS codes) coding standards. Assignments and practical examples of patient records will provide practice in coding and sequencing of ICD-10, CPT, and HCPCS codes. Students will analyze a patient medical record for the correct use of medical codes for reimbursement using software tools and also describe the reimbursement requirements for various insurance claims.

**HSM 412  5 credits  Financial Management in Health Care**

This course provides an overview of the accounting, management, acquisition, and allocation of the healthcare organizations' financial resources. Topics covered in this course are discuss economic, accounting practices, budget administration, cost analysis, financial strategies, and internal controls. Students will examine financial information, regulatory requirements, policies; identify issues and solve problems, and make guide and make sound financial decisions in the health care field (Prerequisite: HSM200 or with the consent of the Dean).

**HSM 425  5 Credits  Quality Performance Management**

This course focuses on process and methods of quality and performance improvement. Students will explore process improvement tools for healthcare organizations. The components of quality improvement programs in healthcare facilities will be discussed. Students will exhibit an understanding of applications in quality performance management for healthcare organizations.
Healthcare in its ever-changing environment, and to gain a sense of the complex multidimensional nature of healthcare delivery in the United States.

**History**

**HIS 225** 5 Credits  
**American History**
This course covers American history from colonization to the present. Emphasis is on the relevance of cultural, economic, political, and social developments in the United States.

**HIS 226** 5 Credits  
**United States History**
This course covers United States history from colonization to the present. Emphasis is on the relevance of cultural, economic, political, and social developments in the United States.

**HIS 300** 4 Credits  
**U.S. History Since the Civil War**
This course offers students an overview of how America transformed itself, in a relatively short time, from a land inhabited by hunter-gatherer and agricultural Native American societies into the most powerful industrial nation on earth. The student will learn how dominant and subordinate groups have affected the shifting balance of power in America since 1863. Major topics include: Reconstruction, the frontier, the 1890s, America’s transition to an industrial society, Progressivism, World War I, the 1920s, the Great Depression and the New Deal, World War II, the Cold War, Vietnam, economic and social change in the late 20th century, and power and politics since 1974.

**Human Resource Management**

**HRM 211** 5 Credits  
**Introduction to Human Resources Management**
This course introduces the human resources management functions in organizations. Emphasis is placed on staffing; training and development; employee relations; employee retention; workplace health, safety and security; compensation and benefits; and job analysis.

**HRM 250** 5 credits  
**Workforce Management, Labor Issues, & Dispute Resolution**
In this course, students are presented with institutional processes that maximize performance levels and competency for an organization. The course covers the activities needed to maintain a productive workforce, such as field service management, human resource management, performance and training management, data collection, recruiting, budgeting, forecasting, scheduling, and analytics. Students learn the principles of conflict resolution, and the techniques for productive conflict management.

**HRM 340** 5 credits  
**Human Resources Training & Development**
This course provides students with an overview of the role of training and development in human resource management. The key elements covered include needs analysis, program design, development, administration, delivery and program evaluation. Other topics include adult learning theory, transfer of training, career planning, counseling, training techniques, and trends in training.

**HRM 450** 5 credits  
**Compensation & Benefit Administration**
This course identifies a framework for implementing compensation and benefits systems to attract and retain a high performance workforce. The course focuses on the role of human resources in managing competitive rewards and pay plans. Specific topics include compensation administration, job evaluation and pay structures, base and incentive pay, increases and bonuses, executive compensation, and employee benefits plans including required, voluntary, and retirement plans. A review of various compensation influences such as laws and regulations is also covered.

**HRM 460** 5 credits  
**Employee Recruitment & Retention**
This course examines the fundamentals of successful recruitment, staffing, and retention. The course focuses on job analysis, behavioral interviewing, assessing candidates, background investigations, legislative compliance, equal employment opportunity and Affirmative Action requirements. The course presents economic conditions that impact staffing, short-term and long-term strategy and planning, internal and external recruiting, and career planning.

**Information Systems Security**

**ISS 225** 5 Credits  
**Computer Law**
Students will identify and analyze statutory, regulatory, constitutional, and organizational laws that affect the information technology professional. This course will explore the complex legal issues as they relate to technological advancements. Topics will include the introduction to many of the current laws and acts affecting technologies today including: the Computer Fraud and Abuse Act, the Wiretap Act, the Stored Communications Act and the Cybersecurity Act, and various additional new laws that are enacted.

**ISS 315** 5 Credits  
**Information Security Management**
In this course students are introduced to the different elements of information security, from the safeguard of information and information systems that use, store, and transmit information to the unauthorized access, disclosure, alteration and destruction of information. Upon completion of this course students will be able to: describe and understand current security trends, elements of information security, information security threats, hacking concepts and penetration testing processes.

**ISS 325** 5 Credits  
**Ethical Hacking**
Students are introduced to hacking methodologies and stages, such as footprinting, scanning, and enumeration. This course will focus on the tools and techniques used by the attacker to achieve their goal of gaining and maintaining access to a system. Students will learn about the different techniques used to access a system, privilege escalation, creating and maintaining remote access to a system, different types of rootkits, and how hackers hide the evidence of a system compromise. Students will also learn how to perform and document system hacking penetration testing.

**ISS 335** 5 Credits  
**Threat and Defense Mechanisms**
In this course students will be provided with comprehensive information on computer and internet session hijacking. Students will be presented with session hijacking concepts at the application and network-levels. They will also learn about the tools and countermeasures used to prevent hijacking and threats, as well as penetration testing steps an ethical hacker should follow while performing a systems security assessment.
ISS 425  5 credits
Cryptographic and Cipher Technologies

Students will be introduced to the many cryptographic and cipher technologies used to protect information a virtual environment. This course will focus on public key cryptography and the RSA algorithm. Students will learn about stream and block cipher algorithms, as well as the advanced encryption standard for symmetric and asymmetric-key encryption. Concepts will include specific security requirements, such as authentication, privacy, confidentiality, integrity and hash functions.

ISS 435  5 Credits
Computer Forensics

Students will learn the principles and techniques of computer forensics. Emphasis will be on the investigative process, conducting forensics on multiple computer hardware and software platforms, and creating a profiled scenario. Students will become familiar with the tools used in conducting computer forensics, discuss how to defeat anti-forensics techniques, and demonstrate how to compile and document investigative reports. Students will learn how to conduct forensics analysis on databases, cloud data and information and web attacks.

Management

MAN 103  4 Credits
Management Principles

This course is an introduction to the basic principles of management as it applies to formal organizations. Students are introduced to the importance of effective management within organizations. The traditional management framework is used to include essential skills in planning, organizing, staffing, directing, and controlling.

MAN 105  4 Credits
Marketing

This course focuses on business activities necessary to attract, gain, and retain a target audience. The course will cover product, people, place, price, and promotion. Addresses professional appearance, quality work relationships, and personal skills in business etiquette.

MAN 111  5 Credits
Introduction to Business & Job Search Skills

An introduction to the basic principles of management. Students are introduced to the importance of effective management within organizations. The course will cover professional success fundamentals.

MAN 113  5 Credits
Management Principles & Professional Success

An introduction to the basic principles of management. Students are introduced to the importance of effective management within organizations. The course will cover professional success fundamentals.

MAN 115  5 Credits
Marketing & Business Etiquette

This course introduces students to the activities necessary to attract, gain, and retain a target audience. The course will cover product, people, place, price, and promotion. Addresses professional appearance, quality work relationships, and personal skills in business etiquette.

MAN 201  4 Credits
Supervision

This course introduces students to the duties and responsibilities of being a supervisor. Topics include employee motivation, conflict management, decision-making skills, and human resource functions. Students will learn about daily operations, challenges, and legal aspects of first-level management.

MAN 205  5 Credits
Supervision, Conflict, Negotiations, and Accountability

The course focuses on skills and competencies of effective supervision. It is designed to provide the framework and foundation of what it takes to be a first-line supervisor. The course reviews the importance of employee coaching, performance reviews, and organizational change management. This course introduces students to workplace conflict resolution. The course will cover negotiation strategies for managing workplace harassment and violence.

MAN 210  4 Credits
Entrepreneurship

This course is a career-related overview of business startups, idea identification, value proposition, and competitive advantages in a student’s area of specialization. Students will be able to identify and evaluate new business ideas, learn how to prepare and evaluate business plans, and identify capital sources for new ventures.

MAN 215  5 Credits
Entrepreneurship, Motivation, and Leadership

This course is an introduction to business start-ups and competitive advantage in the business market. The student will be able to identify and evaluate new business ideas, identify capital sources for new entrepreneurial ventures, and elements of a business plan. Students will learn about resources for business plan development. The student will be introduced to basic leadership styles and employee motivation.

MAN 220  4.5 Credits
Project Management

In this course, students examine the aspects of project management. Emphasis will be placed on project management topics such as project management practices, project planning, project communication, project monitoring, project budgeting, project scheduling, project completion, and project management information systems.

MAN 223  4 Credits
Internet Commerce

Introduces Internet commerce basics and focuses on business concepts and applying technology in order to be successful. Other topics include globalizing a company, marketing and advertising, market trends, vendor solutions, credit card verification systems, security auction technologies, storefronts, and overall technology architecture. Students will learn to utilize Internet commerce solutions from process re-engineering to deployment and testing.

MAN 225  5 Credits
Project Management

In this course, students examine the aspects of project management. Emphasis will be placed on project management topics such as project management practices, planning, internal and external communication, monitoring, budgeting, scheduling, completion, and project management information systems.

MAN 230  4 Credits
Advertising Principles
This course presents a general introduction to advertising, its function, and role within the business world. Students learn advertising techniques and how to develop an advertising plan.

MAN 234  5 Credits
Business Law & Ethics
This course surveys the various legal issues that impact the business environment. The course will help students gain understanding into the American legal system. Students will be introduced to the concept of ethics in the workplace and social responsibility. The course will cover the impact of ethics in personal and professional situations along with ethical decision-making, workplace diversity, and politics.

MAN 235  5 Credits
Advertising Fundamentals & Strategies
This course introduces students to advertising and its function and role within the business world, and its effect on society. The course will cover advancements in, and impacts from, technology and social media. Students learn advertising techniques and how to develop an advertising plan.

MAN 301  5 Credits
Business Communication
This course deepens the students' understanding of business and professional communication. Students will explore strategies for communication as a management tool, including rhetorical choices for diverse audiences. The student will practice developing effective oral and written messages.

MAN 302  5 Credits
Operations Management & Problem-Solving
This course emphasizes the best practices of operations management. Students will analyze the concepts, principles, and risks of operations management, both for manufacturing and service operations. Students will also explore core problem-solving techniques.

MAN 331  4.5 Credits
Principles of Management
This course introduces students to management philosophies in today's changing world. Topics include globalization, ethics, diversity, customer service, and innovation from a managerial perspective.

MAN 332  4.5 Credits
Human Resource Management
This course focuses on human resource management skills used by business managers in day-to-day operations. Emphasis is placed on the different aspects of human resource management and practices. Problem-solving and critical-thinking skills are applied to assignments.

MAN 333  4 Credits
Marketing Strategies
This course provides a comprehensive examination of the major components of marketing strategy and how they affect a company’s profitability and marketplace position. Core elements are integrated to create a cohesive marketing strategy within the context of an effective overall business strategy. Emphasis is placed on the competitive dynamics and on the integration of marketing strategy into the overall business strategy. Additionally, this course provides the framework for analyzing consumer preferences and enhancing customer relationships while building and managing brand equity with effective market communication.

MAN 335  5 Credits
Retail Marketing Organization and Processes
This course overviews the general principles regarding the organization of retail stores and effective merchandising. Topics include distribution channels, promotion, pricing, merchandise management, store management, and customer service. Students will also cover non-store retailing.

MAN 336  5 Credits
Strategic & Operational Management Planning
This course addresses the principles of business planning. Topics including both strategic planning and long- and short-term operational planning. Students will explore differences in tactical and strategic planning and how the two complement each other. Students will develop elements of a strategic plan for a business.

MAN 345  5 Credits
Sales & Customer Relationship Management
This course is designed to help students develop a working understanding of selling processes and sales management. Topics include strategy, prospect planning, account management, negotiation and professional communication.

MAN 435  4 Credits
Selling and Sales Management
This course is designed to help students develop a working understanding of selling processes and sales management. Topics include strategy, sales program planning, account management, sales force organization, training, and leadership. Upon completion, students will be able to organize and manage a sales force and accounts, train personnel, use ethical leadership, and apply best practices in sales.

MAN 440  5 Credits
Organizational Design, Evolution and Change Management
This course focuses on developing strategies and structures that impact organizational design and change. Students will review the effective elements of an organization, and organizational design in small, mid-size, and large organizations. This course examines the design, development, culture, and change management of organizations.

MAN 443  4 Credits
Organizational Design and Change
Focuses on developing strategies and structures that align organizations with their industry environments. Adapting to changes in technology, power structures, and competition is studied as well as planning and implementing changes in internal systems and processes.

MAN 444  4 Credits
Human Resources Management
Studies the application of psychology to the problems of personnel management. The student is expected to grasp a working knowledge of the basic operative functions of procuring, developing, maintaining and utilizing a labor force sufficient to meet the minimum entry-level requirements of employment in personnel work.

MAN 445  5 Credits
Human Resource Standards, Strategy & Management
The course outlines the functions of members in a human resources (HR) department. Students will review how HR impacts strategic management, recruiting, performance management, and ethical standards. Students will also examine various federal laws and regulations that impact an employee's job search, and discuss how organizations hire.
MAN 455  5 Credits
International Business Management
This course addresses how legal issues, and financial and political environments can impact the global management. Students will review the challenges in conducting import and export activities, as well as how cultural differences may affect business relationships and strategies.

MAN 499  5 Credits
Business Capstone
Students will prepare a formal proposal in one of the following areas: accounting, sales and marketing, operations management, human resource management, or banking and finance. Once the proposal is approved, the student will prepare an original paper of research and analysis utilizing appropriate APA format. The student will then present findings and conclusions to an approved audience. (Students may select an experiential learning opportunity with Dean approval of both a location and project.)

Marketing

MKT 210  4 Credits
Introduction to New Media Marketing
This course focuses on using social media for competitive advantage, effectively managing and integrating social media into the marketing mix. Emphasis is placed on combining persuasive marketing with technology to influence human behaviors and attitudes that guide socially interactive marketing strategies. New media marketing puts social media to work for business. The course also explores social media’s strongest existing strategies: viral marketing, social networking, mobile marketing, online communities, wikis, and blogs. (Prerequisite: MAN 105 or with the consent of the Dean for the Business Administration, New Media Marketing emphasis)

MKT 235  5 Credits
Technology in Marketing and Branding Strategy
This course will explore a range of digital marketing methods, with an emphasis on increased understanding of capabilities, pros and cons, and digital marketing best practices. The course will explore the history of the Internet and how it has changed business, marketing, and communication. Students will learn strategies for positive customer experiences online and digital customer retention.

MKT 260  5 credits
Marketing Channels
This course provides an overview of the general principles regarding sound merchandising. This course provides students with the opportunity to analyze, design, and evaluate various marketing channel structures and decisions. Topics include channels, including wholesale, retail, and Internet; developing and managing marketing channels, and electronic and franchise marketing channels. Upon completion, students will be able to identify the most applicable channel(s) for marketing based on the product or service.

MKT 310  4 Credits
Influence and Persuasion in Business
This course examines models of influence for leveraging behaviors for rapid and profound change. Topics include how to become a trusted opinion leader and effectively access markets. Upon completion, students will be able to apply the behavioral and communication skills needed for driving persuasive change.

MKT 340  5 credits
Brand Marketing Strategy
This course provides a comprehensive examination of the major components of marketing strategy and how they affect a company’s profitability and marketplace position. Additionally, this course provides the framework for analyzing customer preferences and enhancing customer relationships while building and managing brand equity with effective market communication by outlining processes in building and sustaining inspired brands. Topics include branding fundamentals, branding strategies, and new branding applications. Upon completion, students will be able to distinguish between brand equity and brand value, identify key factors in managing an established brand, and discuss the key components in extending a brand.

MKT 350  5 credits
Consumer Behavior
This course focuses on internal and external factors that influence consumer decision-making, including how technological and social trends of recent years have affected marketing communications by necessitating new communication strategies, innovative advertising approaches, and novel delivery tools. Topics include motivation, memory, attitude, and culture within the context of buyer behavior, as well as branding, market segmentation and positioning, customer insight, and the execution of marketing communications through appropriate media technologies. Upon completion, students will be able to competently discuss and apply contemporary integrated marketing communication techniques, and assess how different psychological and sociological components affect purchasing decisions.

MKT 351  4.5 Credits
Principles of Marketing
This course introduces students to the concepts, the analyses, and the activities that surround marketing a product. Emphasis is placed on providing practice in assessing and in solving marketing problems.

MKT 360  5 credits
Content Marketing
This course covers the emphasis in marketing placed on creative content development and distribution. Content marketing involves providing information that tells a story using relevant marketing materials in written, video, audio, and other formats that are shared with target audiences through various marketing channels (e.g., social media, blogs, e-mail). Topics include Search Engine Optimization (SEO), strategy, communication, Content Management Systems (CMS), and thought leadership. Upon completion, students will be able to identify and describe various content marketing approaches, create content that tells a compelling story for a new or existing product or service, set up a blog, and post a blog entry using a CMS.

Mathematics

MAT 220  4 Credits
College Algebra
This course covers introductory algebraic expressions, formulas, and solving equations. Students learn graphing, numerical sets, exponents, radicals, and inequalities.

MAT 225  5 Credits
College Algebra
This course covers introductory algebraic expressions, formulas, and solving equations.
Students learn graphing, numerical sets, exponents, radicals, and inequalities.

**MAT 226  5 Credits**  
**College Algebra Fundamentals**
This course covers math fundamentals including algebraic expressions, formulas, and solving equations. Students learn graphing, numerical sets, exponents, radicals, and inequalities.

**Medical**

**MED 101  5 Credits**  
**Medical Terminology**
This course introduces students to the terminology used in the medical field by first identifying and defining prefixes, suffixes and root words from their Greek and/or Latin origins and identifies acceptable abbreviations. Emphasizes the further understanding and use of standardized terminology and approved abbreviations in relation to its role in medical documentation and use by third party payers. Completion of this course provides students with mastery of medical terminology and its use and significance in permitting effective communication in the medical field.

**MED 103IU  4.5 Credits**  
**Medical Terminology for Healthcare Professionals**
This course focuses on medical terminology including the definition, the pronunciation, the spelling, and the abbreviation of medical terms. Emphasis is placed on how medical terms are formed and the major word parts from which many of the terms are formed.

**MED 110  5 Credits**  
**Introduction to Healthcare Documentation, Law, and Ethics**
This course introduces communication and professionalism for medical assistants in ambulatory patient care setting. Students learn the fundamentals of medical office procedures, including patient reception, privacy and confidentiality, appointment scheduling, financial record keeping, insurance billing and work schedule coordination. This course provides experience in processing records for outpatient settings using a medical office software program. This course also addresses ethical and legal requirements in a healthcare setting.

**MED 117  5 Credits**  
**Medical Office Calculations**
This course provides a review of basic numerical concepts as applied to a medical environment. Students will review fractions, decimals, and percentages in order to understand measurement systems and conversions in the medical field. Students will be introduced to dosage calculations as well as basic measurements and probability related to healthcare. Upon completion of this course, students will have introductory knowledge and proficiency along with understanding and training related to healthcare calculations to be more prepared for entry-level employment as a Medical Assistant.

**MED 121  5 Credits**  
**Medical Asepsis and Electrocardiography**
This course discusses the concepts of medical and surgical asepsis and aseptic technique, and a review proper hand washing techniques. Disinfection and sterilization of surgical instruments, assisting in minor surgical procedures are taught, along with universal (standard) precautions and infection control as specified by OSHA. Students will also learn basic cardiopulmonary anatomy and physiology, electrocardiography, standardization of the ECG, identifying artifacts, recognition of arrhythmia, and 12-lead ECG.

**MED 130  5 Credits**  
**Medical Front Office Procedures**
This course provides students with a working knowledge of the duties required in a medical office. Students will explore professional and career responsibilities, interpersonal communication, administrative responsibilities, and financial administration.

**MED 215  5 Credits**  
**Medical Coding**
This course introduces students to CPT (Current Procedural Terminology), ICD.10 (International Classification of Diseases 10th revisions) and HCPCS (Health Care Procedure Coding System). This course will explore the clinical classification systems through the use of Current Procedural Terminology (CPT) coding principles. Within this course the student will learn to code through reference books and electronic format in order to complete medical insurance forms and insurance filing. Students will learn to properly fill out insurance forms and understand electronic claim submission. Students also learn about different health insurance programs, government programs, and managed-care programs.

**MED 230  4.5 Credits**  
**Medical Insurance**
Covers medical insurance and insurance filing. Students learn to properly fill out insurance forms and understand electronic claim submissions. Students also learn about different health insurance programs, government programs, and managed-care programs.

**MED 285  5 Credits**  
**Musculoskeletal, Nervous, and Integumentary Systems**
This course covers the structural organization and the major organs of the human musculoskeletal, nervous, and integumentary systems. Normal function of each system, disease and disorders related to each system, and pertinent diagnostic and treatment protocols will also be covered. Upon completion, students will understand gross anatomy of these systems, manifestations of diseases and disorders relative to these systems, and diagnostic & treatment modalities.

**MED 286  5 Credits**  
**Cardiac and Respiratory Systems**
This course covers the structural organization and the major organs of the human cardiac and respiratory systems. Normal function of each system, disease and disorders related to each system, and pertinent diagnostic and treatment protocols will also be covered. Upon completion, students will understand gross anatomy of these systems, manifestations of diseases and disorders relative to these systems, and diagnostic & treatment modalities.

**MED 287  5 Credits**  
**Endocrine, Urinary, and Reproductive Systems**
This course covers the structural organization and the major organs of the human endocrine, urinary, and reproductive systems. Normal function of each system, disease and disorders related to each system, and pertinent diagnostic and treatment protocols will also be covered. Upon completion, students will understand gross anatomy of these systems, manifestations of diseases and disorders relative to these systems, and diagnostic & treatment modalities.

**MED 288  5 Credits**  
**Lymphatic, Immune, and Digestive Systems**
This course covers the structural organization and the major organs of the human endocrine, urinary, and reproductive systems. Normal function of each system, disease and disorders related to each system, and pertinent diagnostic and treatment protocols will also be covered. Upon completion, students will understand gross anatomy of these systems, manifestations of diseases and disorders relative to these systems, and diagnostic & treatment modalities.
This course covers the structural organization and the major organs of the human lymphatic, immune, and digestive systems. Normal function of each system, disease and disorders related to each system, and pertinent diagnostic and treatment protocols will also be covered. Upon completion, students will understand gross anatomy of these systems, manifestations of diseases and disorders relative to these systems, and diagnostic & treatment modalities.

**MED 298  2 Credits**

This course provides an opportunity for students to demonstrate mastery of the program subject matter. Students are required to explain concepts, processes, and theory presented throughout the program with a professional level of competency. Upon completion, students will be able to demonstrate competency by passing a national Medical Assisting certification exam. (Prerequisites: Satisfactory completion of all courses, or with the consent of the Dean.)

### Medical Specialties Clinical

**MSC 295  5 Credits**

**Clinical Procedures**

This course focuses on an introduction to clinical laboratory procedures performed in ambulatory patient care settings, including drug administration, vital signs, assisting with physical examinations, patient assessment, documentation, preparing the patient for specialty examination, and aseptic procedures. The fundamentals of infection control, urinalysis, microbiological testing, and phlebotomy procedures are taught. The use of the microscope as it pertains to procedural theory is discussed as students are introduced to the fundamental knowledge of hematology, microbiology, and urinalysis. This course also covers how to perform venipunctures. CLIA waived and moderate complexity clinical procedures including complete urinalysis, complete hematology procedures, and electrocardiography will be reviewed. Certification requirements will be completed. (Prerequisites: MED 121, or with the consent of the Dean.)

**MCS100  5 credits**

**Introduction to Hardware and Firmware**

This course introduces the student to hardware components of a computer system, firmware used in the systems, and mobile devices. Networking cables, connectors and devices are reviewed to properly configure and interconnect computer systems in addition to their peripherals. Safety concepts and procedures are covered, including electrostatic discharge (ESD) and electrical shock hazards. In this course, a student will disassemble a computer then properly identify and be able to correctly troubleshoot all hardware components. The student will then properly assemble the computer and verify proper operation.

**MCS105  5 credits**

**Introduction to Operating System Installation and Configuration**

This course focuses on Windows Operating System installation and proper configuration for use on a network. Students will identify common features and functionality of the Mac and Linux Operating Systems. Students will learn the threats and vulnerabilities to resolve them with common prevention methods. This course focuses on install configure and be able to properly troubleshoot an operating system. Additionally, students will learn appropriate safety procedures, environmental controls of disposal methods, explain privacy, licensing and policy concepts. (Prerequisite: MCS100 or with the consent of the Dean.)

**MCS200  5 credits**

**Introduction to Server Administration**

In this course, students will learn to install, configure, and administrate servers in a host and compute environments, work with storage solutions, and virtualization Concepts include advanced networking, controlling a work environment or user accounts, PowerShell, and the use of groups of servers that share workloads to prevent single points of failure. (Prerequisite: NET100 or with consent of the Dean).

**MCS300  5 credits**

**Advanced Server Administration**

This course provides concepts of the installation, configuration, administration of servers, users and groups, and provisioning services and infrastructure to be successful in an enterprise environment. Advanced concepts include server deployment, the maintenance and upgrading network load balancing (NLB), server clusters, disaster recovery, failover, redundancy, and fault tolerance. (Prerequisite: MCS200 or with the consent of the Dean.)

### Networking

**NET100  5 credits**

**Introduction to Networking Concepts**

This course provides an introduction to the concepts of networking, networking types and topologies, and devices used for common network services. Students learn vocabulary and network terminology, protocols, and the concept of creating a network.

**NET105  5 credits**

**Intermediate Networking Concepts**

This course introduces internet connectivity, including networking concepts, remote access, and wireless standards. Students will learn the concepts of network policies and procedures, troubleshooting, network vulnerabilities and threats, firewalls, and basic security in small networks and learn to monitor and manage network operations. (Prerequisite: NET100 or with the consent of the Dean.)

**NET220  5 credits**

**Introduction to Security Concepts**

This course introduces foundational concepts in IT Security including access control, cryptography/encryption, security policies, hardware and perimeter defenses, including firewalls.

**NET225  5 credits**

**Intermediate Security Concepts**

This course delves into more advanced security measures and functions including those surrounding networks, malware, password attacks, O/S and application hardening, servers, backups, data defenses, vulnerability assessments, penetration testing, logging and audits. (Prerequisite: NET105, or with the consent of the Dean).

**NET300  5 credits**

**Network Communications: Architecture, Structure, and Functions**

This course covers networking architecture, structure, and functions. The course introduces the principles and structure of IP addressing and the fundamentals of Ethernet concepts, media, and operations to provide a foundation for the curriculum. By the end of the course, students will be able to explain network technologies, how devices access local and remote network resources, describe router hardware, how switching operates in a small
to medium-sized business network, design an IP addressing scheme, configure initial settings on a network device, implement basic network connectivity between devices and configure monitoring tools for small to medium-sized business networks. (Prerequisite: NET105 or with consent of the Dean.)

NET305  5 credits
Network Communications: Small Networks
This course covers the architecture, components, and operations of routers and switches in a small network. Students learn how to configure a router and a switch for basic functionality. By the end of the course, students will be able to determine how a router will forward traffic, explain how switching operates in a small to medium-sized business network, configure Ethernet switch ports, implement VLANs, implement static routing, implement DHCP on a router, implement network address translation (NAT), implement access control lists (ACLs) to filter traffic. (Prerequisite: NET 300 or with consent of the Dean.)

NET320  5 credits
Cloud & Mobile Computing Concepts
This course introduces students to topics in key concepts and background necessary to provide context on the importance of cloud computing and transforming an organization into an agile, flexible, and operationally efficient business. Students will also be introduced to technologies and software suites the delve into cloud administration and operations by deploying virtual machines and application containers, managing role-based access control, services catalogs, and reporting and chargeback systems.

NET400  5 credits
Network Communications: Large Networks
This course covers the architecture, components, and operations of routers and switches in larger and more complex networks. Students learn how to configure routers and switches for advanced functionality. By the end of this course, students will be able to configure and troubleshoot routers and switches, resolve common issues with OSPF, EIGRP, and STP in both IPv4 and IPv6 networks, implement a WLAN in a small-to-medium network. (Prerequisite: NET 305 or with consent of the Dean).

NET405  2.5 credits
Network Communications: WAN

 Technologies and Network Services
This course discusses the WAN technologies required by converged applications in a complex network. The course enables students to understand the selection criteria of network devices and WAN technologies to meet network requirements. (Prerequisite: NET400 or with consent of the Dean).

NET410  3 credits
Network Communications: Network Services
This course discusses the network services required by converged applications in a complex network. By the end of this course, students will be able to configure and troubleshoot network devices, resolve common issues with data link protocols, resolve common issues with OSPF, EIGRP, and STP in both IPv4 and IPv6 networks, implement virtual private network (VPN) operations in a complex network.

NET420  5 credits
Information Storage
Students will be introduced to common storage networking architecture used by enterprises for business-critical applications. Students will learn methodologies and tools for security, data protections, and disaster recovery. Students will learn to design network storage to remove single points of failure and become highly available and resilient to failures.

Nursing

NUR 302  4 Credits
Professional Role Development
Students explore and define issues related to professional practice, ethics, career planning, personal goal setting, and empowerment of self and others. Students will learn concepts concerning job performance, performance expectations and evaluation, stress management, and lifelong professional development.

NUR 303  4 Credits
Theoretical Foundations in Nursing
Students are introduced to nursing research as it relates to changing and improving nursing practice. Emphasis is placed on preparing students to evaluate current nursing literature for scientific and clinical merit in order to solve clinical problems and improve practice. Topics include: fundamentals of research, steps in the research process, research design, data collection and analysis, and critical appraisal and utilization of nursing research. Critical thinking and problem solving skills are developed and emphasized throughout the course.

NUR 304  4 Credits
Health Assessment
Students develop the necessary skills to conduct a holistic health assessment across the life span. Course covers health history-taking, cultural consideration, nutrition and mental health assessment, physical examination, health promotion, and clinical assessment tools. Critical thinking, communication, and documentation skills for client charting are emphasized.

NUR 305  4 Credits
Health Promotion and Disease Prevention
An introduction to the strategies/tactics for preventing disease and promoting health in both individuals and populations. Course components include: relevance of concepts from psychology, sociology, economics and anthropology; planning, implementation and evaluation models; health assessment and disease management technologies; and health education. Illustrative case applications include: heart/cardiovascular disease, fitness and weight control, HIV, and accidents.

NUR 306  4 Credits
Pharmacology
This course focuses on the clinical usage of drugs commonly used in healthcare settings. Topics include pharmacokinetics, pharmacodynamics, pharmacotherapeutics, interactions, drug classes and patient variables as they relate to pharmacology. The students will examine drug classifications, drug therapy, adverse reactions, drug and food interactions, and patient education.

NUR 307  4 Credits
Community and Family Health
This course is designed to provide students with the knowledge and skills that are essential in working with communities to assess, develop, implement, and evaluate community change strategies that will promote improved health, intervention strategy design, wellness promotion and disease prevention, and issues in providing healthcare to diverse populations.
NUR 308  4 Credits
Concepts of Professional Nursing
This course prepares nurses for their unique position as healthcare professionals. The framework for professional practice is discussed as nurses examine their roles and how it relates to health promoter, teacher-learner, leader-manager, research consumer, advocate, colleague, and collaborator.

NUR 401  4 Credits
Psychological Aspects of Illness and Disability
This course introduces you to the mental and emotional aspects of illness. You will address the relationship between stress and illness, the patient-physician relationship, treatment compliance, and care for the terminally ill.

NUR 402  4 Credits
Critical Issues in Nursing
This course focuses on examining the past, current and future impact of selected themes related to healthcare in general and nursing practice at the local, national, and international levels. Emphasis is placed on the longitudinal nature of many contemporary issues and trends that have a direct impact on the development of nursing science, practice, and education.

NUR 403  4 Credits
Nursing Informatics
This course introduces applications of informatics systems to nursing practice, education, research, and administration. Practical use of computer technology based health applications to identify, gather, process, and manage information will be explored as it relates to nursing practice.

NUR 404  4 Credits
Instructional and Evaluation Methods of Nursing Education
This course focuses on the instruction and evaluation process in a clinical environment. Emphasis is placed on the evaluation and the grading of students in the clinical setting; measurement strategies; and related socio-cultural, ethical and legal issues.

NUR 405  4 Credits
Nursing Management and Leadership
This course discusses management and leadership. It explores the relationship between leadership principles, management principles, (e.g., strategy development, motivation of employees, communicating with subordinates and supervisors, establishing goals, reinforcing values, monitoring performance and providing feedback, etc.) and success in healthcare administration.

NUR 406  4 Credits
Managed Healthcare
This course focuses on managed care organizations and various provider payment models/capitation in order for the nurse case manager to make appropriate management decisions when working in healthcare delivery.

NUR 407  4 Credits
Utilization Management
This course introduces the basic concepts of healthcare utilization and risk management. Concepts include risk management, patient safety, quality patient care, and the influence of error in both patient care and financial management. This course also includes valuable information about mitigating risk and maximizing resource utilization.

NUR 408  4 Credits
Legal and Ethical Aspects of Healthcare Administration
Ethics is the study of morals, character, and human dignity. Ethics provide us with moral principles or universal rules that let us know what to do. Ethics also involves how individuals decide to live, within what accepted and desirable principles, and in harmony with the environment and one another. This text includes an introduction to law and the application of ethical theories, principles, virtues and values.

NUR 409  4 Credits
Evidence-Based Practice
This course focuses on clinical reasoning and clinical outcomes, information systems and management, and evidence-based practice. Evidence-based practice promotes the development of skills in using the research process to define clinical research problems with application to practice.

NUR 410  4 Credits
Introduction to Nursing Research
Students are introduced to nursing research as it relates to changing and improving nursing practice. Emphasis is placed on preparing students to evaluate current nursing literature for scientific and clinical merit in order to solve clinical problems and improve practice. Topics include fundamentals of research, steps in the research process, research design, data collection and analysis, and critical appraisal and utilization of nursing research. Critical thinking and problem solving skills are developed and emphasized throughout the course. (Prerequisite: STA 322 or equivalent or with the consent of the Dean.)

NUR 412  4 Credits
Introduction to Nursing Research
Students learn skills and knowledge for nursing, evidence-based patient care, holistic, and comprehensive healthcare delivery. Students integrate clinical examples and develop skills for evaluating care plan delivery models, thinking critically, empowering teams, resolving conflicts, coaching and mentoring, exhibiting clinical competence, allocating resources, and ensuring and measuring productivity and efficiency. (Prerequisite: Completion of all core courses and general education courses or with the consent of the Dean.)

NUR 490  4 Credits
Capstone Project
This course is designed to provide the student with the opportunity to apply both the theoretical foundations and clinical knowledge of nursing science to a self-directed scholarly project of the student's choice. The student will select a topic, which will be approved by the instructor, and then the student and instructor will agree upon a measurable course of study that allows the student to identify learning needs, while engaging in scholarly activities which will enhance the professional practice of the learner and synthesize the information learned in pursuit of the bachelor's degree. (Prerequisite: Completion of all core courses and general education courses or with the consent of the Dean.)

Operating Systems

OPS 105  5 credits
Introduction to Operating Systems
This course covers topics including installing and upgrading Windows as well as configuring hardware, applications, and network connectivity. Upon completion, students will be able to perform configuration and support for computers, devices, users, and associated network and security resources, as well as configure and manage advanced network
services in a hands-on environment.

OPS110  5 credits
Linux Operating Systems
This course covers the concepts of the Linux operating system. Topics include X Window system, clients, networking, shell and scripting. Students will be able to install, configure, and administer the Linux operating system. Emphasis will be placed on the hardware, management, configuration, security and documentation of the operating system. Upon completion, students will be proficient with all topic areas of a Linux environment. (Prerequisite: OPS105 or with the consent of the Dean.)

Pharmacy

PHR 101  4.5 Credits
Introduction to Pharmacology
This course introduces students to pharmacology with an emphasis on drug therapy and drug interaction. Topics include drug classifications, drug therapy, adverse reactions, drug and food interactions, and patient education.

PHR 155  5 Credits
Pharmacology and Injections
Topics presented in this course include drug classifications, measuring medications and dosage calculations, administering medications, injections, and documentation requirements related to each topic area. Instruction includes occupational math and metric conversions, use of PDRs and related medical books. Common abbreviations used in prescription writing and related legal implications/requirements are also presented. The professional role of the MA in patient education and the rights related to medication administration are additional topics addressed in the course. Upon completion of this course, students will be more informed and knowledgeable about medications, in general, and about the appropriate and legal administration of medications. (Prerequisite: MED 117, or with the consent of the Dean.)

Philosophy

PHI 260  4 Credits
Logic
This course has a focus on Logic and the biases by which we are governed. Students will learn about and recognize the various fallacies found in their world. This course will challenge students to reason deductively and inductively, for and against rational behaviors.

PHI 310  4 Credits
Critical Thinking
This course is designed to provide an interdisciplinary approach to critical thinking and challenges the student to question his or her own assumptions through analysis of the most common problems associated with everyday reasoning. The course explains the fundamental concepts, describes the most common barriers to critical thinking and offers strategies for overcoming those barriers.

PHI 315  5 Credits
Critical Thinking
This course is designed as an interdisciplinary approach to critical thinking in a modern world. This course will challenge students to learn how to reflect, identify previous assumptions, and be able to analyze and apply common problem-solving techniques associated with the task of thinking critically and challenging the everyday norms.

PS110  5 credits
This course covers the concepts of the Linux operating system. Topics include X Window system, clients, networking, shell and scripting. Students will be able to install, configure, and administer the Linux operating system. Emphasis will be placed on the hardware, management, configuration, security and documentation of the operating system. Upon completion, students will be proficient with all topic areas of a Linux environment. (Prerequisite: OPS105 or with the consent of the Dean.)

Physics

PHY 101  4.5 Credits
Introduction to Physics
This course introduces students to the key concepts and methods of physics Emphasis is placed on how physical concepts apply to everyday phenomena.

Professionalism

PRO 212  1 Credit
Job Search Skills
This course will introduce the student to job search strategies by evaluating the resources and tools that are available and how best use them. The course examines the ultimate goal of a job search to secure an interview that leads to obtaining a desired job.

Programming

PRG 105  5 credits
Technical Project Management
This course develops a foundation of concepts and solutions that supports the successful completion of a project. Common project management methodologies are introduced including: Agile, Scrum, Lean, Waterfall, PMP, ITIL, Six Sigma and PMI/PMBOK. Emphasis will be placed on project management techniques such as internal and external communication, monitoring, budgeting, scheduling, completion, and project management information systems.

PRG 110  5 credits
Programming Logic and Design
This course introduces elementary programming concepts. Areas of study include an introduction to the history of programming and programming languages, flow charts, logic and data structures, and pseudocode. Structures and constructs are explored and applied as students problem-solving techniques as applied to programming concepts. Students gain knowledge of data types and the use of variables in programming. The base concepts introduced in this course are the essential building blocks that span across multiple courses and various languages.

PRG 115  5 Credits
Web Development Foundations
This course introduces students to web development foundations using HTML, CSS, and JavaScript. Students will learn the basics of web page programming, including building web pages, writing programs with JavaScript, and making web pages interactive. In this course, students will plan, design, and
implement a website using current standards and best practices.

**PRG 150**  
**Introduction to SQL**  
5 Credits  
Students are introduced to the fundamentals of Structured Query Language (SQL). Students will learn the terminology used in the study of tables, queries, forms, and reports. This course focuses on the techniques of SQL as it applies to data retrieval and manipulation. Students will be presented with front-end and back-end database administration and management techniques.

**PRG 210**  
**Introduction to C++**  
5 Credits  
This course teaches the basics of programming in C++ programming language, as well as the fundamental concepts and techniques used in object-oriented programming. The course begins with universal basics, without relying on object concepts, then gradually extends to moderate concepts that are encountered using the objective approach. Students become familiar with a software development environment and tools for creating working programs and syntax.

**PRG 215**  
**Introduction to C#**  
5 Credits  
This course introduces students to the .NET framework. Students will use a selected programming language to learn and implement common programming concepts. Students also become familiar with a .NET integrated development environment (IDE).

**PRG 245**  
**Database Programming**  
5 Credits  
This course expands student knowledge of database concepts utilizing best practices for database systems. Topics include data models; query languages; implementation techniques of database management systems; management of semi-structured and complex data; distributed and noSQL databases. Students will write web applications with full database connectivity features.

**PRG 255**  
**HTML and JavaScript Essential Training**  
5 Credits  
This course builds on students’ knowledge of web programming languages and concepts. Topics include CSS, JavaScript, HTML tags, elements, images, lists, tables, links, and multimedia. Upon completion, students will be able to master their creation and management of websites. (Prerequisite: PRG 245 or with the consent of the Dean.)

**PRG 300**  
**Software Testing**  
5 Credits  
In this course students explore and examine the advanced concepts of current software testing practices including how to structure a software testing project, methods for testing software and how to report results. Students will participate in a software-testing project and evaluate the methods, testing, and result preparation for internal and external client needs.

**PRG 306**  
**Web and Software Security**  
5 Credits  
This course will familiarize students with current web and software vulnerabilities and methods to safeguard against attacks. Students will learn how web and software programs are written in order to minimize vulnerabilities. Students will evaluate security practices for implementation in a variety of environments.

**PRG 311**  
**Advanced ASP.NET Concepts**  
5 Credits  
This course advances students’ knowledge of dynamic web application programming. Topics expand on server components and Active Data Objects (ADO), client server-side applications, debugging, security, scripting, data validation, cookies, and cross-browser compatibility. Students will integrate the ASP .Net framework into designing websites with master pages and themes. (Prerequisite: PRG 215 or with the consent of the Dean.)

**PRG 315**  
**Systems Analysis and Design**  
5 Credits  
This course requires students to examine the process of identifying and developing systems to meet the needs of end users. Students will describe the different roles in system analysis and design, including requirement gathering, feature identification, logical design, and physical design.

**PRG 316**  
**User Interaction Design**  
5 Credits  
This course introduces students to user interaction concepts and methods. Students will use what they learn to design the user interaction for software, web and mobile applications. Students will also apply software security concepts to databases, web sites, mobile apps, and desktop applications.

**PRG 320**  
**Cloud Scripting**  
5 Credits  
This course introduces students to the fundamentals of cloud services, including manipulation through scripting. Students will explore various cloud programming techniques that impact providers within the cloud ecosystem. The course will emphasize the immediate need of dynamic cloud creation using architecture, services, and scripting utilizing project-based exercises. (Prerequisite: PRG255 or with consent of the Dean.)

**PRG 325**  
**Mobile Applications Development I**  
5 Credits  
In this course students explore and examine the advanced concepts of programming mobile applications. Students will learn how to configure the mobile development environment and build basic applications for mobile devices. Students will also discuss security concerns with mobile applications.

**PRG 332**  
**Mobile Applications Development II**  
5 Credits  
This course expands students’ knowledge of mobile applications development. Students will demonstrate their ability to build effective user interfaces for mobile applications. At the conclusion of the course, students will design, code, and publish a working mobile application that can be used as part of their career portfolio. (Prerequisite: PRG 325 or with the consent of the Dean.)

**PRG 345**  
**Database Programming: PHP with MySQL**  
5 Credits  
Students expand their knowledge of the Structured Query Language (SQL). Students will learn to install and configure MySQL databases, and use PHP to operate them. Students will practice database automation techniques, including triggers, functions, and stored procedures. Students will practice the concepts taught in each Database Programming course and will complete a database that can be used as part of their career portfolio. (Prerequisite: PRG 245 or with the consent of the Dean.)
Web Project Workflows

Students will develop efficient web design procedures using the Web Development Life Cycle (WDLC). Topics will include building website storyboards and frameworks, and the usage of web design and programming languages. Also covered are the automation, management, maintenance and security concepts for the development and production versions of web sites. (Prerequisite: PRG345 or with approval of the Dean)

PRG 411  5 Credits
Ruby on Rails

This course expands on student understanding of web development utilizing the robust Rails framework. Students will learn the intuitive Ruby programming language and focus on developing database-backed web applications using Model View Controller (MVC) pattern methodologies. (Prerequisite: PRG355 or with the consent of the Dean.)

PRG 450  5 Credits
Object Oriented Programming I

This course explores Object-Oriented Programming (OOP) concepts using Java. Students will build programs utilizing Java's object-oriented input and output procedures. Topics will cover selection and repetition control structures, as well as Java methods and classes. Students will also learn about Java's multi-dimensional arrays, modularity, inheritance, polymorphism, overloading, and overriding programming techniques.

PRG 455  5 Credits
Object Oriented Programming II

This course expands on object-oriented programming concepts. Students will demonstrate their ability to handle exceptions within a program. Students will also explore how to create GUI elements within programs utilizing interface design and user interaction concepts. Students will complete an object-oriented application that will be used as part of their career portfolio. (Prerequisite: PRG 450 or with consent of the Dean.)

Psychology

PSY 105  4.5 Credits
Introduction to Psychology

The course is a broad introduction to the history and science of psychology. In this course, students will survey introductory topics such as sensation and perception; thinking, language, and intelligence; personality; emotions and motivation; psychological disorders; social psychology; and research methods. Students will review relevant case examples as they develop a better understanding of themselves and others.

PSY 220  4 Credits
Psychology

Explores the aims and methods of psychology. Concepts covered in the course include human behavior, learning theories, memory, and human development.

PSY 250  4 Credits
Positive Psychology

Explores emotional intelligence and its application in personal, professional, and communal relationships. Focus is on recognizing and improving emotional intelligence and developing a plan for self-management and implementation.

PSY 255  5 Credits
Psychology and Emotional Intelligence

This course explores the aims and methods of psychology. Students will learn about human behavior and human development. Students will also explore emotional intelligence and its application in personal and professional relationships. The focus is on recognizing and improvement emotional intelligence. Upon completions, students will develop a plan for self-management and implementation.

PSY 400  4 Credits
Biological Psychology

This course introduces the student to the intricate relationship between biology and psychology. The student is exposed to the emerging field of biopsychology in which fascinating new discoveries are constantly being made. Major topics include: anatomy of the nervous system, plasticity of the brain, sensory systems and attention, wakefulness and sleeping, emotional behaviors, the biology of learning and memory, and psychological disorders.

Research

RAM 110  5 Credits
Research Application Methods

This course explores real world applications in statistical methodologies. Topics covered will be analyzing and creating graphs, survey techniques, preparing surveys and analysis of data. Emphasis will be placed on understanding the use of graphs, surveys and the importance of statistical analysis in a business setting.

RCM 300  4.5 Credits
Respiratory Care Management and Leadership

This course reviews management concepts essential to the understanding of the organizational environment within which healthcare managers perform their various managerial functions. It will review, and challenge when necessary, classical theory and concepts. It focuses on relatively new concepts and trends in organizational management. It is designed to help develop a solid base of understanding of the traditional core management functions of planning, decision making, organizing, staffing and controlling as well as the emerging functions of coaching, counseling, teaching and facilitating. It reviews the practical managerial skills of budgeting, team development, conflict resolution, training and development, good communication and human resources management, all skills that are essential for the smooth and efficient management of today's organizations. Each subject in the course will be related directly to Advanced Respiratory Care Practice through weekly discussions.

RCM 310  4.5 Credits
Respiratory Care Marketing and Strategic Planning

This course examines the healthcare planning process, including the concepts and procedures, strategies, problem solving and decision-making. Students gain a firm understanding of the importance of marketing in healthcare organizations, with specific applications to the Respiratory Care Department.

RCM 320  4.5 Credits
Respiratory Care Financial Management

This course is designed to provide the
student with an understanding of accounting and financial management concepts/techniques to health service organizations. Course components include: distinctive accounting and financial characteristics of health services organizations; interpreting basic financial statements; financial ratios analysis; government and voluntary regulatory agency compliance; and evaluating financial performance. Each course subject is applied directly to the Respiratory Care Department through weekly discussions.

RCM 340 4.5 Credits
Respiratory Care Information Systems

Success as an Advanced Respiratory Care Practitioner depends on communication and documentation skills. Good communication, with patients, families, colleagues, and supervisors is crucial. Retrieving and documenting information is a critical part of every practitioner’s day. This course looks at health care information systems and how they relate to Advanced Respiratory Care Practice.

RCM 420 4.5 Credits
Respiratory Care in a Managed Care Environment

This course is an introduction to the history, structure, and management issues associated with health maintenance organizations (HMOs), preferred provider organizations (PPOs), and other managed care options. Each subject is applied directly to Advanced Respiratory Care Practice through weekly discussion topics.

RCM 440 4.5 Credits
Managing Long-Term Care across the Continuum

This course examines the management of long-term care (LTC) services in America, including the history of long-term care, characteristics of an ideal LTC system, nursing services, subacute care, assisted living, senior housing, community-based services, integration, external control, key ethical issues, governance, marketing and future trends. Students gain a firm understanding of the importance of long-term care in the future of U.S. healthcare delivery, with specific applications to the Respiratory Care services each week.

RCM 470 4.5 Credits
Respiratory Care Management Boot Camp

Respiratory Care Management Boot Camp applies specific management/leadership theories and practices to the direction and management of a respiratory care or cardiopulmonary department, including the managerial functions of department organization/structure, budgeting, controlling, staffing, coordinating, measuring performance, and developing staff members. Leadership and skills pertinent to these functions, as well as effective communication and professionalism, are included in the course. The practical topic of how to prepare oneself for a position in respiratory care management is also addressed.

Respiratory Care Practice

RCP 300 4.5 Credits
Introduction to Healthcare Research

This course is an introduction to evidence-based medicine in the context of respiratory care research. Topics covered in this course include basic research principles such as the scientific method, the ethical considerations involving research, conducting literature searches, and critically evaluating published reports.

RCP 320 4.5 Credits
Healthcare Research in Practice

This course is a continuation of evidence-based medicine in the context of respiratory care research. Focusing on quantitative analysis, topics covered in this course include writing the protocol, data collection, basic statistical concepts, and basic methodology including correlation, t-Tests, ANOVA and regression.

RCP 330 4.5 Credits
Health Professional as Educator I

Part I of this course on the Health Professional as Educator is a comprehensive examination the practical issues health professionals confront as they strive to provide effective patient and family education. The course focuses on issues such as perspectives on teaching and learning, and the characteristics of the learner.

RCP 335 4.5 Credits
Health Professional as Educator II

The second part of this course continues the focus on practical issues health professionals face in providing effective patient and family education. The course continues with a focus on the characteristics of the learner, as well as techniques and strategies for teaching and learning. (Prerequisite: RCP 330 or with the consent of the Dean.)

RCP 340 4.5 Credits
Advanced Patient Assessment

This course is to provide knowledge to build and develop a strong foundation of assessment skills necessary in daily clinical practice. Course content will present a knowledge base of major respiratory diseases and competency in the patient assessment process through a case study approach.

RCP 350 4.5 Credits
Advanced Cardiopulmonary Diagnostics

This course presents Advanced Cardiopulmonary Diagnostics, including Respiratory Monitoring, Hemodynamic Monitoring, Cardiac Assessment, Blood Chemistry, Hematology, Imaging of the Thorax, Specialized Pulmonary Function Testing, Interventional Pulmonary Procedures, Polysomnography, Nutritional Assessment and Cardiopulmonary Exercise Assessment. Special emphasis is placed on advanced aspects of these diagnostics, which are not typically presented, in ASRT level Respiratory Care training programs.

RCP 360 4.5 Credits
Advanced Cardiopulmonary Pathology I

This course presents a detailed discussion of the etiology, pathogenesis, pathology, diagnosis, history, prognosis, manifestations, detection and treatment of cardiopulmonary diseases. The Advanced Respiratory Care Practitioner presents diseases and disorders in a “Grand Rounds” Case Study approach with strong emphasis on assessment and treatment recommendations.

RCP 365 4.5 Credits
Advanced Cardiopulmonary Pathology II

This course continues from Advanced Cardiopulmonary Pathology I the detailed discussion of the etiology, pathogenesis, pathology, diagnosis, history, prognosis, manifestations, detection and treatment of cardiopulmonary diseases. The Advanced Respiratory Care Practitioner presents a new group of diseases and disorders in a “Grand Rounds” Case Study approach with strong emphasis on assessment and treatment recommendations. (Prerequisite: RCP 360 or with the consent of the Dean.)
RCP 410  4.5 Credits  
Advanced Neonatal Pediatric Pathology  

This course covers the diversity of respiratory problems encountered by neonates and children. Each disorder is discussed in terms of presentation, pathophysiology and diagnosis. Aspects of treatment are also introduced to prepare the student for the Advanced Neonatal/Pediatric Therapeutics course, which follows. Emphasis in Advanced Neonatal/Pediatric Pathology is placed on recent innovations in neonatal/pediatric respiratory diagnosis and treatment. Congenital cardiac and pulmonary anomalies, which occur in roughly 4% of all live births, are also addressed herein.

RCP 415  4.5 Credits  
Advanced Neonatal-Pediatric Diagnostics/Therapeutics  

This course covers the diversity of respiratory therapeutics and procedures now available for the treatment of infants and children. Special problems in the treatment of premature neonates are also presented. Emphasis is placed on advances in oxygenation, continuous positive airway pressure, mechanical ventilation, noninvasive positive pressure ventilation, high frequency ventilation, high frequency oscillatory ventilation, extracorporeal membrane oxygenation and surfactant therapy. Congenital cardiac and pulmonary anomalies and their treatment are also addressed herein. For each therapeutic modality, the indications, benefits, contraindications, monitoring considerations and adverse effects are thoroughly presented. Clinical Practice Guidelines for each modality are included in this discussion.

RCP 420  4.5 Credits  
Principles and Practices of Disease Management  

This course presents principles and practices of disease management, and explores the role for Advanced Respiratory Care Practitioners in this growing field of medicine. Also considered are expanding roles for RTs in establishing and implementing protocols, clinical practice guidelines and pathways for care.

RCP 430  4.5 Credits  
Case Management in Acute and Critical Care  

This course presents principles and practices of case management and disease management, with emphasis on the acute care setting. It includes clinical, legal, and ethical responsibilities of those involved in managing patient care. Specific examples of Case Management and Disease Management in respiratory disorders are presented. Readings from the AARC Respiratory Care Journal are utilized in the discussion forum for this course.

RCP 440  4.5 Credits  
Case Management across the Continuum of Care  

This course continues the discussion of Case Management and Disease Management. In this course the continuum of care is emphasized to include home care settings, long-term care settings, LTACH hospitals and other sites of care. Specific examples of Case Management and Disease Management in respiratory disorders are presented. Readings from the AARC Respiratory Care Journal are utilized in the discussion forum for this course.

RCP 450  4.5 Credits  
Advances in Emergency Response and Preparedness  

This course is designed to help healthcare workers understand their role in providing continuous care for patients in the event of an emergency and recognizing types of emergencies and disasters. The course will also demonstrate the importance and knowledge to implement a Rapid Response Team within a hospital.

RCP 460  4.5 Credits  
Advances in Critical Care Medicine  

This course presents advances in Critical Care Medicine, and the role of the Advanced Respiratory Care Practitioner in this setting. It includes advanced respiratory/hemodynamic monitoring, state-of-the-art mechanical ventilation practices, noninvasive ventilation, as well as treatment of acute lung injury, ARDS, cardiac failure, trauma, burn/inhalation injury and other disorders commonly seen in the critical care environment. A new credential being offered by the National Board for Respiratory Care, Adult Critical Care specialization, is also presented for those interested in pursuing this professional designation.

RCP 460  4.5 Credits  
Case Management across the Continuum of Care  

This course continues the discussion of Case Management and Disease Management. In this course the continuum of care is emphasized to include home care settings, long-term care settings, LTACH hospitals and other sites of care. Specific examples of Case Management and Disease Management in respiratory disorders are presented. Readings from the AARC Respiratory Care Journal are utilized in the discussion forum for this course.

Statistics  

STA 322  4 Credits  
Statistics  

This course focuses on the practical skills needed in statistics analysis. Topics include distributions, relationships, randomness, inference, proportions, regression, and variance. Emphasis is placed on understanding the use of statistical methods and the demands of statistical practice. (Prerequisite: MAT 225 or with the consent of the Dean.)

STA 325  5 Credits  
Statistics  

This course focuses on the practical skills needed in statistics analysis. Topics include distributions, relationships, randomness, inference, proportions, regression, and variance. Emphasis is placed on understanding the use of statistical methods and the demands of statistical practice. (Prerequisite: MAT 225 or with the consent of the Dean.)

STA 326  5 Credits  
Statistical Analysis  

This course focuses on the practical skills needed in statistical analysis. Topics include distributions, relationships, randomness, inference, proportions, regression, and variance. Emphasis is placed on understanding the use of statistical methods and the demands of statistical practice. (Prerequisite: MAT 226 or with the consent of the Dean.)

Sociology  

SOC 400  4 Credits  
Sociology of Aging  

This course contains an interdisciplinary approach that provides the concepts, information, and examples students need to achieve a basic understanding of aging as a social process. This course addresses a broad range of societal issues and covers concepts associated with an aging population. It examines the concept of aging on both an individual and societal level. Major topics include: the history of aging in America; physical aging; psychological aspects of aging; personal adaptation to aging; death and dying; community social services; how aging affects personal needs and resources; and government responses to the needs of aging.

Visual Web Design  

VWD 101  5 Credits  
Introduction to Front End Web Development  

This course introduces the digital tools used in visual communication and web development.
Students will learn the basic function and utility of industry-standard hardware and software. In addition, students will learn best practices in design workflow, including file organization, file management, and system backup and maintenance.

**VWD 190 5 Credits**  
**HTML/CSS Basic Syntax and Structure**  
This course introduces the basic structure and syntax of HTML and CSS. Students will learn the tag structure of a web page, while learning how to use CSS to create alignment and styling for those elements. Emphasis will be to build page structure for web and mobile devices while implementing HTML and CSS best practices in site management and creation of pages and micro pages.

**VWD 195 5 Credits**  
**Scripting Languages I**  
This course introduces the basic structure, functions, and syntax of JavaScript. Students will learn the key fundamental features of writing client-side JavaScript to create dynamic web pages or applications. Additionally, students will learn how to manipulate HTML and CSS using JavaScript to create dynamic website elements and styling.

**VWD 210 5 Credits**  
**Project Management for the Web Design Process**  
This course introduces web design and development life cycle methodologies related to project management. Students will learn web or application development and testing with regards to best practices, maintenance and extensibility. Additionally this course will focus on the web design process using creative and innovative UX (User Experience) design principles.

**VWD 214 5 Credits**  
**Database Building with MySQL**  
This course introduces the fundamentals of creating a well-designed database using MySQL. Students will learn to use database architecture and MySQL syntax to create and manipulate stored data using simple MySQL statements.

**VWD 225 5 Credits**  
**Server Side Scripting I**  
This course introduces the basic structure, functions, and syntax of PHP. Students will learn the key fundamental features of writing in a server-side scripting language to create dynamic web pages or applications. Additionally, students will learn how to incorporate PHP into HTML code to create dynamic website elements that will visually engage the viewer.

**VWD 295 5 Credits**  
**Animation Scripting**  
This course focuses on developing web-based animations using CSS3, HTML5, and JavaScript. Students will focus on CSS manipulation, animation effects, and HTML event methods to improve the user experience with engaging visual elements.

**VWD 299 5 Credits**  
**Personal Branding and Marketing Strategies for Web Design**  
This course provides an opportunity for students to reflect on past projects to identify gaps. Students will then determine strengths that will define future pathways for employment goals in the Web design industry. Emphasis will be placed on developing a cohesive personal brand, marketing strategies, and creating a portfolio to showcase their design and coding skills.

**VWD 320 5 Credits**  
**Responsive Web Design**  
This course focuses on designing responsive layouts for mobile, tablet and desktop devices. Students will learn multiple techniques for creating a responsive website or application.

**VWD 325 5 Credits**  
**Server Side Scripting II**  
Students will learn to incorporate MySQL with PHP to create dynamic web page database components. This course will focus on scripting, visual design, data validation, secure data processing, and debugging. (Prerequisite: VWD225).

**VWD 350 5 Credits**  
**Creativity with HTML5 and CSS3**  
This course focuses on the creative elements of HTML and CSS. Students will learn to incorporate visual elements utilizing HTML and CSS code, and advanced CSS attributes and properties to create graphics for a web page.

**VWD 395 5 Credits**  
**Scripting Languages II**  
This course will focus on industry standard scripting libraries to learn core concepts, common patterns, services, routing, and test script developed. Students will learn the best practices in building fully-functioning web applications utilizing various scripting library frameworks.

**VWD 490 5 Credits**  
**Front End Web Design and Development Portfolio**  
In this portfolio course, students will revise pieces completed over their degree journey to a professional level. The focus of the class will be on building a strong collection of projects that showcase their web design and development skills. Emphasis will be placed on preparing to enter the job market by refining their personal brand and skillset, building up networking strategies, and honing interviewing skills.
Online Equipment Facilities

Equipment – Independence University

Independence University Online Campus is located near a major freeway with easy access for employees and students. The resident program is housed with classroom space and administrative offices.

IU currently shares in the leasing of systems and services through Rackspace and Canvas. These include the following shared servers: Canvas, Email, Domain Controller, Web Server, File Server, two database servers (Canvas and CampusVue), and terminal servers for accessing the CampusVue application. Rackspace provides cooling, power, data backup, monitoring, hardware support, bandwidth (connectivity) and security for the leased systems.

Online Attendance

Attendance/participation is essential to a student’s successful completion of each course, including externship.

Students taking a fully online course are expected to participate, at a minimum, of four (4) days each week in their course. Online course participation occurs through the college’s Learning Management Systems (LMS).

Several LMS participation activities count as attendance, including: submitting homework assignments, taking assessments, online reading in the LMS course shell, participating in discussion board chats, and completing daily checkpoint activities. The daily checkpoint activities tie directly to learning objectives, with gradable questions each day, and only for that day. Completion of daily checkpoint activities is included as part of the student’s online course grade.

If an online student fails to attend/participate in his/her online course for five (5) consecutive days, then the student will be contacted by Student Services about their poor attendance/participation and will be reminded/encouraged to actively attend/participate in his/her course.

If the student fails to resume attendance/participation in his/her online course, then he/she will receive a daily notice from Student Services reminding him/her to attend/participate in the course. These daily notices will also include a warning that failure to attend/participate for fourteen (14) consecutive days will result in termination from the program.

If an IU student has no attendance/participation for ten (10) days, then he/she will receive an Attendance Warning Letter.

<table>
<thead>
<tr>
<th>Level of attendance</th>
<th>Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fails to participate 5 consecutive days</td>
<td>Warning Notice sent</td>
</tr>
<tr>
<td>Fails to participate for 10 consecutive days</td>
<td>Placed on Attendance Warning, Meet with Dean</td>
</tr>
<tr>
<td>More than 14 consecutive days absent</td>
<td>Termination</td>
</tr>
</tbody>
</table>

*IU defines a week as 7 days starting Monday and ending the following Sunday.

Respiratory Care BS Completer Programs

Students are required to attend all classes, laboratories, and clinical sessions. In the event that a student must miss a day, then the student must inform the instructor. If a student misses a day for a severe illness or emergency, then the student must notify and meet with the Program Director.

Attendance is required for all clinical assignments. Students cannot change their clinical schedule without prior approval from the College. All absences must be made up within the current clinical rotation. Clinical tardiness is treated as an absence.

Independence University does not accept leaves of absence.

Class Size

Class size will vary. The maximum scheduled for online classes is 45 students.

Class Schedule

Classes are offered by online instruction.

Course delivery methods:

1. Asynchronous Distance: Internet-based courses that are not time or location specific. A student interacts with the coursework, prepared by an instructor, using the Internet and our Learning Management System.

2. Synchronous Distance: Internet courses that are time but not location specific (i.e., classes are scheduled for
a specific time but can be accessed via the Internet). Students interact in real-time with classmates and the instructor using the Internet and a software product called Zoom. Zoom allows the students to ask questions either verbally or through text and get responses immediately.

Scheduling

Courses are scheduled so that students should be able to complete all program requirements on time unless the student fails courses, fails to achieve core requirements, or withdraws and re-enters. Students with transfer credits may experience disruptions in their schedule. If any of these circumstances occur, the institution will make every effort to schedule the student with a full schedule each module; however, courses will not be scheduled simply to facilitate the student who has interrupted his or her schedule. Students are urged to do everything possible not to interrupt their schedule.

Clinical: The times and locations of clinical rotations are variable and depend upon hospital demands. In their clinical rotations, students will spend 36 hours per week at a clinical setting (hours and schedules vary by site, but students should plan on working the day shift). Due to the dynamic and limited nature of the clinical environment, students do not necessarily receive their choice of clinical sites. Students, at their own expense, may have to travel to participate in clinical rotations.

Externship Requirements

Externships should be attended during normal office hours only, and students are responsible for transportation to the externship site. Some employers may make an offer of employment at the end of the externship, but employment is not guaranteed. Externships are assigned by the campus to provide general experience in a field of training but not specific experience within a field. Students may not expect to receive an externship in any specialization within a given field.

Although the Institution tries to take into consideration specific location and/or skill preferences, externship sites are assigned based on availability. Continuing availability may be compromised due to certain factors beyond the Institution's control, including local economic conditions, state regulatory actions, failure of students to attend externships or meet site guidelines, and unreasonable student demands for alternative sites. Students must comply with any and all conditions prescribed by the sites, the Institution, the state accrediting body, or any other third party regarding attendance, conduct, and participation at the sites. If an extern is dismissed from more than one site, the extern will then be responsible for securing a new site.

There may be situations where a student desires a specific certification following graduation that requires the completion of externship hours or clinical work beyond what is offered in the program. The institution will assist the graduate with these requirements but makes no promise or guarantee as to the availability of additional externship sites or clinical opportunities.

If you have prior misdemeanor or felony convictions, you may be subject to denial of externships, employment opportunities, and/or professional licensure. You are advised that, in order to comply with clinical or employment requirements, you may be required by some hospitals or businesses to undergo a criminal background check and/or drug screening.

Course Load

For 5-credit version programs, students will be scheduled in courses totaling 20 quarter credits every 16 weeks. For all other programs, students will routinely be scheduled in courses totaling at least 18 quarter credits every 16 weeks. However, course loads may vary from module to module depending upon the student's program, academic performance, and other variables.

Online Make-Up Work

Students who have been absent are expected to make up all missed work prior to returning to classes and to proceed with the new course material in the original sequence. Courses are normally delivered by the traditional lecture/lab instructor-led method. In special circumstances, these same courses may be delivered in an alternative style.

Online Transfer of Credit for Undergraduate Programs

Credit Transfer from Another College

Credits from other institutions which are accredited by an agency recognized by the U.S. Department of Education may transfer when the course submitted for consideration is of comparable scope and content to the campus's own courses. International credits will be reviewed on an individual basis. Transfer of credit is at the judgment and discretion of the Provost. The institution does not currently have any formal articulation agreements to accept credit from other schools. The maximum transfer credits allowable from other institutions are:

To associate's degree programs: No more than 75% of the
credits may be transferred. Transferred credits must be C- or better. Credits in core courses may not be more than 15 years old and credits in core technical courses may not be more than 8 years old. General education courses have no time limit. Credits within the time limits may still be rejected if appropriate for educational relevancy.

To a bachelor’s degree program: No more than 75% of the credits may be transferred. Transferred credits must be C- or better (B for nursing and C for Respiratory Therapy). Credits in core courses may not be more than 15 years old and credits in core technical courses may not be more than 8 years old. General education courses have no time limit. Credits within the time limits may still be rejected if appropriate for educational relevancy.

Transfer Credit Process

The applicant must supply a college transcript for transfer of credit to occur. For courses that do not match the institution’s current courses, a catalog or course syllabus must be provided.

Course Numbering

Generally, 100- and 200-level courses are for associate’s-level work, 300- and 400-level courses are for bachelor’s-level work, and 500- and 600-level courses are for master’s-level work. In transferring in credits, no 100- and 200-level courses may be used to satisfy our 300- and 400- or 500- and 600-level courses. However, 300- and 400- or 500- and 600-level courses for another accredited institution may be used to satisfy 100- and 200-level courses at our institution if the course descriptions are similar.

Course Credits

A sufficient number of credits earned from the transferring institution must equal the credits we grant for a course. Example: a sociology course transferred to us must be 4 quarter credits or 3 semester credits to satisfy our sociology course requirements. (Semester credits x 1.5 = quarter credits).

Continuing Education Units/Seminars

Credits for Continuing Education Units (CEUs) or seminars may not be transferred to satisfy courses at our colleges. A student who has continuing education units and/or seminars in courses scheduled in the student’s program, may challenge the course by passing the examination with a score of 90% or greater. If the student passes the examination, the student will receive a grade of PE on his or her transcript.

CLEP, DANTES, AP, and Certification Credit

The college may award credit to students who score at or above established levels on College-Level Examination Program (CLEP), Defense Activities for Non-traditional Education Support (DANTES) examinations, Advanced Placement (AP), and college recognized certifications (i.e., Cisco, Microsoft, A+, etc.). Some core courses may not be transferable (i.e., medical clinical core courses). Information regarding specific CLEP, DANTES, and AP equivalents/scores may be obtained from the Dean or Campus Director. Tuition is adjusted accordingly.

Pass by Exam

Students may challenge out of a course by taking a competency examination. To successfully earn credits the student must score 90%(80% for APP101/APP110 - Computer Fundamentals) or better on the challenge exam. The challenge exam must be completed 7 calendar days (or more) before the first day of the module in which the course is scheduled. Courses passed by challenge exam will be awarded a “PE” (Pass by Exam) grade, will not count as attempted credits and are not eligible for VA benefits or federal financial aid. There will be no charge to the student for courses passed by examination.

Prior Learning Assessment

A student may be eligible for college credit earned through life experience. These experiences may happen through work, the military, community related activities, free online education such as MOOC, or other independent studies. The following process applies to PLA credit:

1. The student must be in good standing (academic, financial, and conduct) with the university in order for an application to be processed.

2. The student must complete the Prior Learning Assessment Form and a portfolio and submit these to the dean at least thirty (30) days prior to being scheduled for the course.

3. The portfolio must include the following:
   a. Name of course, course description (from catalog), and the course objectives;
   b. Cover letter that summarizes why the student believes he/she has experience demonstrating mastery of the course objectives (usually one page);
   c. A statement or short report (1-3 pages) for each course objective explaining how the student has experience that demonstrates mastery of the course objectives; and
   d. Supporting documents including resume, performance reviews, certifications and awards.

The Prior Learning Assessment Form and portfolio are reviewed by the academic staff to determine whether the
submitted materials demonstrate that the student has mastered the learning objectives of the course.

If the portfolio is approved, credit for the course is awarded with a “PE” (Pass) grade. PLA courses do not count as attempted credits.

Credit Transfer to Other Colleges

Graduates or students who are considering transferring from the university to other institutions should recognize that programs at the university are specifically tailored to career preparation. Courses that make up such programs are not generally transferable to other colleges, particularly in programs that emphasize general or liberal education. It should also be noted that in any transfer situation, regardless of the colleges involved, the acceptance of credits is at the sole discretion of the accepting college and our Institution makes no representations whatsoever concerning the transferability of any college credits to any other institution. Our Institution’s credits generally are not transferable to other colleges unless a written articulation agreement between our institution and another institution has been negotiated. See the director of admissions or the Campus Director for details of any articulation agreements.

Credit Transfer from Affiliated Colleges

Students who are transferring within the affiliated college system will have their credits automatically accepted.

When a student transfers from one affiliated campus to another, grades, grade point averages (GPA), and satisfactory academic progress (SAP) status transfer with the student. In other words, if a student is on academic probation and transfers from one campus to another, the student will remain on academic probation. Likewise, a student who transfers from one campus to another with a GPA that warrants honor status will retain that status at his or her new campus.

Credit Transfer for Veterans, Active-Duty, Reserve/Guard, and Dependents

The institution maintains a written record of the previous education and training of veterans or eligible persons. No more than 25% of a transfer student’s prior academic work will be accepted towards a degree, with the training period shortened proportionately. The veteran or eligible person will be notified of prior credit granted.

Special Conditions for Students Eligible for Military Benefits

The institution requires, for academic residency, a minimum of 25 percent of the degree requirements for all degrees to be completed in residency at any time for active-duty servicemembers, reservists, and National Guardsmen, and their dependents.

With respect to transfer of credit, the institution recognize and use the ACE Guide to the Evaluation of Educational Experiences in the Armed Services in determining the value of learning acquired in military service, and awards credit for appropriate learning acquired in military service at levels consistent with ACE Guide recommendations and/or those transcripted by the community college of the Air Force, when applicable to a servicemember’s program.

Program Transfers

Efforts are made to direct students to the program of study best suited to achieving skills and competency; however, at times a student may request a program transfer.

All credits earned in the original program that apply to the new program will be automatically accepted. All grades associated with credits earned in the original program will be calculated towards satisfactory academic progress in the new program.

Students are required to apply in writing to the Provost for a program transfer, and must be approved by a Financial Planning Officer and the Provost. Any exception to this policy is at the discretion of the Provost.

Online General Grading Guideline for Undergraduate Programs

<table>
<thead>
<tr>
<th>Grade</th>
<th>%</th>
<th>Grade Points</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>94–100</td>
<td>4.0</td>
<td>Excellent</td>
</tr>
<tr>
<td>A-</td>
<td>90–93</td>
<td>3.7</td>
<td></td>
</tr>
<tr>
<td>B+</td>
<td>87–89</td>
<td>3.4</td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>84–86</td>
<td>3.0</td>
<td>Very Good</td>
</tr>
<tr>
<td>B-</td>
<td>80–83</td>
<td>2.7</td>
<td></td>
</tr>
<tr>
<td>C+</td>
<td>77–79</td>
<td>2.4</td>
<td></td>
</tr>
<tr>
<td>C</td>
<td>74–76</td>
<td>2.0</td>
<td>Average</td>
</tr>
<tr>
<td>C-</td>
<td>70–73</td>
<td>1.7</td>
<td></td>
</tr>
<tr>
<td>D+</td>
<td>67–69</td>
<td>1.4</td>
<td></td>
</tr>
<tr>
<td>D</td>
<td>64–66</td>
<td>1.0</td>
<td>Poor</td>
</tr>
<tr>
<td>D-</td>
<td>60–63</td>
<td>.7</td>
<td></td>
</tr>
</tbody>
</table>

Passing grade for Associate’s and BS degree programs; grades for state licensing requirements may vary from graduation requirements.

<table>
<thead>
<tr>
<th>Grade</th>
<th>%</th>
<th>Grade Points</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>F</td>
<td>59 or below</td>
<td>0</td>
<td>Failing</td>
</tr>
<tr>
<td>I</td>
<td>0</td>
<td>0</td>
<td>Incomplete</td>
</tr>
</tbody>
</table>
An Incomplete (I) grade turns to F within four weeks of the end of the module if work is not completed for an academic grade.

<table>
<thead>
<tr>
<th>Grade</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>PE</td>
<td>** Passing by exam</td>
</tr>
<tr>
<td>IP</td>
<td>** Attempted, partial completion</td>
</tr>
<tr>
<td>P</td>
<td>4.0 Passing (Online Medical Assisting AOS only)</td>
</tr>
<tr>
<td>W</td>
<td>* Withdrawal</td>
</tr>
<tr>
<td>T</td>
<td>N/A Transfer of credits from another educational institution</td>
</tr>
<tr>
<td></td>
<td>N/A Transfer of credits from an affiliated educational institution</td>
</tr>
</tbody>
</table>

*See Course Withdrawal section.

**PE grades are issued for courses taken by exam. PE and IP grades do not affect the GPA calculation.

**Previous Grading System:**

<table>
<thead>
<tr>
<th>WP/WF</th>
<th>N/A Withdrawal (Pass/Fail)</th>
</tr>
</thead>
<tbody>
<tr>
<td>NA</td>
<td>N/A Not Attempted</td>
</tr>
</tbody>
</table>

NOTE: PE, IP, W, WP, WF, and T do not affect the GPA calculation.

**Independence University Grading Guidelines:**

Students in a master’s program must earn a 2.0 or better in master’s level courses in order to count them toward graduation.

**Incomplete**

Incomplete grades are counted as credits attempted and affect the maximum time frame, but do not affect the grade point average. An incomplete (I) grade may be issued to a student who is passing a course but who has not completed all required work. The student will be allowed up to four weeks to complete the coursework. When the coursework is completed, a grade will be issued for the course. If the work is not completed during the allotted time, the incomplete (I) will revert to an “F”.

When calculating the GPA for purposes of determining satisfactory progress, an incomplete (I) is equivalent to an “F”. The student accumulates no quality points for the course, but the number of credits assigned to the course is included in the total number of credit hours attempted. If the incomplete prevents a student from meeting graduation requirements, the student will not be eligible for employment assistance services.

**Grade Changes**

Changing a student’s previously recorded grade is a matter of academic integrity requiring documentation to justify and explain the change. Grade changes typically involve a student being given an extension of time to complete a course, or the opportunity to improve his or her recorded grade through the submission of additional work. In such cases, the student generally has up to four weeks from the end of a module to submit course work. All grade changes must be approved by the VP of Academic Affairs.

**Non-credit Remedial Courses**

Non-credit remedial courses do not affect satisfactory academic progress. The student does not earn an academic grade, nor is the non-credit remedial course counted toward the maximum time frame.

**Prerequisite Courses**

If a student fails a course that is a prerequisite for another course (conditional course), the student must successfully complete the prerequisite course before taking the conditional course; there are no exceptions to this policy. If a student fails a course that is not a prerequisite for another course, the student may continue in the program and repeat the course at a later date, provided that the maximum time frame standards are not exceeded.

**Grade Reports**

The students can print a report of their grades electronically through the student portal. For purposes of academic progress and graduation, the cumulative GPA from the student transcript is used.

**Student Records**

All student records are kept for at least five years from the last date of attendance unless they are subject to a U.S. Department of Education program review that is outstanding beyond such five-year period, in which case the records are kept until the completion of the review. To review records, students or alumni should contact the campus registrar.

**Transcript Policy**

Independence University Online has partnered with Parchment® to securely order and send Official Transcripts at a cost of $5.00 per request. Students and Graduates can order Official Transcripts at: https://www.parchment.com/u/registration/54489/account Graduates may request a diploma replacement for a $25 fee.
A student with a hold on their financial account is not eligible to receive an official transcript until the hold is resolved.

Grades of transferred courses from other institutions are recorded as a “T” grade and do not contribute to quality points in calculating the student’s cumulative GPA at our colleges.

Family Educational Rights and Privacy Act of 1974

In compliance with the Family Educational Rights and Privacy Act, which became law on November 19, 1974, the University hereby notifies all students of their rights in connection with educational records maintained by the University. All students are entitled to review their educational records maintained by the institution by making a request to the Campus Director. Within forty-five (45) days after the request is made, the educational records of the student will be made available to the student. If the student believes that information in the educational records is inaccurate or misleading or violates the privacy or other rights of the student, the student may request that the institution amend the records. If the institution refuses to amend the educational records of the student, the institution will inform the student of the right to a hearing to seek the correction of information in the educational records. At the hearing, the student will be afforded an opportunity to present evidence that is relevant to the issues, and the student may be assisted or represented by an individual of his or her choice at his or her own expense, including an attorney.

The decision of the institution shall be based solely upon the evidence presented at the hearing. If, as a result of the hearing, the student believes that the information is not accurate, is misleading, or otherwise is in violation of the privacy or other rights of the student, the student has the right to place in the educational records a statement commenting upon the information in the education records and/or setting forth any reasons for disagreeing with the decision of the institution.

The institution maintains student records on the campus premises for a period of not less than five years. The institution maintains student transcripts in perpetuity.

A student has the right to consent to disclosures of personally identifiable information contained in the student’s education records, except to the extent that FERPA authorizes disclosure without consent.

A student has the right to file a complaint with the U.S. Department of Education concerning alleged failures by the institution to comply with the requirements of FERPA. The name and address of the office that administers FERPA is:

**Family Policy Compliance Office**
U.S. Department of Education
400 Maryland Avenue, SW
Washington, DC 20202-5920


Online Satisfactory Academic Progress for Undergraduate Programs

**Standards of Satisfactory Academic Progress**

All students, including VA students, must progress satisfactorily toward meeting graduation requirements. Academic progress is measured in two ways: (a) grade point average, and (b) course completion. The academic progress of each student will be reviewed at the end of every term. A student is considered to be making academic progress if his or her grade point average is above the minimum requirement and the student has successfully completed at least 67% of the credits attempted, otherwise known as the completion rate standard. The evaluation points, grade point average standard, and the completion rate standard are provided in the table listed.

<table>
<thead>
<tr>
<th>Required Evaluation Point</th>
<th>Minimum CGPA with 67% of Credits Attempted/ Completed</th>
</tr>
</thead>
<tbody>
<tr>
<td><em>(Bachelor's Degree Program)</em></td>
<td></td>
</tr>
<tr>
<td>First term</td>
<td>1.0</td>
</tr>
<tr>
<td>Second term</td>
<td>1.5</td>
</tr>
<tr>
<td>Third term</td>
<td>1.8</td>
</tr>
<tr>
<td>Fourth term</td>
<td>2.0</td>
</tr>
<tr>
<td>End of each term until 150%</td>
<td>2.0</td>
</tr>
<tr>
<td><em>(Associate of Applied Science and Occupational Associate's Degree Program)</em></td>
<td></td>
</tr>
<tr>
<td>First term</td>
<td>1.0</td>
</tr>
<tr>
<td>Second term</td>
<td>1.5</td>
</tr>
</tbody>
</table>
Maximum Time Frame

Students must complete their program within one and one half times the credit hours required to complete the program. Students must complete 67% of their credits attempted in each evaluation period in order to meet satisfactory academic progress standards. The student must complete the program within the maximum time frame in order to graduate.

For example, if a program requires 90 credit hours to graduate, the student can take up to 135 credits in order to complete the program. Taking extra credits occurs primarily when a student has to repeat a course. Students who reach their maximum time frame and have not graduated must be dismissed from the institution.

Calculation of SAP

Satisfactory progress and successful course, completion is not affected by “passed by examination” (PE).

Incomplete grades are counted as credits attempted and affect the maximum time frame but do not affect the grade point average. When calculating the GPA for purposes of determining satisfactory progress, an incomplete (I) is equivalent to an “F”.

Pass/fail courses, credit/no-credit courses, and courses assigned a grade of IP are counted as credits attempted and affect the maximum time frame but are not considered in the grade point average calculation. Non-credit remedial courses do not affect satisfactory academic progress. The student does not earn an academic grade, nor is the non-credit remedial course counted toward the maximum time frame.

A withdrawal grade (W) is counted as credit attempted, but not completed, and will adversely affect a student’s satisfactory academic progress. A grade of W does not affect the student’s cumulative GPA (CGPA).

In the case of a program transfer, all credits earned in the original program that apply to the new program and meet the minimum grade requirement will be automatically accepted. All grades associated with credits earned in the original program that apply to the new program will be calculated toward satisfactory academic progress in the new program as credit completed and also contribute to quality points in calculating the student’s cumulative GPA.

In the case of a previously earned credential, all credits earned in the program that apply to the current program and meet the minimum grade requirement will be automatically accepted. All grades associated with credits awarded in the earned credential that apply to the current program will be calculated toward satisfactory academic progress in the current program as credit completed and also contribute to quality points in calculating the student’s cumulative GPA.

Grades of accepted transferred courses from other institutions, including those from previous credentials, are recorded as a “T” grade and count as credit completed, but do not contribute to quality points in calculating the student’s cumulative GPA at our colleges.

When a student transfers from one affiliated campus to another, grades, grade point averages (GPA), and satisfactory academic progress (SAP) status transfer with the student. In other words, if a student is on academic probation and transfers from one campus to another, the student will remain on academic probation.

Course Repetitions

Programs are not designed to facilitate course repetitions due to the short, fast-paced, and intense nature of the coursework. Courses completed with a passing grade may not be repeated. If a student fails a course or earns a nonpassing grade (see General Grading Guidelines), that course could be repeated, provided it is offered again within the maximum time frame. The Dean or Program Director must approve all course repetitions. Each attempt is recorded on the student transcript but only the highest grade is reflected in the cumulative GPA. Each attempt at the course would be counted as a “course attempted” in the calculations for successful course completion and maximum time frame. Repeating a course in a program will result in the assessment of tuition charges at the current credit hour rate. A course may be taken a maximum of three times.

If a student fails a course or earns a non-passing grade three times, he or she will be dismissed from school. A dismissal for failing a course three times (“three-strike rule”) may be appealed. An appeal of a three-strike dismissal is not bound by the mitigating circumstances specified in the Satisfactory Academic Progress policy; an appeal of a three-strike dismissal may include other factors for the Appeals Panel to consider when evaluating the appeal. All appeals must be approved by the Campus Director and documented in the Student Information System.

Satisfactory Progress Verification

When financial aid electronic disbursement rosters are received, the financial aid officer at Central Financial Aid (CFA) quickly
checks that the student is eligible for the disbursement. If the student does not have the required time and credits, it is so documented on the student’s academic record.

The Director of Financial Aid at CFA is fully responsible and accountable for verifying and documenting that the student is entitled to the funds by checking the required time and credits correlating to satisfactory progress.

Financial Aid Warning

To ensure a student’s success in a program, the grade point average and completion rate are reviewed by the Dean at the end of each evaluation point. If a student is in danger of falling below the required standards of academic progress, the student is advised. If a student fails to achieve the required GPA and/or fails to complete 67% of the credits attempted in an evaluation period, the student will be placed on Financial Aid Warning Status for the next evaluation period. A student on Financial Aid Warning Status will have until the next evaluation point to meet the minimum standards of academic progress. Students on Financial Aid Warning Status remain eligible for financial aid funding.

Online Dismissal

Student termination may result from unsatisfactory academic progress, unsatisfactory course completion, failure to achieve the appropriate proficiency level within the prescribed timeframe, use of controlled substances on campus, carrying of weapons on campus, conduct detrimental to the institution, failure to comply with financial aid regulations, or non-observance of other student regulations. A student who is dismissed may appeal to the Campus Director of the University, who will make the final determination.

Students may be terminated from the institution, without a right to appeal, after 14 consecutive days of non-attendance. However, the student will be allowed to petition for readmission.

Dismissal for Unsatisfactory Academic Progress

If a student on Financial Aid Warning Status fails to achieve the minimum standards of academic progress at the end of the next evaluation period, the student immediately becomes ineligible for federal financial aid and is dismissed (immediate dismissal is suspended if the student files an appeal). A student who fails to meet SAP standards at the end of their FAWS period may file an appeal (see next section) with the Appeals Panel. The Appeals Panel will determine if the student is eligible for continued enrollment and access to federal financial aid. If a student’s appeal is denied, the student is dismissed.

Appeal

A student dismissed for failing to meet the minimum standards of academic progress has the right to appeal the dismissal. The appeal must be done in writing and submitted in the form of a letter to the Provost. The letter must include the following:

1. Explain the reasons why the student was unable to meet the minimum standards of academic progress including any mitigating circumstances;
2. Provide documentation in support of any mitigating circumstances;
3. Describe what has changed that will allow the student to be able to meet the minimum standards of academic progress; and
4. Detail what the student will do moving forward to ensure that he or she will be successful in his or her program of study and will be able to achieve the requirements for graduation.

The appeal will be reviewed by an institution Appeals Panel. The student may be requested to meet with the Panel to discuss the appeal and provide additional information. Once the appeal letter and documentation are reviewed, the student will be notified if his or her appeal has been granted or denied.

If the appeal is granted, the student may be reinstated to his or her program of study. The student is placed on academic probation for one evaluation period, and during that time, access to financial aid is reestablished. If the appeal is denied, the student will not be allowed to reenter to their original program of study; however, may re-enter, upon approval, to a different program of study.

Financial Aid Probation

When a student is placed on Financial Aid Probation Status, he or she will be required to do the following:

1. Agree to a written academic plan that specifies how the student will regain satisfactory academic progress. The plan may include but is not limited to mandatory tutoring, scheduled advising sessions, extra course assignments, repeating a course for which the student received a failing grade, repeating a course from which the student withdrew;
2. Sign the academic plan (a copy of the plan will be kept in the student’s file); and
3. Meet weekly with the Faculty Program Advisor to review how well the student is advancing on the academic plan, and how well he or she is progressing in meeting the minimum standards of academic progress.
If a student on Financial Aid Probation Status does not achieve the minimum standards of academic progress at the end of the evaluation period established in the written academic plan, the student is dismissed from the institution and access to financial aid is suspended. Additionally, if the student at any point in the evaluation period does not perform as required based on the academic plan, the student may be dismissed from the institution sooner than the end of the evaluation period.

Campuses are required to promptly notify the Veterans Administration when a student receiving VA benefits is placed on academic probation.

Mitigating Circumstances

Mitigating circumstances are those conditions which the student has little control over, and most often have an adverse effect on academic progress. Mitigating circumstances must be documented and are limited to the list below:

1. Death of an immediate family member;
2. Illness of an immediate family member where the student is the primary caretaker or is the primary source of financial support;
3. Student illness requiring hospitalization;
4. Student experiencing chronic, long-term illness impacting the student’s ability to be successful in school;
5. Abusive relationship;
6. Prolonged divorce proceeding;
7. Previously undocumented disability;
8. Work-related transfer during the evaluation period;
9. Change in work schedule during the evaluation period;
10. Unexpected loss of employment;
11. Natural disaster;
12. Financial hardship such as foreclosure or eviction; and
13. Loss of transportation where there is no alternative transportation.

Online Cancellation After Classes Have Started

You may cancel enrollment for any reason up until midnight of the fifth day of scheduled classes in the first module of the first academic year, and the institution will refund any monies paid, minus any charges for books and equipment not returned and uniforms issued. Thereafter, you may terminate your enrollment by giving written notice to the institution. Such notice is effective when the institution receives the notice. The written notice of cancellation need not take any particular form.

False Start Period

The first three weeks of attendance is considered an evaluation period that allows both the University and the student to determine if the educational program is a good fit. At the end of the three-week period, if either the university or the student determines that the student may not have the commitment, readiness, desire, or ability to succeed in the program, the student’s enrollment will be cancelled, all charges will be removed from the student’s ledger, and any payments received will be refunded.

Course Withdrawal

A student who withdraws from a course receives a grade of W. A student may officially withdraw by the first Friday at the end of the first week of the module.

All courses with a final grade of W are considered attempted credits and will be charged tuition accordingly. PELL and SEOG can be awarded for courses given a grade of W.

Since a grade of W is counted as credit hours attempted but not completed, it will adversely affect a student’s Satisfactory Academic Progress (See Standards of Satisfactory Progress). A grade of W does not affect the student’s cumulative GPA (CGPA).
A grade of W may only be issued in the following circumstances:

- A student has attended at least one day of the class during the first week of the module and then formally withdraws with the Registrar before the end of the first week of the module.
- A student has attended beyond the first week of the module, is in good standing (good attendance and passing grades), and is forced to withdraw due to extenuating circumstances which are limited to verified medical problems including pregnancy (either with the student or his or her immediate family), military obligations, jury duty, or death in the family that causes extended hardship. If a student attends beyond the first week of the module and then withdraws for reasons other than those listed above, a grade of F will be issued. An F grade academically lowers the student’s grade point average and adversely affects the student’s academic progress.

Program Withdrawal

Students who find it necessary to withdraw from a program should have an interview with one of the following: Dean, Registrar, Faculty Program Advisor, Student Services Advisor, or Associate Dean of their program. The student is also required to have an exit interview with a representative of the Financial Aid Office. If a student provides notice of withdrawal in writing, the date on which the notice is mailed with appropriate postage is the date of withdrawal.

Online Readmission

Readmission to the institution following dismissal or withdrawal will be at the sole discretion of the institution. Students whose enrollment has been terminated may appeal the termination to the Campus Director or the Dean in writing for reinstatement. The written request should contain a summary of why the student feels he or she should be readmitted. Students applying for re-admission must satisfy all current admissions requirements. The Campus Director or Dean shall review all requests on a case-by-case basis. Mitigating circumstances will be taken into consideration. However, the institution reserves the right to refuse to readmit any student who does not meet the institution’s academic or behavioral standards.

Re-establishing Eligibility for Federal Funds

If a student is allowed to return to the institution after being dismissed for unsatisfactory progress, he or she may reenter and must meet the above requirements before receiving Title IV aid. The student must make financial arrangements with the institution to pay for courses while reestablishing eligibility for federal funds. Once the student has met the requirements listed in the Financial Aid Probation subsection above, Title IV aid will be reinstated. If the student does not meet the satisfactory progress requirements during the probationary period of one academic year, he or she will be dismissed from the institution. The student may appeal the decision for dismissal in writing for mitigating circumstances. However, if a student cannot finish the program within the maximum time frame of 150%, then he or she will not be allowed to re-enter.

Online Student Conduct

Students at the institution are expected to conduct themselves as responsible adults. Expulsion, suspension, or some lesser sanction may be imposed for any of the following offenses:

1. Interruption or any manner of interference with the normal operation of the university;
2. Destruction, damage, or misuse of university equipment, facilities, or property;
3. Illegal possession, use, or furnishing of alcoholic beverages while on campus or while involved in university-related activities;
4. Illegal possession, use, or furnishing of drugs while on campus or while involved in university-related activities;
5. Physical, written (via electronic or other means), or verbal abuse of another person in the university community, whether such person is a student or university staff member (such abuse includes but is not limited to profanity, threats, and violent communications). The university reserves the right to report such abuse to law enforcement;
6. Theft of another’s property occurring on university premises;
7. Participation in hazing;
8. Academic cheating or plagiarism;
9. Commission of other offenses (including use of inappropriate Internet material) that in the opinion of administration may be contrary to the best interest of the university community.

Sanctions that may be imposed are:

1. Warning
2. Suspension
3. Expulsion
When appropriate, the institution will issue warnings prior to dismissing a student for poor conduct. The institution, however, may dismiss a student without warning if the offense is serious. The Campus Director makes the decision as to the seriousness of any offense. Additionally, termination for cause from externships may result in dismissal from the program, loss of time, loss of credit, and/or increased charges.

**Academic Dishonesty**

**Cheating** is defined as the giving or receiving of aid, whether written, oral or otherwise, in order for a student to receive undeserved credit on class work, homework, tests or any other assignment that is his or her own responsibility.

**Plagiarism** violates the central core of the university's educational philosophy. It involves stealing another person's work and claiming it as your own. It occurs whenever one directly copies another person's intellectual effort and integrates it into his/her class work without giving proper credit to the author.

**Paraphrasing** is defined as “a restatement of a text or passage giving the meaning in another form.” (Webster's New Universal Unabridged Dictionary, 1996). When one paraphrases but intentionally omits authorship of the work, this too is a violation of academic honesty.

As a student, you have an individual responsibility to understand what cheating, plagiarism, and improper paraphrasing are. You must also be aware that the consequences for doing any of these activities are severe. Whenever you have doubt about what constitutes cheating, plagiarism, or paraphrasing, contact your instructor. With the advent of the Internet, the potential for cheating by simply cutting and pasting information into your paper is tempting. Be aware that these dishonest activities will not be tolerated and instructors have access to increasingly sophisticated search engines to "test" the validity of your work. Plagiarism, in particular, is easily traced. Don't do it.

**Consequences:** Upon finding that a student has violated the policies on Academic Honesty, the consequences will be:

1. The first offense is failing the assignment.
2. The second offense is failing the course.
3. The third offense is dismissal.

**Dress Code**

Students are required to dress modestly and in appropriate professional dress for any clinical, practicum or externship. Consult orientation materials for specifics on each program's dress code. Failure to comply with the program dress code could result in losing your clinical, practicum or externship site.

**Online Graduation Requirements and Awards for Undergraduate Programs**

To be eligible for graduation, students must meet the following requirements:

1. Pass with a D- grade or higher all core and non-core courses.
2. Attain a 2.0 cumulative grade point average.
3. Pass the number of credit hours required for the program within the maximum time frame.
4. Satisfy all financial obligations.

**Degrees/Diplomas Granted**

Upon fulfillment of the graduation requirements, the student will be issued the appropriate degree or diploma, indicating satisfactory completion and passing of all program requirements. The institution offers programs leading to a diploma, an Associate of Occupational Studies degree, an Associate of Applied Science degree, a Bachelor of Science degree, and a Master's degree.

**Graduation Honors**

A student may graduate with honors as follows:

- Summa Cum Laude for graduating with a 3.91 cumulative GPA.
- Magna Cum Laude for graduating with a cumulative GPA between 3.76 and 3.90
- Cum Laude for graduating with a cumulative GPA between 3.50 and 3.75.
opportunities, and provide assistance with the skills needed to complete a successful career search. Planning a career is a long-term process, and students are encouraged to understand and use the services available to them throughout their education. The University does not guarantee employment but can provide networking techniques, contacts, potential interviews, and guidance during the job seeking process. The Career Services department does not offer a resume-writing service, but rather provides models from which a student can write his or her own resume. The Career Services staff provides guidance and assistance to students and graduates in their career pursuits by providing feedback for a strong and effective resume and engaging in sound networking practices.

Graduates experiencing difficulty in securing employment have the opportunity to audit one or more courses at the University at no charge, to update professional skills, employment techniques, and social interaction.

A graduate requesting career services after a significant period of time away from the University should be current in vocational skills and conceptual understanding aligned with the program in which he or she graduated and therefore may elect to audit one or more courses at the University at no charge.

The University reserves the right to deny career services to any past or present students. Such denial can be based upon student conduct that may be significantly detrimental to the integrity of the University such as failing to pass a drug test, being fired from previous employment for illegal or immoral acts, committing acts against company policy, or being subject to a felony investigation or conviction. Students with a felony conviction may find it more difficult to secure satisfactory employment. Even some misdemeanors prevent employment depending upon the field being pursued.

Library

Library Services housed in the online Study Hall Academic Resource Center (SHARC)
is available twenty-four hours a day. It includes library research materials, access to tutoring and writing centers, the current version of the catalog, and attempts to provide all resources and access points to information critical to the success of the student. Full-time librarians manage the Library Services.

Campus Security

The University strives to provide a safe environment for our students' learning experience. Our facilities are located in business settings, and trespassing laws are enforced on our premises. If a crime is committed on our premises, university personnel are available to assist students.

Pursuant to the requirements of the U.S. Department of Education, colleges publish all known occurrences of crimes committed on campus. These statistics are available in the Financial Aid Office and are also part of the orientation materials. In the event of a crime, an incident report must be completed, and a police report may be filed. Any and all occurrences of crime committed on the campus should be reported immediately to the administration of the university. In the event a sexual assault should occur on campus, the victim and any witnesses present are to report the crime to campus officials immediately. In order that the crime can be fully investigated, the police will be contacted.

The university provides timely written information on personal safety and anti-crime measures as they become available. An annual report is available for all students and personnel of the university.

Online Copyrighted Materials Policy and Sanctions

Unauthorized distribution of copyrighted material, including peer-to-peer file sharing and the unauthorized use of the college's information and its technology systems, may subject a student to civil and criminal liabilities and penalties of federal copyright laws.

Students engaging in unauthorized use of copyrighted materials, including peer-to-peer file sharing, illegal downloading, or unauthorized distribution of copyrighted materials using the school's information-technology system, may face termination from the institution. In addition, the student may face criminal penalties as summarized below. This list is not all-inclusive, and the student needs to be aware of the severe sanctions imposed on violators of these policies.

Copyright infringement is the act of exercising, without permission or legal authority, one or more of the exclusive rights granted to a copyright owner under section 106 of the Copyright Act (Title 17 of the United States Code). These rights include the right to reproduce or distribute a copyrighted work. In the file-sharing context, downloading or uploading substantial parts of a copyrighted work without authority constitutes an infringement.

Penalties for copyright infringement include civil and criminal penalties. In general, anyone found liable for civil copyright infringement may be ordered to pay either actual damages of “statutory” damages affixed at not less than $750 and not more than $30,000 per work infringed. For “willful” infringement, a court may award up to $150,000 per work infringed. A court can, at its discretion, also assess costs and attorney's fees. For details, see Title 17, United States Code, Sections 504, and 505.

Willful copyright infringement can also result in criminal penalties, including imprisonment of up to five years and fines of up to $250,000 per offense.

For more information, please see the web site of the U.S. Copyright Office at www.copyright.gov, especially the FAQs at www.copyright.gov/help/faq.

Online Student Complaint/Grievance Procedure

Student Complaint Hotline

A student who has questions or concerns that have not been fully addressed by the campus staff can contact the Student Hotline at 877-402-0954; or via email to: wehearyou@independence.edu, or via regular mail to Student Hotline, 4021 South 700 East, Suite 400, Salt Lake City, UT 84107.

Furthermore, to the extent a student has questions or concerns with respect to the Company’s policy against discrimination on the basis of sex, including sexual harassment, or wishes to report sex discrimination, including sexual harassment, the student should contact Title IX Coordinator Danielle Lammi, 4021 South 700 East, Suite 400, Salt Lake City, Utah 84107, danielle.lammi@collegeamerica.edu, 801-284-7535.

Alternative Dispute Resolution

While no one expects disputes and conflicts, sometimes they do occur, and it is in the best interests of the parties to resolve the dispute in the simplest, fastest, and least-expensive manner. The student therefore agrees to follow the three steps below:

Step One: Except as provided by applicable state law, any and all disputes, conflicts, problems, controversies, or claims
of any kind without exception arising from or connected to enrollment and attendance at the university ("dispute") may first be taken up with the Program Director. If the dispute is not then resolved, a written statement may be made of each party's position and submitted to the Corporate Chief Executive Officer for a final decision. The parties may proceed to Step Two if the dispute is not resolved in Step One.

**Step Two:** The parties agree that any dispute should be resolved through mediation. Any such mediation will be held in Salt Lake City, Utah, and any party may choose to appear by telephone or by videocast. The parties agree to attend and make a sincere and good faith effort to resolve the dispute through this mediation.

**Step Three:** Jury Waiver and Agreement to Binding, Individual Arbitration

Any dispute that a student may bring against the university or any of its parents, subsidiaries, officers, directors, or employees, without limitation, or which the university may bring against the student, no matter how characterized, pleaded or styled, shall be resolved by confidential binding arbitration by a single arbitrator. The student acknowledges an understanding that both the university and student forever waive rights to a trial by jury, and elect instead to submit all disputes (claims) to the binding, confidential decision of a single arbitrator. The student understands that the decision of the Arbitrator will be binding, and not merely advisory. Any party may choose to appear by telephone or videocast. At the student's election, the arbitration shall be conducted by the Better Business Bureau ("BBB") or by the American Arbitration Association ("AAA") under its Consumer Arbitration Rules ("Consumer Rules"). Any and all disputes concerning the interpretation, scope, and enforcement of this Arbitration Agreement shall be decided exclusively by a court of competent jurisdiction, and not by the Arbitrator. The Federal Arbitration Act ("FAA") shall govern the interpretation, scope, and enforcement of this Arbitration Agreement and the arbitration. If any part of this Arbitration Agreement is declared unenforceable or invalid, it shall be severable and the remainder of the Arbitration Agreement shall continue to be valid and enforceable.

**Terms of Arbitration**

1. The student agrees that any dispute or claim he or she may bring shall be brought solely in his or her individual capacity, and not as a plaintiff or class member in any purported class action, representative proceeding, mass, consolidated or joint action.

2. Except as provided by applicable state law, the fact of and all aspects of this arbitration and the underlying dispute shall remain strictly confidential by the parties, their representatives, and the arbitration administration. The student agrees that any actual or threatened violation of this provision would result in irreparable harm, and will be subject to being immediately enjoined.

3. Any remedy available from a court under the law shall be available in the arbitration. The arbitrator(s) shall not have the power to commit any error of material fact, in law, or in legal reasoning, and such error shall be corrected on appeal as provided below.

4. This Arbitration Agreement does not affect either party's right to seek relief in small claims court for disputes or claims within the scope of the small claims court's jurisdiction.

5. Nothing in this agreement prohibits a student from filing a complaint with the state regulatory agency. A student may, but need not, be represented by an attorney at arbitration. Nothing in this agreement is intended to be, or shall be construed as, (1) a waiver of any right to an investigation of allegations of sexual harassment as contemplated in 34 C.F.R. § 106.45 or of any right to access to any grievance procedures or grievance process required by Title IX, (2) a waiver of any right to file a complaint with the Department of Education, Office for Civil Rights ("OCR"), or (3) an offer of, or a requirement to participate in, an informal resolution process under Title IX. This agreement does, however, govern any claim concerning sexual harassment or other sexual misconduct of any kind that may be pursued outside the context of Title IX grievance procedures, a Title IX grievance process, or any administrative process provided by the OCR.

6. If a student desires to initiate arbitration, he or she shall first contact the Program Director, who will provide the student with a copy of the BBB Rules or the AAA Consumer Rules. Information about the BBB arbitration process and rules can be obtained at www.bbb.org or 703-276-0100. Information about the AAA arbitration process and Consumer Rules can be obtained at www.adr.org. The student shall contact the BBB or the AAA, which will provide the appropriate forms and detailed instructions. The student shall disclose this document to the BBB or the AAA.

7. The parties agree to the following arbitrator selection process: The chosen arbitration administration (either BBB or AAA) shall send simultaneously to each party to the dispute an identical list of 10 names of neutral qualified arbitrators. The parties will make a good-faith effort to agree to an arbitrator
from the submitted list and to advise the arbitration administration of their agreement. If the parties are unable to agree upon an arbitrator, each party to the dispute shall have 14 calendar days from the transmittal date in which to strike names objected to, number the remaining names in order of preference, and return the list to the arbitration administration. The parties are not required to exchange selection lists. If a party does not return the list within the time specified, all persons named therein shall be deemed acceptable to that party. From among the persons who have been approved on both lists, and in accordance with the designated order of mutual preference, the arbitration administration shall invite the acceptance of an arbitrator to serve. If the parties fail to agree on any of the persons named, or if acceptable arbitrators are unable to act, or if for any other reason the appointment cannot be made from the submitted lists, the arbitration administration shall have the power to make the appointment without the submission of additional lists.

8. Notwithstanding that the arbitration will be binding, if the university or the student loses in arbitration, the losing party may seek review from a court of competent jurisdiction as permitted by law. In addition to the statutory grounds for review, the review shall examine the arbitration award for error as described in item three above. If such review is not available, appeal shall be to a three-member arbitration appeal panel. If in arbitration, the notice of appeal must be in writing and served on the other party and on the BBB or the AAA within ten (10) days of the date of the award. The notice of appeal must specify those elements of the arbitration award that are being appealed and must contain a statement of the grounds for the appeal. Both parties shall participate in the selection of the panel. The fees and expenses of the appeal tribunal and the BBB or the AAA shall be paid in full by the appealing party. Once the notice of appeal is timely served, the arbitration award shall no longer be considered final for purposes of seeking judicial confirmation, vacatur or modification under the law.

**Information for Specific States**

The student can at any time file a complaint with the Utah Division of Consumer Protection, 160 East 300 South, 2nd floor, P.O. Box 146704, Salt Lake City, Utah 84114, 801-530-6601.

For IU students residing in California: A complaint may be filed by writing to the California Department of Consumer Affairs (DCA) or calling DCA’s Consumer Information Center (CIC) at California Department of Consumer Affairs, Consumer Information Center, 1625 North Market Blvd., Suite N-112, Sacramento, California 95834; (833) 942-1120; dca@dca.ca.gov. A student may also file a complaint online at [https://www.dca.ca.gov/consumers/complaints/oos_students.shtml](https://www.dca.ca.gov/consumers/complaints/oos_students.shtml).

**ACCSC Grievance Policy**

Schools accredited by the Accrediting Commission of Career Schools and Colleges must have a procedure and operational plan for handling student complaints. If a student does not feel that the school has adequately addressed a complaint or concern, the student can consider contacting the Accrediting Commission. All complaints considered by the commission must be in written form, with permission from the complainant(s) for the commission to forward a copy of the complaint to the school for a response. The complainant(s) will be kept informed as to the status of the complaint and will be notified of the commission’s final resolution. Please direct all inquiries to: Accrediting Commission of Career Schools and Colleges, 2101 Wilson Boulevard, Suite 302, Arlington, VA 22201; 703-247-4212; [www.accsc.org](http://www.accsc.org). A copy of the commission’s complaint form is available at the school and can be obtained by contacting the Campus Director.
ONLINE GRADUATE
Programs

School of Healthcare – Master’s:
Nursing Administration
Nursing Education

School of Business – Master’s:
Business Administration (MBA)
  - Emphasis in Entrepreneurship

School of Technology – Master’s:
Information Systems
Online Graduate Level Admissions Requirements

Applicants for admission must have graduated from an accredited high school, private secondary school, or have completed the equivalent (GED, HiSET, CHSPE, or TASC). The student must also provide a copy of their bachelor’s degree transcript. Transcripts from a foreign country must be translated and evaluated to demonstrate high school and/or bachelor’s degree equivalence as applicable.

Applicants wishing to receive transfer credits for previous education must submit a complete transcript evaluation packet at least 12 days prior to the first class in order for those credits to be applied to the first course. If received after the deadline, approved credits will be applied to the next course applicable.

Students who are selected for verification of documentation for funding purposes regarding proof of high school graduation or equivalent (POG), may submit an unofficial proof of high school graduation with a signed Transcript Request Form if the student cannot provide a copy of their high school diploma or GED. Once the student is able to access official POG, the student will have to provide it to the institution immediately. If the student does not provide this documentation in a timely manner, they will be dropped from school and all Title IV funds will be returned.

Arbitration and Class Action Waiver Disclosure: Independence University requires each student to agree to a pre-dispute arbitration agreement and a class action waiver as a condition of enrollment (“Arbitration Agreement”). The Arbitration Agreement does not, in any way, limit, relinquish, or waive a student’s ability to pursue filing a borrower defense claim, pursuant to 34 C.F.R. § 685.206(e) at any time. The Arbitration Agreement does not require that the student participate in arbitration or any internal dispute resolution process offered by Independence University prior to filing a borrower defense to repayment application with the U.S. Department of Education pursuant to 34 C.F.R. § 685.206(e). Any arbitration, required by the Arbitration Agreement, tolls (pauses) the limitations period for filing a borrower defense to repayment application pursuant to 34 C.F.R. § 685.206(e)(6)(ii) for the length of time that the arbitration proceeding is under way. Any questions about the Arbitration Agreement or a dispute relating to a student’s Title IV Federal student loans or to the provision of educational services for which the loans were provided should be directed to the Campus Director at Independence University for questions.

Applicants to the master’s programs must have earned a baccalaureate degree from an accredited institution of higher education and must provide a copy of their college transcript. Applicants must have an undergraduate GPA of 2.5 from an institution accredited by an agency that is recognized by the U.S. Department of Education. Applicants must provide a 500-word, double-spaced personal-statement essay on why they will be successful students in a master’s program, including a description of their career goals and their expectations upon graduation. The MBA program is offered both by distance education and on campus in the evening program.

All applicants are required to complete an online readiness assessment (SmarterMeasure) with a passing score of 70% or higher for the technical competency and the individual attributes portions of the assessment. All portions of the assessment must be completed prior to acceptance.

If an applicant scores below 70% they may take IU’s three-week remedial SOAR course. If the applicant successfully completes (80% or above) the SOAR course, they may be accepted into an IU program (provided they meet all other start and admissions requirements).

The applicant must also fall into a learning style category that demonstrates their ability to be successful in online learning. If an applicant’s assessment determines that they are primarily a physical learner OR a physical/social learner they may not move forward enrolling in school without remedial coursework.

An applicant assessed as primarily a physical learner or physical/social learner may take IU’s three-week remedial SOAR course. If the applicant successfully completes (80% or above) the SOAR course, they may be accepted into an IU program (provided they meet all other start and admissions requirements).

Additional Admissions Requirements – Master’s in Nursing Education or Nursing Administration – Independence University

Students seeking admission to the Nursing Education and Nursing Administration Master’s degree programs must hold a valid unrestricted registered nurse license.

Additional Admissions Requirements - Master’s in Information Systems – Independence University

Students seeking admission to the Information Systems Master’s degree program must have at least two years related work experience. Applicants must submit current resume.

Online Graduate Level Admissions Procedures
To apply for enrollment, the student submits the completed application to the Director of Admissions. The student should also request a copy of their bachelor’s degree transcript be sent to the Director of Admissions. A foreign graduate must provide a translated and evaluated copy of a transcript.

Online Graduate Degree Programs

Independence University

Master’s Degrees:
- Business Administration (MBA)
- Emphasis in Entrepreneurship
- Information Systems
- Nursing Administration
- Nursing Education

The institution reserves the right to vary the order in which courses are offered within each program, to update and make changes to the subject matter, schedules, and course material, and to adjust the time scheduled for a curriculum. Such changes will not increase the total tuition beyond the amount stated in the Enrollment Agreement.

School of HEALTHCARE Graduate Programs

Master of Science Degree
Nursing Administration

Online

15 Months

The Nursing Administration graduate program prepares nurses for administrative leadership and management roles in managed care, home healthcare, long-term care, and professional and other health-related organizations. Program content focuses on management and organizational theory, ethical and legal issues, and healthcare delivery systems, as well as health policy, information systems, and the management of human, material, and fiscal resources. Graduates are employed as entry-level management of nursing personnel in hospitals, clinics, and private healthcare facilities.

Candidates for the Nursing Administration program must have a nursing license and a bachelor’s degree.

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>HSA 544</td>
<td>Outcomes Assessment and Quality Management</td>
<td>4.0</td>
</tr>
<tr>
<td>HSA 552</td>
<td>Healthcare Information Systems</td>
<td>4.0</td>
</tr>
</tbody>
</table>

Master of Science Degree

Nursing Education

Online

15 Months

The Master of Science in Nursing Education (MSNE) graduate program prepares nurses to be a nurse educator in a variety of settings, including higher education, vocational education, staff development, and patient education. Program content focuses on preparing graduates to be conversant with theory and current trends in nursing, and it provides an opportunity for students to confront important issues in education and develop skills as educators.

Candidates for the Nursing Education program must have a nursing license and a bachelor’s degree.

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>HSA 544</td>
<td>Outcomes Assessment and Quality Management</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 503</td>
<td>Teaching Critical Thinking and Clinical Decisions</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 504</td>
<td>Technologies for Nursing Education and Practice</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 515</td>
<td>Legal and Ethical Considerations in Nursing Practice</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 602</td>
<td>Advanced Nursing Theory</td>
<td>4.0</td>
</tr>
<tr>
<td>NUR 603</td>
<td>Leadership Theory</td>
<td>4.0</td>
</tr>
</tbody>
</table>

TOTAL MINIMUM NUMBER OF CREDITS: 56.0
NUR 604 Issues in Nursing 4.0
NUR 605 Research and Evaluation Methods 4.0
NUR 606 Pathophysiology 4.0
NUR 608 Advanced Pharmacology 4.0
NUR 609 Instructional Strategies 4.0
NUR 610 Evaluation Strategies 4.0
NUR 613 Nurse Education Practicum 4.0
NUR 690 Nursing Capstone 4.0

TOTAL MINIMUM NUMBER OF CREDITS: 56.0

With the Dean's permission, students may replace any one of the HSA courses with NUR 585.

School of BUSINESS
Graduate Programs

Master of Business Administration Degree

Business Administration (MBA)

NOT ACCEPTING APPLICATIONS AT THIS TIME

Online

15 Months

The Master of Business Administration program is designed to provide the knowledge and skills needed to become an effective manager in a variety of organizational settings. It is a comprehensive program designed to provide graduates with the background to advance in their career rather than training to target a particular job within an organization. The broad goal of the program is to provide students with the foundations in content and competencies that will support their development as effective managers in a variety of organizational settings.

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>MBA 601</td>
<td>Financial Accounting for Management</td>
<td>4.0</td>
</tr>
<tr>
<td>MBA 602</td>
<td>Dynamics of the Organization</td>
<td>4.0</td>
</tr>
<tr>
<td>MBA 603</td>
<td>Marketing Management</td>
<td>4.0</td>
</tr>
</tbody>
</table>

MBA 604 Corporate Finance 4.0
MBA 605 Information Technology and Society 4.0
MBA 606 Communication Dynamics for Professionals 4.0
MBA 607 International Management 4.0
MBA 608 Statistics for Management 4.0
MBA 609 Applications in Economic Analysis 4.0
MBA 610 General Management 4.0
MBA 611 Developing Business Strategy 4.0
MBA 612 Leadership Theory 4.0
MBA 613 Advanced Human Resource Management 4.0
MBA 614 Capstone Project 4.0
MBA 630 Operations Management 4.0

TOTAL MINIMUM NUMBER OF CREDITS: 60.0

Entrepreneurship emphasis

NOT ACCEPTING APPLICATIONS AT THIS TIME

This emphasis is designed to prepare students to launch a new business or foster new business initiatives within established organizations. The program provides a broad overview of business concepts, including essential foundational knowledge of management principles and practices. It also features specific training to help students develop the skills to launch successful new ventures.

Entrepreneurship education courses:

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>MBA 615</td>
<td>Entrepreneurial Management</td>
<td>4.0</td>
</tr>
<tr>
<td>MBA 620</td>
<td>Business Plans</td>
<td>4.0</td>
</tr>
<tr>
<td>MBA 625</td>
<td>Financing the Entrepreneurial Venture</td>
<td>4.0</td>
</tr>
<tr>
<td>MBA 640</td>
<td>Current Topics in Entrepreneurial Leadership</td>
<td>4.0</td>
</tr>
<tr>
<td>MBA 650</td>
<td>Entrepreneurship Capstone Project</td>
<td>4.0</td>
</tr>
</tbody>
</table>

TOTAL MINIMUM NUMBER OF CREDITS: 60.0
*The Entrepreneurship courses replace the following courses: MBA 607, MBA 610, MBA 612, MBA 613, and MBA 614.

School of TECHNOLOGY
Graduate Programs

Master of Science Degree
Information Systems

Online

15 Months

The Master of Science in Information Systems addresses the growing need for professionals who need to possess both analytical skills and business acumen with the goal of improving business through information technology and management. These professionals must be familiar with the theory and practice of storing, organizing, retrieving, and analyzing information in a variety of settings. Technical expertise alone is not sufficient for success, and students will need to be skilled in the topics of understanding how to organize information, analyze user information, and design or evaluate information systems that allow for efficient and effective user interaction. In addition, they will need to be able to provide and assure the quality and value of information to decision makers, understand the economic and social environment in which their organizations functions, and be familiar with relevant issues in law, economics, ethics, and management. Typical positions filled by a professional with a master of science in information systems include; positions within the office of the chief information officer (CIO), information technology/information systems/information management director, systems analyst, systems architect, and strategic technologist.

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Course Name</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>MBA 601</td>
<td>Financial Accounting for Management</td>
<td>4.0</td>
</tr>
<tr>
<td>MBA 603</td>
<td>Marketing Management</td>
<td>4.0</td>
</tr>
<tr>
<td>MBA 612</td>
<td>Leadership Theory</td>
<td>4.0</td>
</tr>
<tr>
<td>MBA 613</td>
<td>Advanced Human Resource Management</td>
<td>4.0</td>
</tr>
<tr>
<td>MIS 550</td>
<td>Systems Analysis and Design</td>
<td>4.0</td>
</tr>
<tr>
<td>MIS 560</td>
<td>Storage Area Network Architecture and Management</td>
<td>4.0</td>
</tr>
<tr>
<td>MIS 570</td>
<td>Management Information Systems</td>
<td>4.0</td>
</tr>
<tr>
<td>MIS 580</td>
<td>Information Systems Security</td>
<td>4.0</td>
</tr>
<tr>
<td>MIS 590</td>
<td>IT Project Management</td>
<td>4.0</td>
</tr>
<tr>
<td>MIS 640</td>
<td>Technology in Research Methods</td>
<td>4.0</td>
</tr>
<tr>
<td>MIS 650</td>
<td>Data Management, Analysis and Reporting</td>
<td>4.0</td>
</tr>
<tr>
<td>MIS 660</td>
<td>Human Computer Interaction</td>
<td>4.0</td>
</tr>
<tr>
<td>MIS 670</td>
<td>Information Systems Strategic Planning</td>
<td>4.0</td>
</tr>
<tr>
<td>MIS 680</td>
<td>Decision Support Systems and Methods</td>
<td>4.0</td>
</tr>
<tr>
<td>MIS 690</td>
<td>Information Systems Capstone Project</td>
<td>4.0</td>
</tr>
</tbody>
</table>

TOTAL MINIMUM NUMBER OF CREDITS: 60.0
MIS 540 4 Credits Technology in Research Methods
This course will provide an opportunity for participants to establish or advance their understanding of research through critical exploration of research language and approaches. The course introduces the language of research, principles and challenges, and the elements of the research process within quantitative, qualitative, and mixed methods approaches. Participants will use these theoretical underpinnings to begin to critically review literature relevant to their field or interests and determine how research findings are useful in forming their understanding of their work, social, local and global environment.

MIS 550 4 Credits Systems Analysis and Design
This course focuses on systems analysis and design with emphasis on information systems development and the latest systems development methods, tools, and techniques in systems analysis and design. Topics include systems analysis fundamentals, the role of the systems analyst, understanding and modeling organizational systems, process specifications and structured decisions, and quality assurance and implementation.

MIS 560 4 Credits Storage Area Network Architecture and Management
This course focuses on storage networking and how Storage Area Networks (SANs) can help consolidate conventional server storage onto networks, how they make applications highly available no matter how much data is being stored, and how they make data access and management faster and easier. Additional emphasis is placed on the evolution of the technology and SANs, applications for SANs, storage networking and what it means for the information processing architecture of an enterprise, and issues for implementation and adoption.

MIS 570 4 Credits Management Information Systems
This course introduces students to management information systems essential for creating competitive firms, managing global corporations, and providing useful products and services to customers. Emphasis is placed on the digital integration of the firm through enterprise applications, management of the supply chain, customer relationships, and enterprise systems.

MIS 580 4 Credits Information Systems Security
This course focuses on the managerial aspects of information security such as access control models, information security governance, and information security program assessment and metrics. Topics include information-assurance plans and strategies, providing training for security awareness, configuration security management, information assurance (IA), and legal issues.

MIS 590 4 Credits IT Project Management
This course presents an understandable, integrated view of the many concepts, skills, tools, and techniques involved in information technology project management. Topics include analysis of business requirements, development and deployment cycles, creating project plans for successful delivery, implementation of risk management techniques and mitigation strategies, scheduling task cycles, implementing monitoring tools, and controls to track project progress.

MIS 640 4 Credits Human Computer Interaction
This course introduces students to the world of human-computer interaction and takes students through the process of developing effective interactive information technologies. Emphasis is placed on accessibility and diversity, aging, literacy, hearing, vision, physical disabilities, and children. Additional topics include sensor-based interactions, tangible interfaces, augmented cognition, cognition under stress, ubiquitous and wearable computing, and privacy and security.

MIS 650 4 Credits Data Management, Analysis and Reporting
This course introduces students to information data management, analysis, and reporting methodologies in business. Emphasis is placed on the various performance measurement methods used in business and shows their practical impact on business outcomes. Students will learn how to collect information, summarize, analyze, present, and interpret data using current software tools.

MIS 660 4 Credits Information Systems Strategic Planning
This course provides an introduction to the information systems used in the strategic planning process and methodologies, which drive business information management/ information technology strategy and computing architecture. Topics include the concepts, the techniques, and the templates for analyzing, organizing, communicating,
A survey of the concepts and practices of marketing organization are reviewed, and their contributions to an effective marketing effort are analyzed. Emphasis is placed on the impacts of telecommunications and information technology on marketing.

MBA 604 Corporate Finance
4 Credits

In this course, the student conducts an examination of advanced concepts in financial management. Application of financial concepts and techniques to relevant business cases is emphasized. Financial management’s evolving role in industry is presented. Financial strategies are presented in the context of a company’s overall strategic objectives.

MBA 605 Information Technology and Society
4 Credits

This course covers the key elements in information technology and their application to business and social organizations. Explores the nature of computing and telecommunications and their impact on societal structures. Rapid, complex change induced by information technology and its influence on decision-making is emphasized. Course features readings, cases, and discussion of information technology’s impact on industry.

MBA 606 Communication Dynamics for Professionals
4 Credits

A practical approach to communication theory, this course enables students to understand and apply the principles of communication to organizational encounters. Various strategies for effective communication are provided, including inter- and intra-personal settings. Emphasis is placed on improving communication performance by applying strategies for enhanced communication.

MBA 607 International Management
4 Credits

A presentation of the conceptual and practical skills required of a manager in the global arena. Business and trade concepts, international risk, multinational strategies, and cross-cultural management concepts are this course’s cornerstone concepts. Students are presented with organizational and operational models appropriate to managing an entity in a global setting.

MBA 608 Statistics for Management
4 Credits

An in-depth treatment of statistical procedures used in the analysis of business issues and problems. Students are encouraged to think about business issues and challenges from a scientific, statistical point of view. Tools of statistical analysis for business are presented and applied to relevant business cases. Course features readings, cases, and discussion of statistical models and analysis for industry.

MBA 609 Applications in Economic Analysis
4 Credits

Focuses on application of micro- and macro-economic concepts to organizational decision-making. The scientific analysis of economic variables in internal and external environments is emphasized. Relationships between economic events and their impact on organizational performance are presented.

MBA 610 General Management
4 Credits

This course focuses on managing concepts that are utilized in the dynamic environment of industry. Issues and practices related to managing the enterprise are presented and applied. The manager’s role in the organization’s environment is emphasized.

MBA 611 Developing Business Strategy
4 Credits

Explores the development, formulation, and implementation of business strategies. Students are exposed to environmental considerations for organizational strategy and the impact of change dynamics and challenges of competition and bureaucracy on organizational strategy.

MBA 612 Leadership Theory
4 Credits

This course addresses the theory and practice of leadership in organizations. Explores traditional and modern theories of leadership, as well as the practical application of these theories in the workplace. In addition to covering the traditional concepts of leadership in organizations, this course takes an in-depth look at the power and influence a leader has over the organization and its members.

MBA 613 Advanced Human Resource Management
4 Credits

This course covers the major aspects of human resource management. It provides...
an assessment of the human resource management field. Topics include: equal employment opportunity, job analysis, strategic planning, recruitment, selection, and training and performance appraisal. Also covers compensation, benefits, safety and health, and labor-management relations.

MBA 614 4 Credits Capstone Project
Students are required to complete a project or write a thesis that integrates and demonstrates mastery of the basic learning objectives of the degree program. (Prerequisite: Completion of all core courses or with the consent of the Dean.)

MBA 615 4 Credits Entrepreneurial Management
This course introduces the issues faced by those who wish to start a business or launch a new initiative in an existing business. Students will learn how to identify potentially valuable opportunities, obtain the resources necessary to pursue an opportunity, create a viable organization, and manage and grow the business into a sustainable enterprise.

MBA 620 4 Credits Business Plans
This course is designed to provide the student with skills for formulating and preparing a written guide to starting and running a business successfully. The course emphasizes the role the business plan plays in loan applications and venture funding, promoting growth, and providing a map for the entrepreneur to follow.

MBA 625 4 Credits Financing the Entrepreneurial Venture
This course is designed to help the entrepreneur make better financing and investment decisions in startup business settings. Various funding alternatives for startup ventures will be examined, including a risk/benefit analysis of equity and debt financing options.

MBA 630 4 Credits Operations Management
This course examines business-process issues that drive quality, customer satisfaction, efficiency and productivity. Topics include value-chain management, logistics, forecasting, capacity planning, inventory control, project management, process improvement and quality management.

MBA 640 4 Credits Current Topics in Entrepreneurial Leadership
Recognized experts speak on entrepreneurial management topics of interest ranging from industry challenges and opportunities, legal and ethical issues, leadership, strategy, technology, etc.

MBA 650 4 Credits Entrepreneurship Capstone Project
Students will complete a project that integrates and demonstrates mastery of the learning objectives of the degree program. (Prerequisite: Completion of all core courses)

Nursing

NUR 502 4 Credits Health Services Financial Management
This course is designed to provide the student nurse with an understanding of accounting and financial management concepts/techniques to health service organizations. Course components include: distinctive accounting and financial characteristics of health services organizations; interpreting basic financial statements; financial ratios analysis; government and voluntary regulatory agency compliance; and evaluating financial performance.

NUR 503 4 Credits Teaching Critical Thinking and Clinical Decisions
This course is designed to prepare the prospective nurse faculty or staff educator with the theoretical principles, processes, and instructional skills to promote critical thinking that results in appropriate clinical decision-making when interacting with student nurses and staff in the classroom and clinical settings. Techniques for facilitation of learning will be emphasized.

NUR 504 4 Credits Technologies for Nursing Education and Practice
The purpose of this course is to expand on technology skills that support the nurse educator in the learning environment. This course prepares the student educator with the skills to utilize available technology for the development of resident course work, on-line course work for the academic setting, program development for staff and patient education, and the preparation for community outreach programs.

NUR 505 4 Credits The Nurse's Role in Health Services Marketing
Focuses on aligning health service offerings with the demands of markets in order to maximize customer/client value and organizational competitive advantage. Course components include: nature of the marketing function, market analysis, fundamentals of individual and organizational buying behavior, elements of the tactical marketing mix (service offering design, price, promotion and customer acquisition channels), marketing plans and the role of nursing in the marketing plan, and differences in services, product markets, and marketing.

NUR 515 4 Credits Legal and Ethical Considerations in Nursing Practice
This course addresses a variety of legal and ethical questions confronting nursing in professional practice. The course addresses such topics as liability, confidentiality, informed consent, contracts, patients rights, and the role the nurse has in ethically managing these factors in healthcare delivery.

NUR 506 4 Credits Advanced Nursing Theory
This course provides the foundation necessary to understand what nursing theory is and how it is used in nursing. The development, analysis, and evaluation of nursing theory will be emphasized. Grand and middle range theories will be discussed, with an overview of several of those currently in use. The focus of this course is on the application of theory in nursing practice.

NUR 507 4 Credits Leadership Theory
This course will address the theory and practice of leadership in organizations. Traditional and modern theories of leadership will be explored, as well as the practical application of these theories in the workplace. In addition to covering the traditional concepts of leadership in organizations, this course will take an in-depth look at the power and influence a leader has over the organization and its members.
NUR 604  4 Credits
Issues in Nursing
The focus of the course is on the examination and analysis of current trends as they relate to advanced nursing practice. Selected factors in healthcare delivery and the legal, moral, and ethical implications for actual practice will be examined. A study of systems, leadership and organization, and their application to healthcare, including entrepreneurial programs, are presented. Concepts of public policy and the impact of selected organizations’ policies will be examined as they relate to advanced nursing practice.

NUR 605  4 Credits
Research and Evaluation Methods
This course provides the student with the information and skills necessary for engaging in scholarly inquiry, utilizing information resources, evaluating research, identifying problems, measuring outcomes in practical settings, and using research findings for clinical decision making. Topics include: principles of problem analysis, how to confront decisions related to the design of a research study, and how to critically examine approved research methods.

NUR 606  4 Credits
Pathophysiology
This course is designed to provide the student with a fundamental understanding of the process of advanced health assessment and assessment of pathophysiological processes, including the mechanism of disease, correlating risk factors, and causes to lifestyle, genetic, and environmental factors. The student will identify disease manifestations, complications, and integrate advanced health information, reason towards a diagnosis, and make recommendations for optimal health, disease prevention, and therapies.

NUR 608  4 Credits
Advanced Pharmacology
The focus of this course is on the clinical use of drugs commonly used in primary care settings, for practitioners, educators, and managers. Pharmacokinetics, pharmacodynamics, and pharmacotherapeutics of selected categories of drugs are explored. Students will explore the effects of such variables as age, race, and gender and their effect upon their relationship to specific prescribing practices.

NUR 609  4 Credits
Instructional Strategies
In this course, students examine the instructional process, with an emphasis on learning theories, the learning environment, and instructional strategies. Students are encouraged to explore creative use of pedagogical and andragogical methodologies and tools to meet the diverse needs of multigenerational learners.

NUR 610  4 Credits
Evaluation Strategies
In this course, students examine the evaluation process. After studying the role of the nurse educators, the student will self-evaluate for core competencies in the academic nurse educator role. Further, the student will study the evaluation process, measurement strategies, and related socio-cultural, ethical, and legal issues for evaluating learners. The theories and evidence that support mentoring faculty will be discussed, and the student will evaluate the environment of nursing education in academia.

NUR 611  4 Credits
Nursing Administration
This course provides nursing administration theory and foundational knowledge to ensure that sound management concepts are integrated into healthcare delivery decisions. Students synthesize current management techniques and leadership theory into practical applications for nursing practice.

NUR 612  4 Credits
Nursing Administration Practicum
Students learn skills and knowledge for nursing administration based on a foundation of sound management theory as it relates to healthcare delivery. Students integrate clinical examples and develop skills for evaluating care plan delivery models; thinking critically; empowering teams; resolving conflicts; coaching and mentoring; educating staff and assessing clinical competence; allocating resources; and ensuring and measuring productivity and efficiency. (Prerequisite: Completion of all core courses and specialty courses.)

NUR 613  4 Credits
Nursing Education Practicum
In this course, students are expected to integrate previous knowledge and theory to develop proficiency in the role of nurse educator. Students collaborate with experienced nursing faculty to develop an individualized plan of study related to their educational interest and provide practical evidence of the student’s ability to deliver the plan of study. (Prerequisite: Completion of all core courses and specialty courses.)

NUR 690  4 Credits
Nursing Capstone
Students will complete a project that integrates and demonstrates a mastery of the learning objectives of the degree program. (Prerequisite: Completion of all core courses and specialty courses or with the consent of the Dean.)
Online Transfer of Credit for Graduate Programs

Credit Transfer from Another College

Credits from other institutions which are accredited by an agency recognized by the U.S. Department of Education may transfer when the course submitted for consideration is of comparable scope and content to the campus's own courses. International credits will be reviewed on an individual basis. Transfer of credit is at the judgment and discretion of the Provost. The maximum transfer credits allowable from other institutions is:

To master's degree programs (from other accredited master's degree programs): No more than 25% of the credits may be transferred. Tuition will be adjusted accordingly. Transferred credits must be B- or better and will be accepted as long as the credit was earned from an accredited institution. Applicants enrolling into the master's degree program must have earned a baccalaureate degree in an associated field which will be recognized as long as it was earned from an accredited institution whose accrediting agency is recognized by the U.S. Department of Education. Bachelor's degrees received from other countries must be submitted with a translation attesting that they are equivalent to bachelor's degrees received in the U.S. There is no time limit for bachelor's degrees which are applied to the master's program. All transferred core courses must be earned within the past 8 years.

Transfer Credit Process

The applicant must supply a college transcript for transfer of credit to occur. For courses that do not match the institution's current courses, a catalog or course syllabus must be provided.

Course Numbering

Generally, 100- and 200-level courses are for associate's-level work, 300- and 400-level courses are for bachelor's-level work, and 500- and 600-level courses are for master's-level work. In transferring in credits, no 100- and 200-level courses may be used to satisfy our 300- and 400- or 500- and 600-level courses.

Course Credits

A sufficient number of credits earned from the transferring institution must equal the credits we grant for a course. Example: a sociology course transferred to us must be 4 quarter credits or 3 semester credits to satisfy our sociology course requirements. (Semester credits x 1.5 = quarter credits).

Continuing Education Units/Seminars

Credits for Continuing Education Units (CEUs) or seminars may not be transferred to satisfy courses at our colleges. A student who has continuing education units and/or seminars in courses scheduled in the student’s program, may challenge the course by passing the examination with a score of 90% or greater. If the student passes the examination, the student will receive a grade of PE on his or her transcript.

CLEP, DANTES, AP, and Certification Credit

The college may award credit to students who score at or above established levels on College-Level Examination Program (CLEP), Defense Activities for Non-traditional Education Support (DANTES) examinations, Advanced Placement (AP), and college recognized certifications (i.e., Cisco, Microsoft, A+, etc.). Some core courses may not be transferable (i.e., medical clinical core courses). Information regarding specific CLEP, DANTES, and AP equivalents/scores may be obtained from the Dean or Campus Director. Tuition is adjusted accordingly.

Pass by Exam

Students may challenge out of a course by taking a competency examination. To successfully earn credits the student must score 90% or better on the challenge exam. The challenge exam must be completed and scored before or during the first day of the module in which the course is scheduled. Courses passed by challenge exam will be awarded a “PE” (Pass by Exam) grade, will not count as attempted credits and are not eligible for VA benefits or federal financial aid. There will be no charge to the student for courses passed by examination.

Prior Learning Assessment

A student may be eligible for college credit earned through life experience. These experiences may happen through work, the military, community related activities, free online education such as MOOC, or other independent studies. The following process applies to PLA credit:

1. The student must be in good standing (academic, financial, and conduct) with the university in order for an application to be processed.

2. The student must complete the Prior Learning Assessment Form and a portfolio and submit these to the dean at least thirty (30) days prior to being scheduled for the course.
3. The portfolio must include the following:
   a. Name of course, course description (from catalog), and the course objectives;
   b. Cover letter that summarizes why the student believes he/she has experience demonstrating mastery of the course objectives (usually one page);
   c. A statement or short report (1-3 pages) for each course objective explaining how the student has experience that demonstrates mastery of the course objectives; and
   d. Supporting documents including resume, performance reviews, certifications and awards.

The Prior Learning Assessment Form and portfolio are reviewed by the academic staff to determine whether the submitted materials demonstrate that the student has mastered the learning objectives of the course.

If the portfolio is approved, credit for the course is awarded with a “PE” (Pass) grade. PLA courses do not count as attempted credits.

Credit Transfer to Other Colleges

Graduates or students who are considering transferring from the university to other institutions should recognize that programs at the university are specifically tailored to career preparation. Courses that make up such programs are not generally transferable to other colleges, particularly in programs that emphasize general or liberal education. It should also be noted that in any transfer situation, regardless of the colleges involved, the acceptance of credits is at the sole discretion of the accepting college and our Institution makes no representations whatsoever concerning the transferability of any college credits to any other institution. Our Institution's credits generally are not transferable to other colleges unless a written articulation agreement between our institution and another institution has been negotiated. See the director of admissions or the Campus Director for details of any articulation agreements.

Credit Transfer from Affiliated Colleges

Graduates or students who are transferring within the affiliated college system will have their credits automatically accepted. The same grade requirements as for students transferring credits from outside the system apply.

When a student transfers from one affiliated campus to another, grades, grade point averages (GPA), and satisfactory academic progress (SAP) status transfer with the student. In other words, if a student is on academic probation and transfers from one campus to another, the student will remain on academic probation. Likewise, a student who transfers from one campus to another with a GPA that warrants honor status will retain that status at his or her new campus.

Credit Transfer for Veterans, Active-Duty, Reserve/Guard, and Dependents

The institution maintains a written record of the previous education and training of veterans or eligible persons. No more than 25% of a transfer student's prior academic work will be accepted towards a degree, with the training period shortened proportionately. The veteran or eligible person will be notified of prior credit granted.

Special Conditions for Students Eligible for Military Benefits

The institution requires, for academic residency, a minimum of 25 percent of the degree requirements for all degrees to be completed in residency at any time for active-duty servicemembers, reservists, and National Guardsmen, and their dependents.

With respect to transfer of credit, the institution recognize and use the ACE Guide to the Evaluation of Educational Experiences in the Armed Services in determining the value of learning acquired in military service, and awards credit for appropriate learning acquired in military service at levels consistent with ACE Guide recommendations and/or those transcripted by the community college of the Air Force, when applicable to a servicemember's program.

Program Transfers

Efforts are made to direct students to the program of study best suited to achieving skills and competency; however, at times a student may request a program transfer.

All credits earned in the original program that apply to the new program will be automatically accepted. All grades associated with credits earned in the original program will be calculated towards satisfactory academic progress in the new program (note: failing grades received in the original program will be applied and may adversely affect academic progress).

Students are required to apply in writing to the Dean of Education for a program transfer, and must be approved by a Financial Planning Officer and the Dean of Education. Any exception to this policy is at the discretion of the Dean.
### Online Grading Guideline for Graduate Programs

<table>
<thead>
<tr>
<th>Grade</th>
<th>%</th>
<th>Grade Points</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>94–100</td>
<td>4.0</td>
<td>Excellent</td>
</tr>
<tr>
<td>A-</td>
<td>90–93</td>
<td>3.7</td>
<td></td>
</tr>
<tr>
<td>B+</td>
<td>87–89</td>
<td>3.4</td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>84–86</td>
<td>3.0</td>
<td>Very Good</td>
</tr>
</tbody>
</table>

Passing grade point average (CGPA) for Master’s degree students.

| B-    | 80–83 | 2.7          |                 |
| C+    | 77–79 | 2.4          |                 |
| C     | 74–76 | 2.0          | Average         |

Passing grade for Master’s † students.

| C-    | 70–73 | 1.7          |                 |
| D+    | 67–69 | 1.4          |                 |
| D     | 64–66 | 1.0          | Poor            |
| D-    | 60–63 | .7           |                 |
| F     | 59 or below | 0 | Failing       |
| I     | 0     | Incomplete   |

Turns to F within four weeks of end of module if work is not completed for an academic grade.

- **PE** Passing by exam
- **IP** Passing

In Progress, Partial Course Completed

<table>
<thead>
<tr>
<th>P</th>
<th>N/A</th>
<th>Passing</th>
</tr>
</thead>
<tbody>
<tr>
<td>W</td>
<td>*</td>
<td>Withdrawal</td>
</tr>
<tr>
<td>T</td>
<td>N/A</td>
<td>Transfer of credits from another educational institution</td>
</tr>
</tbody>
</table>

†Students in a master’s program must earn a 2.0 or better in master’s level courses, and have a 3.0 GPA, in order to graduate.

*See Course Withdrawal section.

**PE grades are issued for courses taken by exam. Both PE and IP do not affect the GPA calculation.

### Online Satisfactory Academic Progress for Graduate Programs

#### Standards of Satisfactory Academic Progress

All students, including VA students, must progress satisfactorily toward meeting graduation requirements. Academic progress is measured in two ways: (a) grade point average, and (b) course completion. The academic progress of each student will be reviewed at the end of every term. A student is considered to be making academic progress if his or her grade point average is above the minimum requirement and the student has successfully completed at least 67% of the credits attempted, otherwise known as the completion rate standard. The evaluation points, grade point average standard, and the completion rate standard are provided in the table listed.

<table>
<thead>
<tr>
<th>Required Evaluation Point</th>
<th>Minimum CGPA with 67% of Credits Attempted/ Completed</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Master's Degree Program)</td>
<td></td>
</tr>
<tr>
<td>First term</td>
<td>2.5</td>
</tr>
<tr>
<td>Second term</td>
<td>3.0</td>
</tr>
<tr>
<td>Graduation</td>
<td>3.0</td>
</tr>
<tr>
<td>150% of the program</td>
<td>3.0</td>
</tr>
</tbody>
</table>

#### Maximum Time Frame

Students must complete their program within one and one half times the credit hours required to complete the program. Students must complete 67% of their credits attempted in each evaluation period in order to meet satisfactory academic progress standards. The student must complete the program within the maximum time frame in order to graduate.

For example, if a program requires 90 credit hours to graduate, the student can take up to 135 credits in order to complete the program. Taking extra credits occurs primarily when a student has to repeat a course. Students who reach their maximum time frame and have not graduated must be dismissed from the institution.

#### Calculation of SAP

Satisfactory progress and successful course completion is not affected by “passed by examination” (PE).

Incomplete grades are counted as credits attempted and
affect the maximum time frame but do not affect the grade point average. When calculating the GPA for purposes of determining satisfactory progress, an incomplete (I) is equivalent to an “F”.

Pass/fail courses, credit/no-credit courses, and courses assigned a grade of IP are counted as credits attempted and affect the maximum time frame but are not considered in the grade point average calculation. Non-credit remedial courses do not affect satisfactory academic progress. The student does not earn an academic grade, nor is the non-credit remedial course counted toward the maximum time frame.

A withdrawal grade (W) is counted as credit attempted, but not completed, and will adversely affect a student’s satisfactory academic progress. A grade of W does not affect the student’s cumulative GPA (CGPA).

In the case of a program transfer, all credits earned in the original program that apply to the new program and meet the minimum grade requirement will be automatically accepted. All grades associated with credits earned in the original program that apply to the new program will be calculated toward satisfactory academic progress in the new program as credit completed and also contribute to quality points in calculating the student’s cumulative GPA.

In the case of a previously earned credential, all credits earned in the program that apply to the current program and meet the minimum grade requirement will be automatically accepted. All grades associated with credits awarded in the earned credential that apply to the current program will be calculated toward satisfactory academic progress in the current program as credit completed and also contribute to quality points in calculating the student’s cumulative GPA.

Grades of accepted transferred courses from other institutions, including those from previous credentials, are recorded as a “T” grade and count as credit completed, but do not contribute to quality points in calculating the student’s cumulative GPA at our colleges.

When a student transfers from one affiliated campus to another, grades, grade point averages (GPA), and satisfactory academic progress (SAP) status transfer with the student. In other words, if a student is on academic probation and transfers from one campus to another, the student will remain on academic probation.

Course Repetitions

Programs are not designed to facilitate course repetitions due to the short, fast-paced, and intense nature of the coursework. If a student fails a course or earns a grade in a course below a “C”, that course could be repeated, provided it is offered again within the maximum time frame. The Dean or Program Director must approve all course repetitions. Each attempt is recorded on the student transcript but only the highest grade is reflected in the cumulative GPA. Each attempt at the course would be counted as a “course attempted” in the calculations for successful course completion and maximum time frame. Repeating a course in a program will result in the assessment of tuition charges at the current credit hour rate. A course may be taken a maximum of three times. If a student fails a course three times, he or she will be dismissed from the school.

Satisfactory Progress Verification

When financial aid electronic disbursement rosters are received, the financial aid officer at Central Financial Aid (CFA) quickly checks that the student is eligible for the disbursement. If the student does not have the required time and credits, it is so documented on the student’s academic record.

The Director of Financial Aid at CFA is fully responsible and accountable for verifying and documenting that the student is entitled to the funds by checking the required time and credits correlating to satisfactory progress.

Financial Aid Warning

To ensure a student’s success in a program, the grade point average and completion rate are reviewed by the Dean at the end of each evaluation point. If a student is in danger of falling below the required standards of academic progress, the student is advised. If a student fails to achieve the required GPA and/or fails to complete 67% of the credits attempted in an evaluation period, the student will be placed on Financial Aid Warning Status for the next evaluation period. A student on Financial Aid Warning Status will have until the next evaluation point to meet the minimum standards of academic progress. Students on Financial Aid Warning Status remain eligible for financial aid funding.

Dismissal

Student termination may result from unsatisfactory academic progress, unsatisfactory course completion, failure to achieve the appropriate proficiency level within the prescribed timeframe, use of controlled substances on campus, carrying of weapons on campus, conduct detrimental to the institution, failure to comply with financial aid regulations, or non-observance of other student regulations. A student who is dismissed may appeal to the Campus Director who will make the final determination. Students may be terminated from the institution, without a right to appeal, after 14 consecutive days of
non-attendance. However, the student will be allowed to petition for readmission.

**Dismissal for Unsatisfactory Academic Progress**

If a student on Financial Aid Warning Status fails to achieve the minimum standards of academic progress at the end of the next evaluation period, the student immediately becomes ineligible for federal financial aid and is dismissed (immediate dismissal is suspended if the student files an appeal). A student who fails to meet SAP standards at the end of their FAWS period may file an appeal (see next section) with the Appeals Panel. The Appeals Panel will determine if the student is eligible for continued enrollment and access to federal financial aid. If a student’s appeal is denied, the student is dismissed.

**Appeal**

A student dismissed for failing to meet the minimum standards of academic progress has the right to appeal the dismissal. The appeal must be done in writing and submitted in the form of a letter to the Dean. The letter must include the following:

1. Explain the reasons why the student was unable to meet the minimum standards of academic progress including any mitigating circumstances;
2. Provide documentation in support of any mitigating circumstances;
3. Describe what has changed that will allow the student to be able to meet the minimum standards of academic progress; and
4. Detail what the student will do moving forward to ensure that he or she will be successful in his or her program of study and will be able to achieve the requirements for graduation.

The appeal will be reviewed by a institution Appeals Panel. The student may be requested to meet with the Panel to discuss the appeal and provide additional information. Once the appeal letter and documentation are reviewed, the student will be notified if his or her appeal has been granted or denied.

If the appeal is granted, the student may be reinstated to his or her program of study. The student is placed on academic probation for one evaluation period, and during that time, access to financial aid is reestablished. If the appeal is denied, the student will not be allowed to reenter institution nor will the student be allowed to transfer to an affiliated institution within the system.

**Financial Aid Probation**

When a student is placed on Financial Aid Probation Status, he or she will be required to do the following:

1. Agree to a written academic plan that specifies how the student will regain satisfactory academic progress. The plan may include but is not limited to mandatory tutoring, scheduled advising sessions, extra course assignments, repeating a course for which the student received a failing grade, repeating a course from which the student withdrew;
2. Sign the academic plan (a copy of the plan will be kept in the student’s file); and
3. Meet weekly with the Associate Dean to review how well the student is advancing on the academic plan, and how well he or she is progressing in meeting the minimum standards of academic progress.

If a student on Financial Aid Probation Status does not achieve the minimum standards of academic progress at the end of the evaluation period established in the written academic plan, the student is dismissed from the institution and cannot appeal the dismissal. Access to financial aid is suspended. Additionally, if the student at any point in the evaluation period does not perform as required based on the academic plan, the student may be dismissed from the institution sooner than the end of the evaluation period.

Campuses are required to promptly notify the Veterans Administration when a student receiving VA benefits is placed on academic probation.

**Mitigating Circumstances**

Mitigating circumstances are those conditions which the student has little control over, and most often have an adverse effect on academic progress. Mitigating circumstances must be documented and are limited to the list below:

1. Death of an immediate family member;
2. Illness of an immediate family member where the student is the primary caretaker or is the primary source of financial support;
3. Student illness requiring hospitalization;
4. Abusive relationship;
5. Prolonged divorce proceeding;
6. Previously undocumented disability;
7. Work-related transfer during the evaluation period;
8. Change in work schedule during the evaluation period;
9. Unexpected loss of employment;
10. Natural disaster;
11. Financial hardship such as foreclosure or eviction; and
12. Loss of transportation where there is no alternative transportation.

Online Graduation Requirements and Awards for Graduate Programs

To be eligible for graduation, students must meet the following requirements:

1. Pass with a C grade or higher all core and non-core courses
2. Attain a 3.0 cumulative grade point average
3. Pass the number of credit hours required for the program within the maximum time frame.
4. Satisfy all financial obligations.

Degrees Granted

Upon fulfillment of the graduation requirements, the student will be issued the appropriate degree, indicating satisfactory completion and passing of all program requirements.

Graduation Honors

A student may graduate with honors as follows:

- Summa Cum Laude for graduating with a 3.91 cumulative GPA.
- Magna Cum Laude for graduating with a cumulative GPA between 3.76 and 3.90.
- Cum Laude for graduating with a cumulative GPA between 3.50 and 3.75.
### Academic Calendar

<table>
<thead>
<tr>
<th>Day</th>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sun.</td>
<td>January 17, 2021</td>
<td>Module Thirteen Ends</td>
</tr>
<tr>
<td>Mon.</td>
<td>January 18, 2021</td>
<td>Module One Begins</td>
</tr>
<tr>
<td>Mon.</td>
<td>January 18, 2021</td>
<td><strong>Holiday (Martin Luther King Day)</strong></td>
</tr>
<tr>
<td>Sun.</td>
<td>February 14, 2021</td>
<td>Module One Ends</td>
</tr>
<tr>
<td>Mon.</td>
<td>February 15, 2021</td>
<td>Module Two Begins</td>
</tr>
<tr>
<td>Mon.</td>
<td>February 15, 2021</td>
<td><strong>Holiday (Presidents’ Day)</strong></td>
</tr>
<tr>
<td>Sun.</td>
<td>March 14, 2021</td>
<td>Module Two Ends</td>
</tr>
<tr>
<td>Mon.</td>
<td>March 15, 2021</td>
<td>Module Three Begins</td>
</tr>
<tr>
<td>Sun.</td>
<td>April 11, 2021</td>
<td>Module Three Ends</td>
</tr>
<tr>
<td>Mon.</td>
<td>April 12, 2021</td>
<td>Module Four Begins</td>
</tr>
<tr>
<td>Sun.</td>
<td>May 9, 2021</td>
<td>Module Four Ends</td>
</tr>
<tr>
<td>Mon.</td>
<td>May 10, 2021</td>
<td>Module Five Begins</td>
</tr>
<tr>
<td>Mon.</td>
<td>May 31, 2021</td>
<td><strong>Holiday (Memorial Day)</strong></td>
</tr>
<tr>
<td>Sun.</td>
<td>June 5, 2021</td>
<td>Module Five Ends</td>
</tr>
<tr>
<td>Mon.</td>
<td>June 6, 2021</td>
<td>Module Six Begins</td>
</tr>
<tr>
<td>Fri.</td>
<td>June 18, 2021</td>
<td><strong>Holiday (Juneteenth)</strong></td>
</tr>
<tr>
<td>Sun.</td>
<td>July 4, 2021</td>
<td>Module Six Ends</td>
</tr>
<tr>
<td>Mon.</td>
<td>July 5, 2021</td>
<td>Module Seven Begins</td>
</tr>
<tr>
<td>Fri.</td>
<td>July 5, 2021</td>
<td><strong>Holiday (Independence Day)</strong></td>
</tr>
<tr>
<td>Fri.</td>
<td>July 23, 2021</td>
<td><strong>Holiday (Pioneer Day, Utah campus only)</strong></td>
</tr>
<tr>
<td>Sun.</td>
<td>August 1, 2021</td>
<td>Module Seven Ends</td>
</tr>
<tr>
<td>Mon.</td>
<td>August 2, 2021</td>
<td>Module Eight Begins</td>
</tr>
<tr>
<td>Sun.</td>
<td>August 29, 2021</td>
<td>Module Eight Ends</td>
</tr>
<tr>
<td>Mon.</td>
<td>August 30, 2021</td>
<td>Module Nine Begins</td>
</tr>
<tr>
<td>Mon.</td>
<td>September 6, 2021</td>
<td><strong>Holiday (Labor Day)</strong></td>
</tr>
<tr>
<td>Sun.</td>
<td>September 26, 2021</td>
<td>Module Nine Ends</td>
</tr>
<tr>
<td>Mon.</td>
<td>September 27, 2021</td>
<td>Module Ten Begins</td>
</tr>
<tr>
<td>Sun.</td>
<td>October 24, 2021</td>
<td>Module Ten Ends</td>
</tr>
<tr>
<td>Mon.</td>
<td>October 25, 2021</td>
<td>Module Eleven Begins</td>
</tr>
<tr>
<td>Thu.</td>
<td>November 11, 2021</td>
<td><strong>Holiday (Veterans Day)</strong></td>
</tr>
<tr>
<td>Sun.</td>
<td>November 21, 2021</td>
<td>Module Eleven Ends</td>
</tr>
<tr>
<td>Mon.</td>
<td>November 22, 2021</td>
<td>Module Twelve Begins</td>
</tr>
<tr>
<td>Thu.</td>
<td>November 25, 2021</td>
<td><strong>Holiday (Thanksgiving)</strong></td>
</tr>
<tr>
<td>Fri.</td>
<td>November 26, 2021</td>
<td><strong>Holiday (Day after Thanksgiving)</strong></td>
</tr>
<tr>
<td>Sun.</td>
<td>December 19, 2021</td>
<td>Module Twelve Ends</td>
</tr>
<tr>
<td>Mon.</td>
<td>December 20, 2021</td>
<td><strong>Winter Break Begins</strong></td>
</tr>
<tr>
<td>Sun.</td>
<td>January 2, 2022</td>
<td><strong>Winter Break Ends</strong></td>
</tr>
</tbody>
</table>

### Holidays

- New Year's Day
- Martin Luther King Day
- Presidents’ Day
- Memorial Day
- Juneteenth
- Independence Day
- Pioneer Day (Utah campus only)
- Labor Day
- Veterans Day
- Thanksgiving
- Day after Thanksgiving
- Christmas

***Calendar is subject to change***
CATALOG ADDENDUM: Administration, Faculty and Staff, revised June 25, 2020

Attached to Catalog Volume No. 21, revised 06/22/2020

Administration, Faculty and Staff
Independence University

**ADMINISTRATION:**

Kody Larsen
Chief Operating Officer

Stephanie Williamson
Vice President Operations

Elisha Anderson
Vice President Admissions

Alan Hansen
Vice President of Online

Joseph Dunlop
Associate Director

Bret Whetman
Associate Director

**ADMINISTRATION STUDENT SUPPORT:**

Whitney Parkin
Communication Coordinator

Ryan Brunson
Systems Administrator II

Simon Phillips
Systems Administrator II

Russell Wynn
Systems Administrator II

Carly Phillips
IT Support Specialist II

Kathryn Cottle
Administrative Assistant

Mary Ann Halstead
Administrative Assistant

Aimee Jewkes
Administrative Assistant

Amy Prater
Administrative Assistant

Narumi Sales
Administrative Assistant

Cody Wixom
Administrative Assistant

Darren Dailey
Graphic Art Intern

Bill Kvintus
Graphic Art Intern

Jennafer Ortiz
Graphic Art Intern

Danyal Lawrence
IT Support Intern

**ALLIANCE:**

Renee Bruns
Externship Coordinator

Angeline Davis
Externship Coordinator

Alex Gustafson
Externship Coordinator

Talia Hickman
Externship Supervisor

Cathy Shaw
Externship Coordinator

Vicki Thurman
Externship Coordinator

Nancy Schmidt
Externship Coordinator

Yarisol Siriotis
Externship Coordinator

**ALUMNI RELATIONS:**

Barbara McCann
Alumni Relations Coordinator

**BUSINESS OFFICE:**

Jazmin Chang
Sr. Business Officer

Angelique Henry
Business Officer-VA Specialist

Samande Bila
Accounting Clerk

Maria Buhler
Accounting Clerk-VA-SCO

Pao-I Chen
Accounting Clerk-VA-SCO

Misti Longshaw
Accounting Clerk

Mary Martin
Accounting Clerk

Kristy Mobley
Accounting Clerk

Stacy Owens
Accounting Clerk

Leon Siennick
Accounting Clerk-VA-SCO

Jerald Tripp
Accounting Clerk-VA-SCO

**CAREER SERVICES:**

Ericka Marshall
Director of Career Services

Melissa Higbee (AZ)
Assistant Director of Career Services

Derek Kennon
Assistant Director of Career Services

Stephanie McGuire
Assistant Director of Career Services

Kim Melgar
Assistant Director of Career Services

Marissa Serrano
Assistant Director of Career Services

Sara Bisel
Career Services Advisor

Rodney Brown (OK)
Career Services Advisor

Diane Caimares (TX)
Career Services Advisor

Marianne Cooper
Career Services Advisor

Cassie Dixon
Career Services Advisor

Polly Dixon (OK)
Career Services Advisor

Karin Edwards (FL)
Career Services Advisor
Tania Evans
Career Services Advisor

Consuelo Fitzpatrick (AL)
Career Services Advisor

Angela Fowble (AZ)
Career Services Advisor

Shawna Fulton (TX)
Career Services Advisor

Amanda Garff
Career Services Advisor

La'Dwan Garrett (TX)
Career Services Advisor

Jaricel Geraldino
Career Services Advisor

Leinati Hackley (AZ)
Career Services Advisor

Starr Headen
Career Services Advisor

Misty Heitman (TN)
Career Services Advisor

Tierra Kellow (MD)
Career Services Advisor

Sayra Kidd (VA)
Career Services Advisor

Ane Liufau
Career Services Advisor

Mauro Martinez
Career Services Advisor

Elizabeth McChesney
Career Services Advisor

Jenn McCracken
Career Services Advisor

Jessica Mixon (AL)
Career Services Advisor

Daniel Newton
Career Services Advisor

Alysha Ordoyne
Career Services Advisor

Jillian Phillips
Career Services Advisor

Marie Puccio
Career Services Advisor

Cynthia Reyes (NC)
Career Services Advisor

Leah Rys
Career Services Advisor

Melissa Santana
Career Services Advisor

Kari Saxton
Career Services Advisor

Matthew Slack (TX)
Career Services Advisor

Jody Speight (WY)
Career Services Advisor

Jorge Suarez
Career Services Advisor

Tua Teriipaia
Career Services Advisor

Kiki Thompson (TX)
Career Services Advisor

Gabrielle Trepagnier (TX)
Career Services Advisor

Lisa Verbrugge (CO)
Career Services Advisor

Jessi Walters (IL)
Career Services Advisor

LeeAnn York (MI)
Career Services Advisor

CURRICULUM DEVELOPMENT:

David Cowsert
Director of Curriculum Development

David Gunn
Assistant Director of Curriculum Development

Caitlyn Byrn
Curriculum Development Team Lead

Karissa Dahlke
Curriculum Development Team Lead

Starla Goldade
Curriculum Development Team Lead

Christon Walker
Curriculum Development Team Lead

Kacy Adams
Configuration Specialist

Karzan Mohammed Shareef
Project Manager

Allie Henrich
Configuration Specialist

Katie Ramos
Graphic Art Intern

Raymond Scott
Graphic Art Intern

Alyssa Abouomar
Graphic Designer I

Ashlie Lolley
Graphic Designer I

Jessica House
Graphic Designer II

Kyle Huto
Graphic Designer II

Ian Bennett
Content Writer/Editor I

Jordan Hamby
Content Writer/Editor I

Beverly McKay
Configuration Specialist

Shela Ward
Content Writer/Editor II

Heidi Clark
Curriculum Quality Controller

Angela Ghaly
Content Writer/Editor II

Justin Bozied
Content Writer/Editor II

Eric Grant
Content Writer/Editor II

Nancy Hardy
Content Writer/Editor II

Andrew Knapp
Content Writer/Editor II

Petar LaBorde
Content Writer/Editor II

Sherie Lorance
Content Writer/Editor II

Andrea Maraska
Content Writer/Editor II

Hamer Shawnie
Content Writer/Editor II

Kristie Wilson
Writing Team Lead

Allison Young
Content Writer/Editor II

Jimmy Bueno
Data Analyst

Jonathan Epstein
Data Analyst
Library:

Victoria Gray
Librarian
♦ MLS, Informatics, Emporia State University
♦ BA, English & Classical Languages, University of Utah

Amanda Henderson
Librarian

Alana Howlett
Librarian
♦ MLS, Library Science, Emporia State University
♦ BA, English, Brigham Young University

Registrar Department:

Beth Hatt
Director of Registrar's Office

J'Ann Sherry
Lead Registrar Assistant

Karli Valdivia
Lead Registrar Assistant

Brittney Barlow
Registrar Assistant

Liz Budenberg
Registrar Assistant

Susan Couch
Registrar Assistant

Scott Cowley
Registrar Assistant

Samantha Davis
Registrar Assistant

Marissa Fonseca
Registrar Assistant

Mary Goldsberry
Registrar Assistant

Nachelle Kay
Registrar Assistant

Gabrielle Mojica
Registrar Assistant

Chanelle Orlandi
Registrar Assistant

Andrea Portillo
Registrar Assistant

Lucinda Rabago
Registrar Assistant

Student Services:

Jordan Jolley
Director of Student Services

Chelsea Hicks
Assistant Director of Student Services-IU Help

Kaylee Ashley
IU Help Student Advisor

Natalie Butler
IU Help Student Advisor

Yulanda Davis
IU Help Student Advisor

Mikayla Hufstetler
IU Help Desk Student Advisor

Tamara McCall
IU Help Student Advisor

Heather Melendez
IU Help Student Advisor

Alexander Page
IU Help Student Advisor

April Thatcher
IU Help Student Advisor

Chris Anderson
Assistant Director of Student Services

Janyssa Evans
Assistant Director of Student Services

Julie Gardner
Assistant Director of Student Services

Terrie Jenkins
Assistant Director of Student Services

Anne Stewart
Assistant Director of Student Services
Andrea Hunt
Lead Student Advisor
Megan Judd
Lead Student Advisor
Porsche Adams
Student Advisor
Kaylee Ashley
Student Advisor
Michelle Atkinson
Student Advisor
Kristina Baker
Student Advisor
Ashley Barnes
Student Advisor
Russell Blair
Student Advisor
Krystal Brown
Student Advisor
Erin Craft
Student Advisor
Jimilyn Curtis
Student Advisor
Yulanda Davis
Student Advisor
Troy Daniels
Student Advisor
Audrey Drahos
Student Advisor
Breanna Dudley
Student Advisor
Jessica Dunbar
Student Advisor
Bryan Hart
Student Advisor
Terrie Hartle
Student Advisor
Mikayla Hufstetler
Student Advisor
Rainey Hulet
Student Advisor
Andrea Hunt
Student Advisor
Zachary Hunter
Student Advisor
Matt Ingebrightsen
Student Advisor
Charity Jepperson
Student Advisor
Ronda Jennings
Student Advisor
Theora Jones
Student Advisor
Megan Judd
Student Advisor
Laura Kenders
Student Advisor
Katie Klingler
Student Advisor
Kiri Krieger-James
Student Advisor
Brittany Marrero
Student Advisor
Tamara McCall
Student Advisor
Kiki McCray
Student Advisor
Heather Melendez
Student Advisor
Megan Moreno
Student Advisor
Janet Norman
Student Advisor
Sylina Potts
Student Advisor
Kindra Quarnberg
Student Advisor
Hailey Rippstein
Student Advisor
Lori Roberts
Student Advisor
Kezia Romero
Student Advisor
Samantha Sabatel
Student Advisor
Tajhana Silas
Student Advisor
Jennifer Stradling
Student Advisor
Jinger Stephenson
Student Advisor
April Thatcher
Student Advisor
Brittany Thurman
Student Advisor
Dayana Ullona
Student Advisor
Vyasha Walker
Student Advisor
Emma Welker
Student Advisor
John Winward
Student Advisor
Chloe Woods
Student Advisor
Adrianna Lund
Data Manager

**Student Success Center:**
Traci Bell
Student Success Center/Student IT Supervisor
Trenton Thompson
Lead Student IT Support
Aaron Isaacson
IT Support Specialist I
Aaron Riggs
IT Support Specialist I
Daniel Owens
IT Support Specialist I
Nate Abram
IT Support Specialist I
Ren Smith
IT Support Specialist I
Jeremy Bagamary
IT Support Intern
Robert King
IT Support Intern
Craig Wise
IT Support Intern
Kristi Paulson
Lead Tutor
Desiree Steffen
Tutor
Kara Bailey
Tutor
Mary Brito
Tutor
Wanda Bryant
Tutor
Alberto Celaya  
Tutor

Sylvia Clayburn  
Tutor

Tera Cowles  
Tutor

Evelyn Garrett  
Tutor

Richard Guy  
Tutor

Kristy Herbert  
Tutor

Nadine Keaney  
Tutor

Kara Kibodeaux  
Tutor

Jeremy Makepeace  
Tutor

Lonnie McNerney  
Tutor

Tyler Murset  
Tutor

Melissa Omans  
Tutor

Susan Parvin  
Tutor

Heather Rommens  
Tutor

Chelsea Whiting  
Tutor

Tonianne Bellomo  
Writing Center Tutor

Jamie Boutwell  
Writing Center Tutor

Heidi Cruz  
Writing Center Tutor

Gina D’Arco  
Writing Center Tutor

Melissa Daniel  
Writing Center Tutor

Marissa Galupi  
Writing Center Tutor

Tawny Norris  
Writing Center Tutor

Jennifer Northrip  
Writing Center Tutor

Meredith Maynard  
Writing Center Tutor

Joye Otto  
Writing Center Tutor

Julie Schneebacher  
Writing Center Tutor

Elvis Sokoli  
Writing Center Tutor

Valerie Smith  
Writing Center Tutor

Michelle Zath  
Writing Center Tutor

Jami Gillenwater  
Administrative Assistant

Elisabeth Hansen  
Configuration Specialist

Chris Morrison  
Student IT support specialist

James Thibeault  
Writing Tutor

Lili Nizankiewicz  
Writing Tutor

Stephanie Zlotnick  
Writing Tutor

Jason Aragon  
IT Support Intern

Colton Darden  
IT support Specialist

Joshua Valk, PhD  
Associate Provost

♦ PhD, Higher Education Administration, University of Phoenix
♦ MBA, Business Administration, Texas A&M University
♦ MS, Psychology, University of Phoenix
♦ BS, Psychology, University of Phoenix

Pamela McCoy  
Associate Dean-Faculty Development

Darrin Bartunek  
Trainer, Faculty Program Advisor

Holly Cowsert  
Faculty and Staff Trainer

Garyth Hull  
Executive Assistant to Provost

Diana Chapman  
Executive Assistant

Becky Hales  
Academic Coordinator

Ansje Johnson  
Accreditation Coordinator

Bridget Smith  
Student Policy & Progress Administrator

Jessii Ramirez-Santiago  
Reporting Specialist

Unique Bailey  
Reporting Specialist

Sheralyn Bayles  
Reporting Specialist

Sarah Chapin  
Administrative Assistant

Alisha Holt  
Administrative Assistant

Jenna Markey  
Administrative Assistant

Stephanie Lowe  
Administrative Assistant

Alexandra Matthews  
Administrative Assistant

Katherine Moreton  
Administrative Assistant

Marilee Hall  
Provost

♦ MBA, International Business, Westminster College
♦ BS, Psychology, University of Utah

Todd Wente  
Associate Provost

♦ MEd, Instruction and Curriculum, Weber State University
♦ BS, Psychology, Brigham Young University

ACADEMICS:

Todd Wente  
Associate Provost

♦ MEd, Instruction and Curriculum, Weber State University
♦ BS, Psychology, Brigham Young University
Trish Morton
Administrative Assistant
Melanie Quinney
Administrative Assistant
Kandi Reeves
Administrative Assistant
Amy Rich
Administrative Assistant
June Thomas
Administrative Assistant
Kristie Carlsen
Clinical Education Coordinator
Sherry Daniels
Clinical Evaluation Coordinator
Annalise Savage
Teaching Assistant
Kristy Bone
Lead Transfer Credit Evaluator
David Lue
Transfer Credit Evaluator
Alisha Nielson
Transfer Credit Evaluator
Deborah Robinson
Transfer Credit Evaluator
Kathryn Warkentin
Transfer Credit Evaluator

School of Business

Amanda Conley
Dean, School of Business
♦ MPA, Public Accounting, Colorado State University
♦ MBA, Leadership, George Fox University
♦ BS, Management and Business Information Systems, George Fox University

Cynthia Krupa
Dean, School of Business
♦ MEd, Instructional Technology, American Inter-Continental University
♦ BA, Social Studies and Secondary Education, Chaminade University

Kimberly Blake
Associate Dean
♦ MBA, Marketing, Baker College Center for Graduate Studies
♦ BBA, Marketing/Management, Baker College Online
♦ ABA, Marketing/Management, Baker College Online

Brett Bjornsrud
Associate Dean
♦ MS, Information Systems, Independence University
♦ BA, Communications, University of Colorado

Darci Brainich
Associate Dean
♦ MBA, Accounting, University of Phoenix
♦ BS, Business/Accounting, University of Phoenix

Andrew Dart
Associate Dean
♦ MBA, Texas Woman’s University
♦ BBA, Texas Women’s University

Christine Davidson
Associate Dean
♦ MBA, Technology Management, Capella University
♦ BS, Information Systems Management, Colorado Technical University
♦ AS, Networking, Pikes Peak Community College

Ashley Dellosa, EdD
Associate Dean
♦ EdD, Organizational Leadership, Argosy University
♦ MA, Education/Adult Ed and Training, University of Phoenix
♦ BBA, Management and Marketing, University of Wisconsin-Green Bay

Dr. Kathryn Frey
Associate Dean
♦ MBA, Stevens-Henager College
♦ BS, Accounting, CollegeAmerica
♦ BS, Graphic Arts, Stevens-Henager College

Robert Potter
Associate Dean
♦ MBA, Boise State University
♦ BA, English, Boise State University

Colette Rominger
Associate Dean
♦ MA, Education/Adult Education and Training, University of Phoenix
♦ MBA, University of Phoenix
♦ BS, Management, University of Phoenix

Russell Barber
Faculty Program Advisor
♦ MBA, Utah State University
♦ BA, Fine Arts and Design, Brigham Young University

Nicholas Becker
Faculty Program Advisor
♦ MS, Management, Colorado Technical University
♦ MBA, Business Administration, Colorado Technical University
♦ BA, Social Science, University of Wyoming
♦ AA, Political Science, Casper College

James Bingham
Faculty Program Advisor
♦ MBA, Utah State University
♦ BS, Business Administration, Southern Utah University
♦ AS, Business Administration, Dixie College

Cristi Brenneman
Faculty Program Advisor
♦ MS, Business Administration, Stevens-Henager
♦ BS, Business Administration, Stevens-Henager

School of Freshmen Studies

Rosie Rey
Dean of Freshman Studies

Sierra Prothers
Adjunct Instructor
♦ BA, Adventure Education, Plymouth State University

Kenya Walton-Guillot
Adjunct Instructor
♦ D.B.A., Leadership / Management, Walden University
♦ MBA, Leadership / Management, Walden University
♦ BBA, Finance, Political Science & Government, Ashford University
Michael Chavez  
**Faculty Program Advisor**  
- MBA, Ashford University  
- BA, Sports and Recreation Management, Ashford University

Katie Cheatham  
**Faculty Program Advisor**  
- MBA, Entrepreneurship, Independence University  
- BS, Accounting, Independence University  
- AS, General Education, Bishop State Community College

Shawna Cowan, DBA  
**Faculty Program Advisor**  
- DBA, Apollos University  
- MM, University of Phoenix.  
- BS, Business Administration, University of Phoenix

Jim Dederer, CPA  
**Faculty Program Advisor**  
- BS, Business Administration, Oregon State University  
- Certified CPA

Todd Falcone  
**Faculty Program Advisor**  
- MBA, Independence University  
- MS, Accounting, Saint Vincent College  
- BS, Accounting, Saint Vincent College

Patrice Fox  
**Faculty Program Advisor**  
- MBA, International Management, Thunderbird School of Global Management  
- BA, Business Administration, Wartburg College

Hollie Fletcher  
**Faculty Program Advisor**  
- MBA, University of Phoenix  
- BS, Marketing & Communications, Weber State University

Jeanette Goodwin  
**Faculty Program Advisor**  
- MBA, Texas A&M University Commerce  
- BS, Accounting, Indiana University

Rodney Hansen  
**Faculty Program Advisor**  
- MBA, Northwest Nazarene University  
- BS, Business Administration, Boise State University

David Harmon  
**Faculty Program Advisor**  
- MBA, University of Denver  
- BS, Business Administration, Colorado State University  
- Certified Investment Management Analyst Program, Aresty Institute of Executive Education, University of Pennsylvania

Stefanie Hopson  
**Faculty Program Advisor**  
- MA, Industrial Relations, Wayne State University  
- BS, Interdisciplinary Study Social Science-HM Resource Society, Michigan State University

Helga Szabo-Hupcik  
**Faculty Program Advisor**  
- MS, Accounting, University of Michigan  
- BBA, Accounting, Northwood University  
- AS, Accounting, Delta College

Robert Huylar  
**Faculty Program Advisor**  
- MBA, University of Phoenix  
- MAS, Space Exploration, Operations Management, Embry-Riddle Aeronautical University  
- BS, Business Administration, University of Wyoming  
- AS, Business, Laramie County Community College

Jefferson Knott  
**Faculty Program Advisor**  
- MBA, University of South Florida  
- MA, Education, Western Kentucky University  
- BS, Teaching, Loughborough University

Melissa Macer  
**Faculty Program Advisor**  
- DBA, Economics & Finance, Saint Mary’s University of Minnesota  
- MBA, Business Administration, American InterContinental University  
- BS, Business Management, Kenya Polytechnic University College  
- AS, Business Administration, Kenya National Examinations Council

Valerie Meade  
**Faculty Program Advisor**  
- MPA, Brigham Young University  
- BA, International Relations, Brigham Young University  
- AS, Paralegal Studies, Utah Valley University

Diane Moffatt  
**Faculty Program Advisor**  
- MA, Business, Baker College  
- BS, Human Resources Management, Arizona State University

Gregory Newton  
**Faculty Program Advisor**  
- MBA, Accounting, University of Phoenix  
- BA, Accounting, University of Utah

Rosie Rey  
**Faculty Program Advisor**  
- MA, English, Western Illinois University  
- BA, English, Carthage College

Stanislava Natasha Robertson  
**Faculty Program Advisor**  
- MBA, Independence University  
- BS, Healthcare Administration, Stevens-Henager College

Natalie Rufa  
**Faculty Program Advisor**  
- MBA, University of Phoenix  
- BS, Management, University of Phoenix

Sparkle Sullivan  
**Faculty Program Advisor**  
- MPA, Keller Graduate School of Management  
- BS, Management, Southern Illinois University

Kevin Taylor  
**Faculty Program Advisor**  
- BS, Marketing, Economics, University of Utah

Matthew Thomas  
**Faculty Program Advisor**  
- MBA, Brigham Young University  
- BS, Accountancy, Brigham Young University

Anthony Timmons  
**Faculty Program Advisor**  
- MBA, Business Administration, Missouri State University  
- BS, Business Administration, University of Nevada Las Vegas  
- ABM, College of Southern Nevada
Keith Wade, DBA
Faculty Program Advisor
- DBA, Northcentral University
- MBA, University of Detroit-Mercy
- BS, Business Administration, Oakland University

Kenneth Wallin
Faculty Program Advisor
- MA, Management, Webster University
- BA, Political Science, Mars Hill College

Royce Williard
Faculty Program Advisor
- MS, Administration, Central Michigan University;
- BS, Management, Oakland University

Sarah Wilson
Faculty Program Advisor
- BS, Accounting, University of Phoenix
- AA, Accounting, University of Phoenix

Dwayne Wright
Faculty Program Advisor
- MBA, Utah State University
- BS, Accounting - Auditing and Business Law, Utah Valley State College
- BA, International Relations, Brigham Young University

George Ackerman, PhD, JD
Instructor
- PhD, Public Safety, Capella University
- JD, Nova Southeastern University
- MS, Psychology, Nova Southeastern University
- MBA, Nova Southeastern University
- BA, Criminal Justice, Florida Atlantic University

Terese Beutelschies
Instructor
- MS, Education, California State University
- BA, Psychology and Sociology, University of California

Ronald Cade
Instructor
- MBA, Morehead State University
- BA, Business Economics, Ohio University

Erin Easton
Instructor
- MBA, Business Administration, Franklin University
- BS, Education, Ohio University

John Elmer, DBA
Instructor
- DBA, Argosy University
- MBA, Baker Center for Graduate Studies
- BA, Education, Pacific Lutheran University

Holly Fair
Instructor
- MBA, University of Phoenix
- BS, Marketing, University of Utah

Jennifer Finnigan
Instructor
- MBA, University of Phoenix
- MS, Administration of Justice and Security, University of Phoenix
- BS, Management, Hesser College
- BS, Marketing, Hesser College

Jimmie Flores, PhD
Instructor
- PhD, Human & Org Systems, Fielding Graduate University
- DM, Organizational Leadership/IS & Technology, University of Phoenix
- MEd, Curriculum Instruction & Assessment, Regis University
- MA, Human & Org Systems, Fielding Graduate University
- MS, Public Administration, DeVry University
- MNM, Management, Regis University
- MS, Management, Regis University
- MS, Computer Info Technology, Regis University

Julie Curless, EdD
Instructor
- EdD, Education, Walden University
- MA, Counseling, Bradley University
- BS, Marketing, Bradley University

David Johnson, JD
Instructor
- JD, Brigham Young University
- MPA, Brigham Young University
- BS, Marketing, Utah State University

Lorin Leone, DBA
Instructor
- DBA, California International Business University
- MBA, Pacific State University
- BA, Journalism and Media Studies, Rutgers State University

Michael McAndrew
Instructor
- MBA, Finance/Management, DePaul University
- BS, Finance, University of Illinois

Robert Robertson, PhD
Instructor
- PhD, Stirling University
- MSL, Vermont Law School
- MPA, Dalhousie University
- MA, Planning Community Development, Eastern Kentucky University
- BS, Social Sciences & Geography, East Tennessee State University

Robin Shah
Instructor
- MBA, HR Concentration, Keller Graduate School of Management
- BS, Accountancy, Arizona State University, CPA

George Smith
Instructor
- MS, Accountancy, University of Phoenix
- BS, Business Administration, University of Phoenix

Paula White
Instructor
- MBA, Washington University
- BS, Business Administration, Southern Illinois University

Douglas Barnack
Adjunct Instructor
- BLS, Liberal Studies, Purdue University
- AA, Purdue University

Michell Boldt
Adjunct Instructor
- MS, Taxation, Portland State University
- BA, Business Administration, Washington State University
- AAS, Nursing, Clark College
<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Education</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lynn Broniak-Hull</td>
<td>Adjunct Instructor</td>
<td>MBA, Marketing, Indiana University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BA, Business Administration, University of Michigan</td>
</tr>
<tr>
<td>Shakenya Calhoun</td>
<td>Adjunct Instructor</td>
<td>MBA, Business Administration, Troy University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BS, Computer Information Systems, Florida A&amp;M University</td>
</tr>
<tr>
<td>Wesley Carter</td>
<td>Adjunct Instructor</td>
<td>MS, Accounting and Information Technology, University of Maryland</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BS, Business Administration, University of South Carolina</td>
</tr>
<tr>
<td>Mike Dodge</td>
<td>Adjunct Instructor</td>
<td>MBA, Business, Finance, Economics, George Fox University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BS, Public Communication / Marketing, University of Idaho</td>
</tr>
<tr>
<td>Ashley Dugger</td>
<td>Adjunct Instructor</td>
<td>DBA, Management, Argosy University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>MBA, International Business, Liberty University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BS, Business, Liberty University</td>
</tr>
<tr>
<td>Vonetta Ford</td>
<td>Adjunct Instructor</td>
<td>MS, Human Resource Management, Strayer University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BBA, Human Resource Management, Strayer University</td>
</tr>
<tr>
<td>Erica Frye</td>
<td>Adjunct Instructor</td>
<td>MA, Accountancy, University of Phoenix</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BS, Management, University of Phoenix</td>
</tr>
<tr>
<td>Brendan Garay</td>
<td>Adjunct Instructor</td>
<td>MS, Business Administration, California University of Pennsylvania</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BS, Accounting, California University of Pennsylvania</td>
</tr>
<tr>
<td>Andrew Hauk</td>
<td>Adjunct Instructor</td>
<td>DM, Organizational Development and Change, Colorado Technical University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>MBA, Business Administration, Colorado Technical University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BA, History, University of Colorado</td>
</tr>
<tr>
<td>Brett Holbrook</td>
<td>Adjunct Instructor</td>
<td>MBA California State University Fullerton</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BS Paralegal Studies, Utah Valley University</td>
</tr>
<tr>
<td>Cynthia Hollenbach</td>
<td>Adjunct Instructor</td>
<td>MS, Accounting, University of North Texas</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BBA, Accounting, Baylor University</td>
</tr>
<tr>
<td>Andy Iacona</td>
<td>Adjunct Instructor</td>
<td>MBA, Business Administration, University of Phoenix</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BS, Marketing, University of Utah</td>
</tr>
<tr>
<td></td>
<td></td>
<td>AS, General Studies, Salt Lake Community College</td>
</tr>
<tr>
<td>Brynie Johnson</td>
<td>Adjunct Instructor</td>
<td>MS, Organizational Leadership, Brenau University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BS, Management Studies, University of Maryland</td>
</tr>
<tr>
<td>Sammy Marwa</td>
<td>Adjunct Instructor</td>
<td>MBA, Business Administration, McNeese State University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BS, Marketing, McNeese State University</td>
</tr>
<tr>
<td>David Pack</td>
<td>Adjunct Instructor</td>
<td>PhD, Business Administration, California Coast University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>MPA Public Administration, Brigham Young University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BA, Communication &amp; Public Relations, Weber State University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BA General Studies, University of Utah</td>
</tr>
<tr>
<td></td>
<td></td>
<td>AS General Studies, Salt Lake Community College</td>
</tr>
<tr>
<td></td>
<td></td>
<td>AS, Sociology, Salt Lake Community College</td>
</tr>
<tr>
<td></td>
<td></td>
<td>AS, Psychology, Salt Lake Community College</td>
</tr>
<tr>
<td>Matthew Pressey</td>
<td>Adjunct Instructor</td>
<td>MS, Accounting, University of Connecticut</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BA Political Science, University of Georgia</td>
</tr>
<tr>
<td>Jaime Redfern</td>
<td>Adjunct Instructor</td>
<td>MM, Finance, Northwestern University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BS, Chemical Engineering, University of Utah</td>
</tr>
<tr>
<td>E. Scott Robbins</td>
<td>Adjunct Instructor</td>
<td>MBA, International Business, Florida Atlantic University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BBA Florida Atlantic University</td>
</tr>
<tr>
<td>Ivana Ruffner</td>
<td>Adjunct Instructor</td>
<td>DBA, Advanced Accounting, Strayer University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>MS, Public Accounting, Strayer University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BS, Accounting, Colorado Technical University</td>
</tr>
<tr>
<td>Lorraine Shibley</td>
<td>Adjunct Instructor</td>
<td>MS, Social Science, Utah State University;</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BS, Economics, University of Utah</td>
</tr>
<tr>
<td>Luanne Simmons</td>
<td>Adjunct Instructor</td>
<td>JD, Law, University of Denver</td>
</tr>
<tr>
<td></td>
<td></td>
<td>MA, Laws in Taxation, Boston University School of Law</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BS, Accounting, University of Denver</td>
</tr>
<tr>
<td>Michael Strait</td>
<td>Adjunct Instructor</td>
<td>MS, Organizational Management, Chadron State College</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BA, Sociology, Midland Lutheran College</td>
</tr>
<tr>
<td>Lisa Taylor</td>
<td>Adjunct Instructor</td>
<td>MPA, Public Administration, Brigham Young University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BA, Political Science, Utah State University</td>
</tr>
<tr>
<td>Ryan Tew</td>
<td>Adjunct Instructor</td>
<td>MBA, Accounting, Indiana University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BA, Business Administration, Colorado Technical University</td>
</tr>
<tr>
<td></td>
<td></td>
<td>BA, History, University of Colorado</td>
</tr>
</tbody>
</table>
Sophia Waymyers, PhD
Adjunct Instructor
- PhD, Biostatistics, University of South Carolina
- MS, Statistics, University of South Carolina
- MS, Mathematics, University of South Carolina
- BS, Mathematics, Winthrop University

Curtis West
Adjunct Instructor
- MBA, Business Administration, FMU / Everest University
- BS, Electrical Engineering Technician, Remington College

Amanda Leotta
Adjunct Instructor
- MBA, Business Administration, Colorado Technical University
- BS, Business Administration, Colorado Technical University

Terrell Smith
Adjunct Instructor
- MS, Entrepreneurship, University of Florida
- BS, Microbiology and Cell Science, University of Florida

Jamie Redfern
Adjunct Instructor
- BA, Business Admin, Carroll College

Eva Nafa
Adjunct Instructor
- MBA, Business, Jack Welch / Strayer University
- BA, International Business, Ashford University

Brian Losness
Adjunct Instructor
- MBA, Business, University of Phoenix
- BA, Communication, Boise State University

Jae Maxfield
Adjunct Instructor
- MBA, Finance, University of Utah
- BS, Business, Idaho State University

Marci Stone
Instructor

Patricia Vaughn
Adjunct Instructor

Merrick Fonnesbeck
Adjunct Instructor
- MBA, Computer Science, Brigham Young University

Ginger Gardiner
Adjunct Instructor
- MBA, Business Administration, Ashford University
- BS, Management - Sales and Marketing, Purdue University Global

Dennis Redd
Adjunct Instructor
- MPA, Public Administration, Sam Houston State University
- BS, Technical Management, DeVry University

Steffan Reed
Adjunct Instructor
- MA, Accounting, Western Governors University
- BS, Accounting, Stevens-Henager College

Dan Price
Adjunct Instructor
- MBA, Business Administration, Webster University
- BBA, Marketing, Valdosta State University

Amy Kennedy
Adjunct Instructor

Terry Ondo
Adjunct Instructor

Lisa Hammershaimb, EdD
Associate Dean
- EdD, Distance Education, Athabasca University
- MFA, Graphic Design, Academic of Art University
- BA, Art History, Wheaton College

Shannon McNamara
Associate Dean
- BGS, University of Connecticut

Caroline Norton
Associate Dean
- BFA, Graphic Design and Photography, University of Utah

Misty Poarch
Associate Dean
- MS, Information Systems, Stevens-Henager College
- BS, Computer Science, Stevens-Henager College
- AS, Graphic Arts, Stevens-Henager College

Dayna Alderman
Faculty Program Advisor
- MFA, Media Design Full Sail University
- BS, Graphic Arts, Stevens-Henager College

April Biss
Faculty Program Advisor
- MA, Graphic Arts, Savannah College of Art and Design
- BS, Graphic Design, La Roche College

Jeffrey Gold
Faculty Program Advisor
- MPC, Communications, Westminster College
- BS, Public Relations, University of Utah
- BS, Physics, University of Utah

Kim Grable
Faculty Program Advisor
- MFA, Digital Media & Design, Goddard College
- BFA, University of Texas
- AA, Art, Eastfield College

School of Graphic Arts

Hollie Knechtel
Dean, School of Graphic Arts
- MS, Education, University of Phoenix
- MA, Organizational Management, University of Phoenix
- BA, General Art Studies, Weber State University

Pia Bergholtz
Associate Dean
- MFA, Graphic Design, Utah State University
- BFA, Graphic Design, Utah State University

Sean Childers-Gray
Associate Dean
- MFA, Full Sail University
- BS, Graphic Arts, Stevens-Henager College
- AS, Graphic Arts, Stevens-Henager College
Jason Merrill
Faculty Program Advisor
- MBA, Management and Strategy, Western Governors University
- BS, Business Administration, Stevens-Henager College
- AS, Graphic Arts, Stevens-Henager College
- AS, Business Communication, LDS Business College

Angelle Rozier
Faculty Program Advisor
- MISM, DeVry University
- BS, Web and Graphic Design, DeVry University

Craig Stokes
Faculty Program Advisor
- MFA, Full Sail University
- BS, Graphic Arts, Stevens-Henager College
- AS, Advertising Design, Colorado Institute of Art

Sara Moss
Faculty Program Advisor
- MET, Webster University
- BA, Media Communication, Webster University

Laura Schlatter
Faculty Program Advisor
- MS, Technology Education, University of Missouri
- BA, Art & Liberal Studies, Arizona State University

Christina Fosbrink, EdD
Instructor
- EdD, E-learning, Northcentral University
- MS, Multimedia Technology, California University of Pennsylvania
- BA, Communications, California University of Pennsylvania
- Diploma in Digital Design, The Art Institute of Pittsburgh

Kristi Hays
Instructor
- BS, Web Design & Interactive Media, The Art Institute-Online
- AS, Web & Visual Communications, LDS Business College

Carly Heath
Instructor
- MFA, Film Production, Chapman University
- BA, Cinema, San Francisco State University

John Brady
Adjunct Instructor
- BA, Film Studies, University of Utah

Trace Butler
Adjunct Instructor
- MBA, Entrepreneurship, Independence University
- BFA, Graphic Arts, Brigham Young University

Crystal Davenport
Adjunct Instructor
- MFA, Visual Arts, Marywood University
- BFA, Fine Arts, Syracuse University

Penney DellaValle
Adjunct Instructor
- MFA, Fine Arts, Miami International University of Art
- BFA, Graphic Design, Paier College of Art, Inc

Randie Donald
Adjunct Instructor
- MA, Education/Adult Education, University of Phoenix
- BS, Information Technology, University of Phoenix

Mike Dunlop
Adjunct Instructor
- MA, Graphic Design, Savannah College of Art and Design
- BFA, Studio Arts (Graphic Design), University of Arizona

Erica Fecko
Adjunct Instructor
- MS, Instructional Design and Technology, Walden University
- BA, Multimedia & Web Design, The Art Institute of Washington

Veronica Gagnelius
Adjunct Instructor
- BA, Art, California State University

Shari Hartz
Adjunct Instructor
- MA, Speech Communication, University of Colorado
- BA, Psychology and Communication, University of Colorado
- BS, Visual Communication, Westwood College of Technology
- AA, Print and Presentation Graphic Design, Front Range Community College

John Hicks
Adjunct Instructor
- MA, Communication, University of Central Florida
- BFA, Art, University of Central Florida

Sallie Keys
Adjunct Instructor
- MBA, Marketing, American InterContinental University
- BFA, Visual Communication / Digital Design, American InterContinental University

Joseph LoCicero
Adjunct Instructor
- MA, Communication Art, New York Institute of Technology
- BFA, Film & Television, New York University

Julie Luke
Adjunct Instructor
- BFA, Graphic Arts and Design, Utah State University

Michelle McDonald
Adjunct Instructor
- MA, Graphic Design, Savannah College of Art and Design
- BA, Multimedia Studies, George Mason University

Patrick McMichen
Adjunct Instructor
- MBA, Operations Management, Regis University
- BS, Management, Regis University

Christine Milot
Adjunct Instructor
- MFA, Computer Art, School of Visual Arts
- BFA, Advertising & Graphic Design, School of Visual Arts

Jenny Mohess
Adjunct Instructor
- MA, Art Education, Boston University
- BS, Applied Science, University of South Florida
- AS, Graphic Design Technology, Valencia College
Giovanni Montoya  
Adjunct Instructor  
- MA, Interactive Design/Game Development, Savannah College of Art and Design

David Place  
Adjunct Instructor  
- MS, Interactive Media, Quinnipiac University  
- BFA, Visual Communication, American InterContinental University  
- AAS, Digital Imaging Tech, Texas State Technical College

Jaime Ramos  
Adjunct Instructor  
- MS, Health Informatics, Indpendence University  
- MBA, General Business, University of Scranton  
- MIS, Information Systems, University of Phoenix  
- BS, Computer Science, University of Regina

Michele Redfern  
Adjunct Instructor  
- BFA, Visual Communication, University of WI-Milwaukee

Molly Rosenmeyer  
Instructor  
- BA, Art, The University of Iowa

Michelle Rudolph  
Adjunct Instructor  
- MET, Educational Technology, Boise State University  
- MS, Arts Technology, Illinois State University  
- BA, Art Studio, Humboldt State University

LaDale Whaley  
Adjunct Instructor  
- MS, Education Media Design & Technology, Full Sail University

Jonathan Wretlind  
Adjunct Instructor  
- MDiv Chaplaincy, Denver Seminary  
- BFA, Graphics/Packaging, Art Center College of Design

Allison Wright  
Adjunct Instructor  
- BS, Art/Visual Comm-Design, Weber State University  
- AS, General Studies, Weber State University

Nancy Zeller  
Adjunct Instructor  
- BS, Individualized Studies - Web Site Portfolio, Skidmore College

David Kroll  
Adjunct Instructor

School of General Education:

Sarah Fulkes  
Dean of General Education  
- MA, Adult Education and Training, University of Phoenix  
- MA, Organizational Leadership, George Fox University  
- BA, History, Idaho State University

Jolynne Berrett  
Associate Dean  
- MS, Instructional Technology, Utah State University  
- BA, Music, Arizona State University

Steven Bock  
Associate Dean  
- MS, Business Organizational Management, University of LaVerne  
- BS, Occupational Education, Business Administration, Wayland Baptist University

Lisa Erekson  
Associate Dean  
- MS, Psychology- School Counseling, Utah State University  
- BS, Human Development and Family Studies, University of Utah  
- BS, Sociology, University of Utah

Denise Harshbarger, EdD  
Associate Dean  
- EdD, Educational Leadership, University of Central Florida  
- MS, Science Education, Florida State University  
- BS, Biology, Erskine College

Kimberlee Neitz  
Associate Dean  
- MA, American Studies, Pennsylvania State University  
- BA, Education, Bloomberg University of Pennsylvania  
- BA, Political Science, Temple University

Story Stringer  
Associate Dean  
- MS, Instrumental Sciences, University of Arkansas  
- BS, Physics, Cumberland College  
- BS, Mathematics, Cumberland College

Angela Sweeney  
Associate Dean  
- MA, English, Literature and Writing, Utah State University  
- BA, Music, Violin Performance, Utah State University

Cynthia Bervig  
Associate Dean  
- MS, Mathematics, Texas A&M University  
- BA, Mathematics: Secondary Education, Adams State University

Sue Billman  
Instructor  
- MBA, Human Resources Management, University of Phoenix  
- BAAS, Applied Arts & Sciences, Midwestern State University

Rowland Cadena  
Instructor  
- MA, English Literature and Language, St. Mary’s University  
- BA, English, St. Mary’s University

Melissa Daniel  
Instructor  
- MEd, Northern Arizona University  
- BS, English, Iowa State University

Zummuna Davis  
Instructor  
- MS, General Psychology, Capella University  
- BA, Psychology, Chicago State University

Karin Detweiler  
Instructor  
- MA, Child Development, California State University  
- BA, Child Development, California State University  
- AA, Psychology and English, Pasadena City College
Michael Frahm
Instructor
- MA, Mathematics Education, Western Governors University
- BA, Mathematics, Washington College
- AA, Liberal Arts & Sciences, Chesapeake College

Jennifer Graves
Instructor
- MEd, Counseling – Human Relations, Northern Arizona University
- BS, Psychology, University of Arizona

Melinda Hatten
Instructor
- MEd, Cross Cultural, Saint Mary’s College of California
- BA, English, Saint Mary’s College of California

Robert Jackson, EdD
Instructor
- EdD, William Howard Taft University
- MA, Economics, California State University
- BA, Economics and Psychology, California State University

Johanna Kennelly-Ullman
Instructor
- MS, Communication, Portland State University
- BS, Communication, Portland State University

Heidi Manzone
Instructor
- MA, History, University of North Florida
- BA, History, University of North Florida

Gerrad Martin, DBH
Instructor
- DBH, Arizona State University
- MS, Mental Health Counseling, University of Phoenix
- BA, Political Science, Brigham Young University

Stefani Nelson
Instructor
- MS, Mental Health Counseling, University of Phoenix
- BS, Psychology, Utah State University

Alexis Walker
Instructor
- MA, English, Iowa State University
- BA, English, Saint Anselm College

Neil Aguiar
Adjunct Instructor
- MPH, Public Health, Liberty University
- MS, Statistics, University of Vermont
- BS, Mathematics, University of Vermont

Lisa Alonso
Adjunct Instructor
- MFA, Creative Writing, University of Miami
- BA, English, Florida Atlantic University
- AA, Teaching - Elementary, Miami Dade College

Miri Anderson
Adjunct Instructor
- MA, Teaching, Grand Canyon University
- BS, Sociology Teaching, Brigham Young University
- AS, Individualized Studies, Utah Valley University

Jacob Andrews
Adjunct Instructor
- MPhil, Philosophy, Katholieke Universiteit Leuven
- MA, Philosophy, Marquette University
- BA, Philosophy / Latin, Loyola University

Kimberly Barnard
Adjunct Instructor
- MEd, Curriculum and Instruction, University of Phoenix
- BA, Interpersonal Communications, Boise State University

Martha Baumgarten
Instructor
- MA, Art History and Curatorial Studies, Brigham Young University
- BA, Art History, Business Minor, Brigham Young University

Julie Berg
Adjunct Instructor
- MA, Early Childhood Education, New Jersey City University
- BA, Psychology, Rutgers University

Tammy Bird, EdD
Adjunct Instructor
- EdD, Adult and Community Education, North Carolina State University
- MAA, English, Old Dominion University
- BA, English, Old Dominion University
- AA, Liberal Arts, Tidewater Community College

Kimberly Beck
Adjunct Instructor
- MEd, Secondary Education, Utah State University
- BS, Architectural Eng, University of Wyoming
- BS, Mathematics, Weber State University

Timothy Bohinski, PhD
Adjunct Instructor
- PhD, Physical Chemistry, Temple University
- BS, Chemistry, Drexel University

Mary Brito
Adjunct Instructor
- MEd, Curriculum and Design, American InterContinental University
- BA, Sociology, Regis University

Fiona Brown
Adjunct Instructor
- MEd, Teaching, Marygrove College
- BS, Individualized Studies, Eastern Michigan University
- AA, Arts, Schoolcraft College

Rachel Bryars
Adjunct Instructor
- MA, Communications, Johns Hopkins University
- BA, Communication / English, Palm Beach Atlantic University

Christina Bullock, PhD
Adjunct Instructor
- PhD, Communication, Regent University
- MA, Communication, Culture and Technology, Georgetown University
- BA, English, William & Mary

Darrin Bush
Adjunct Instructor
- MA, Psychology, Ashford University
- BA Sociology, Ashford University

Amanda Campbell
Adjunct Instructor
- MS, Biology, Western Kentucky University
- BS, Biology, Kentucky Wesleyan College

Jason Collins
Adjunct Instructor
- MA, Philosophy, University of Wisconsin
- BA, Philosophy, University of Wisconsin
Karen Combs
Adjunct Instructor

- MEd, Technology in Education, Lesley University
- BA, Special Education, Oral Robert University

Angela Davis
Adjunct Instructor

- MA, Professional Communication, Clemson University
- BA, Communication, Clemson University

Sara de la Fuente
Adjunct Instructor

- MS, Psychology, Grand Canyon University
- MS, Leadership, Grand Canyon University
- BS, Sociology, Grand Canyon University
- AA, Business, University of Phoenix

Courtney D’Allaird
Adjunct Instructor

- MBA, Business Administration, University of Albany - SUNY
- BA, Sociology, University of Albany - SUNY

Lisa Delman
Adjunct Instructor

- MA, Organizational Design and Effectiveness, Fielding Graduate University
- BS, Advertising, University of Florida

Kristin Denryter, PhD
Adjunct Instructor

- PhD, University of Northern British Columbia
- MS, Biology, Northern Michigan University
- BS, Biology, Madonna University

Gregory Dlabach, EdD
Adjunct Instructor

- EdD, Education - Higher Education, University of Arkansas
- MA, Mathematics, Missouri State University
- BS, Mathematics, Oklahoma State University

Andrea Evans
Adjunct Instructor

- MS, Biology, University of Nebraska-Kearney
- BS, Biology, Park University
- AS, Info/Comp Science, Park University
- AA, Liberal Arts, Wentworth Jr College

Anna Eyre, PhD
Adjunct Instructor

- PhD, English, University at Albany
- MFA, Writing, California College of the Arts
- BA, Creative Writing, University of New Mexico

Tamara Eyster, EdD
Adjunct Instructor

- EdD Education Technology and E-Learning, Northcentral University
- MA, Mathematics, State University of New York at Potsdam, Potsdam, NY
- BS, Mathematics, Chestnut Hill College

Beverly Fierro
Adjunct Instructor

- MA, Psychology Health and Behavioral Medicine, North Central University
- MS, Education Online Teaching and Learning, California State University
- BS, Health Science Occupational Safety and Health, California State University

Melanie Feeley
Adjunct Instructor

- MA, English, Boise State University
- BA, English, Boise State University

Andrew Garnett
Adjunct Instructor

- MA, Philosophy, Catholic University of America
- BA, Philosophy, Catholic University of America

Tim Glackin
Adjunct Instructor

- MA, History, Southern New Hampshire University
- BS, Education, Shenepenburg University

Kathryn Gonsalves
Adjunct Instructor

- MA, Psychology, Humboldt State University
- BA, Psychology, Campbell University

Denise Gorsline
Adjunct Instructor

- MA, Interpersonal & Public Communication, Central Michigan University
- BS, Speech / Psychology, Eastern Michigan University

Toya Graham, EdD
Adjunct Instructor

- EdD, Education, University of Phoenix
- MS, Human Services & Consumer Sci, Texas Southern University
- BA, Social Work, Texas Southern University

Lynze Greathouse EdD
Adjunct Instructor

- EdD, Educational Leadership, University of Cumberlands
- MEd, Sec Education: Math/Sci, Southern Arkansas University
- BS, Mathematics Education, Arkansas Tech University

Chris Groleau
Adjunct Instructor

- ME, Curriculum and Teaching, Fitchburg State University
- BS, Mathematics /Psychology, Bridgewater State University

Jason Haineault
Adjunct Instructor

- MS, Biology, University of Nebraska-Kearney
- BS, Biochemistry, Western Michigan University
- AA, Liberal Arts, Kellogg Community College

Marlen Harrison, PhD
Adjunct Instructor

- PhD, English, Indiana University of Pennsylvania
- MA, Community Counseling., George Washington University
- BS, General Psychology, Appalachian State University

Laura Hamm
Adjunct Instructor

- MA, Education, Eastern Kentucky University
- BS, Mathematics, Cumberland College
- BS, Secondary Education, Cumberland College

Heather Hensell
Adjunct Instructor

- MS, Family Studies, Texas Woman’s University
- MA, Philosophy / Minor: Psychology, University of North Texas
- BA, Psychology, University of North Texas
- BA, Philosophy, University of North Texas
Larry Hansen  
Adjunct Instructor  
- MS, Human Relations, Northern Arizona University  
- MS, Educational Leadership, Northern Arizona University  
- BA, Education, Arizona State University

Cathy Hockert  
Adjunct Instructor  
- MPH, Kirksville College for Osteopathic  
- BA, Biology & English, University of Minnesota-Morris

Cynda Hopper  
Adjunct Instructor  
- MS, Psychology, University of Phoenix  
- BA, Psychology, University of New Mexico

Allyson Jones  
Adjunct Instructor  
- MS, American Studies, Utah State University  
- BA, American Studies, Brigham Young University

Ashley Kemmis  
Adjunct Instructor  
- MEd, Curriculum & Instruction, Montana State University  
- BS, Chemistry, Montana Technological University

Lori Katz  
Adjunct Instructor  
- MEd, Counselor Education, Florida Atlantic University  
- BA, Sociology, University of Miami  
- AA, Sociology, Broward College

Cayley Kanieski  
Adjunct Instructor  
- MS, Clin/Counseling Psych, Brenau University  
- BS, Psychology, Georgia Gwinnett College

Stacey Klepfer, PhD  
Adjunct Instructor  
- PhD, Psychology, Walden University  
- ME, Secondary Guidance Counseling, Slippery Rock University  
- BS, Psychology, Pennsylvania State University

Stephanie Laffer, PhD  
Adjunct Instructor  
- PhD, History, Florida State University  
- MA, History, Florida State University  
- BA, History, George Washington University

Toni LaMotta, PhD  
Adjunct Instructor  
- PhD, Religious Studies, Emerson Institute  
- MDiv, Pastoral Ministry, Seton Hall University  
- MA, Adult and Continuing Education, Columbia University  
- BS, Math, Good Counsel College

Vonette Lanier-Braswell  
Adjunct Instructor  
- MA, English,National University  
- BA, English, Georgia State University

Tracey Lasley  
Adjunct Instructor  
- MS, General Mental Health Counseling, Capella University  
- BA, History, Boise State University

Eric Lavalle  
Adjunct Instructor  
- MEd, Clinical Mental Health Counsel, Duquesne University  
- BS, Psychology, Virginia Commonwealth University

Leslie Lazarevic  
Adjunct Instructor  
- MBA, Criminal Justice, Nortcentral University  
- MS, Criminal Justice, Andrew Jackson University  
- BSW, Temple University

Louise Leonard  
Adjunct Instructor  
- MLIS, Library and Information Science, Florida State University  
- BA, English Education, University of North Florida

Joshua Lizardi  
Adjunct Instructor  
- MS, Applied Math/Operations Research, Purdue University  
- BS, Mathematics, Mercy College

Callye Lombard  
Adjunct Instructor  
- MA, Education, Delaware State University  
- MS, Agricultural and Resource Economics, University of Delaware  
- BA, International Relations, University of Delaware

Christy Lowery-Carter, EdD  
Adjunct Instructor  
- EdD, Educ Specialist, Liberty University  
- MAT, Mathematics, Averett University  
- BS, Mathematics, Averett University

Jenny Lowry  
Adjunct Instructor  
- MA, English, Rhetoric/Composition, Boise State University  
- MBA, Business Administration, University of Phoenix  
- BA, English, University of Washington

Katherine Luke  
Adjunct Instructor  
- BA, Liberal Arts & Sciences, Utah State University

Kim Mahaffey, MeD  
Adjunct Instructor  
- MEd, Professional Development, Heritage University  
- BA, History, Brigham Young University

Nicole Maldonado  
Adjunct Instructor  
- MS, Cultural Foundations of Education, University of Wisconsin  
- BA, Sociology, Northeastern Illinois University

Daniel Marcelle, PhD.  
Adjunct Instructor  
- PhD, Philosophy, Katholieke Universiteit Leuven  
- MA, Philosophy, Katholieke Universiteit Leuven  
- BA, Humanistic Studies, University of Wisconsin – Green Bay

Heather Marek  
Adjunct Instructor  
- MA, Drama and Theatre Studies, National University of Ireland-Galway  
- BA, English, Villanova University

Hana Maris  
Adjunct Instructor  
- MS, Environmental Studies, Antioch University  
- BA, Philosophy, Boston College  
- Grad, Philosophy, University of Illinois

Marisa May  
Adjunct Instructor  
- MA, Mathematics, Sam Houston State University  
- BS, Mathematics, University of Mary Hardin-Baylor
Kadie McCory  
Adjunct Instructor  
- MPA, Public Administration, Capella University  
- BA, Social Science/History, Northcentral College

Nicole McGinn  
Adjunct Instructor  
- MS, Pathology, Ohio State University  
- BS, Biology, East Carolina University

Stacy McKenzie, PhD  
Adjunct Instructor  
- PhD, Human Services/counseling, Capella University  
- MA, Counseling, University of Phoenix  
- BS, Health Management, Brigham Young University

Rosanna Mitchell  
Adjunct Instructor  
- MS, Biology, University of Central Florida  
- BS, Biological Sciences, Florida Atlantic University

Michele Mortensen  
Adjunct Instructor  
- MA, Clinical Counseling, University of Northern Colorado  
- BA, Psychology, University of Colorado

Jill Moyer  
Adjunct Instructor  
- MA, English, Southern New Hampshire University  
- BA, History, Southern New Hampshire University

Tree Neis  
Instructor  
- MS, Professional Counseling, Grand Canyon University  
- MA, Organizational Management, University of Phoenix  
- BS, Business Management/Administration, University of Phoenix

Jennifer Northrip  
Adjunct Instructor  
- MA, English, Bowling Green State University  
- BA, English Writing, Colorado University

Taylor Norwood  
Adjunct Instructor  
- MA, Philosophy, University of Dallas  
- BA, Political Science, Baylor University

Val Olds  
Adjunct Instructor  
- MS, E-Commerce Management, Creighton University  
- MS, Business Computing Science, Texas A&M  
- MBA, Accounting, Texas A&M  
- BA, Mathematics and Theatre Education, Brigham Young University

Sarah Park  
Adjunct Instructor  
- MA, Mathematics Education, Teachers College Columbia University  
- BA, Mathematics, Bryn Mawr College

Amy Pearman  
Adjunct Instructor  
- MS, Psychology, Capella University  
- BS, Psychology, University of Phoenix, AZ  
- AA, Arts, Palm Beach State College

Tyrone Reid  
Adjunct Instructor  
- MA, Communication / New Media & Marketing, Southern New Hampshire University  
- BA, Communication Studies, Elizabeth City State University

Marilyn Richards  
Adjunct Instructor  
- BS, Exceptional Special Education, St. Petersburg College  
- AA, General Education, St. Petersburg College

Sarah Roberts  
Adjunct Instructor  
- MS, Chemistry & Biochemistry, Brigham Young University  
- BA Chemistry, Idaho State University

Sherri Rochel  
Adjunct Instructor  
- MA, Accounting, Western Governors University  
- BS, Mathematics, South Dakota State University

Derrick Ruffin, EdD  
Adjunct Instructor  
- EdD, Education, Nova Southeastern University  
- ES, Math Education, Nova Southeastern University  
- MS, Adult and Continuing Education, Cheyney University of Pennsylvania  
- BA, Computer, Information Science, Cheyney University of Pennsylvania

Ryan Schoenrock  
Adjunct Instructor  
- MBA, Business Administration, Westminster College  
- BS, Business Management, Utah Valley University  
- AS, Business Management, Utah Valley University

Laura Sheneman  
Adjunct Instructor  
- MBA, Healthcare Administration, Jones International University  
- BS, Health, Ohio State University

Akeisha Shipman  
Adjunct Instructor  
- MS, Child & Adolescent Development, Capella University  
- BS, Psychology, University of Phoenix
<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Education</th>
</tr>
</thead>
</table>
| Barry Showalter       | Adjunct Instructor | MS, Applied Mathematics, University of Arkansas  
|                       |                | BS, Physics, Arkansas State University                                                                                                   |
| Matthew Smela         | Adjunct Instructor | MS, Environmental Law & Policy, Vermont Law School  
|                       |                | BA, Philosophy, Castleton University                                                                                                    |
| Bryan Smith           | Adjunct Instructor | MBA, Business Administration, University of Utah  
|                       |                | BS, Finance, Utah State University                                                                                                       |
| Hannah Smith          | Adjunct Instructor | MA, Communication Arts, New York Institute of Technology  
|                       |                | BFA, Communications and Media Production, New York Institute of Technology  
|                       |                | AAS, Communication Arts, New York Institute of Technology                                                                               |
| Tammy Smith           | Adjunct Instructor | MEd, Southern Utah University  
|                       |                | BS, Education/Elementary, University of Phoenix                                                                                           |
| Todd Spear            | Adjunct Instructor | MA, History, Norwich University  
|                       |                | BA, Humanities, Thomas University                                                                                                        |
| James Stieb, PhD      | Adjunct Instructor | PhD, Philosophy, Temple University  
|                       |                | MA, Philosophy, Temple University                                                                                                        |
|                       |                | BA, Philosophy, University of Colorado                                                                                                  |
| Melanie Storie        | Adjunct Instructor | MA, History, East Tennessee State University  
|                       |                | BA, History, East Tennessee State University                                                                                             |
| Mamasa Sumare         | Adjunct Instructor | MS, Bioengineering, Arizona State University  
|                       |                | BS, Bioengineering, Arizona State University                                                                                             |
| Dawna Terry           | Instructor      | BS, Mathematics Education, Brigham Young University                                                                                      |
| Phylicia Thompson     | Adjunct Instructor | MPA, Public Administration, Albany State University  
|                       |                | BA, Psychology, Spelman College                                                                                                          |
| Gayle Towell          | Adjunct Instructor | MS, Mathematics, University of Oregon  
|                       |                | MS, Physics, University of Oregon  
|                       |                | BA, Physics & Mathematics, Smith College                                                                                                 |
| Britney Turk          | Adjunct Instructor | MS, Clin/Counseling Psych, Brenau University  
|                       |                | BA, Psychology, University of North Florida                                                                                              |
| Alexis Tumblin        | Adjunct Instructor | MA, Health Care Administration, Ashford University  
|                       |                | MS, Biomedical Sciences, Philadelphia College of Osteopathic Medicine  
|                       |                | BS, Chemistry, Albany State University                                                                                                  |
| Lisa Turner           | Adjunct Instructor | MS, Music, University of Michigan  
|                       |                | BS, Education, Brigham Young University                                                                                                  |
| Linda Vermette, PhD   | Instructor      | PhD, Education Administration, University of Idaho  
|                       |                | MS, Education, Iowa State University                                                                                                      |
|                       |                | BS, History, Iowa State University                                                                                                        |
| Aaron Vincent         | Adjunct Instructor | MA, Sociology, University of South Carolina  
|                       |                | BA, Sociology, University of Iowa  
|                       |                | BA, Psychology, University of Iowa                                                                                                       |
| Jennifer Walker       | Adjunct Instructor | BA, Chemistry, Saint Anselm College                                                                                                       |
| Erika Wallgren        | Adjunct Instructor | MS, Applied Communication, Fitchburg State University  
|                       |                | BA, Sociology, University of Massachusetts                                                                                              |
| Erin Walton           | Adjunct Instructor | MEd, Instructional Design, Western Governors University  
|                       |                | BA, Letters, Arts and Sciences, Pennsylvania State University  
|                       |                | AS, Speech Communication, Salt Lake Community College  
|                       |                | AS, General Education, Salt Lake Community College                                                                                       |
| Kathryn Westbeld, PsyD| Adjunct Instructor | PsyD, Psychology, Capella University  
|                       |                | MA, Psychology, University of Houston Clear Lake  
|                       |                | BS, Behavioral Science - Psychology, University of Houston Clear Lake                                                                  |
| Sharon Washington     | Adjunct Instructor | MA, Communication, University of South Alabama  
|                       |                | BA, Communications, Prairie View A & M University                                                                                         |
| Todd Spear            | Adjunct Instructor | MA, History, Norwich University  
|                       |                | BA, Humanities, Thomas University                                                                                                        |
| Jennifer Wilkes, DBA  | Adjunct Instructor | DBA, Entrepreneurship and Business Management, California InterContinental University  
|                       |                | MA, Communication and Leadership, Gonzaga University                                                                                      |
| Rebecca Wilson, PhD   | Adjunct Instructor | PhD, Psychology, California Southern University  
|                       |                | MS ED, Community and College Counseling, Longwood University  
|                       |                | BS, Psychology, Radford University                                                                                                       |
|                       |                | AA, Liberal Arts, Louisburg College                                                                                                       |
| Jennifer Walker       | Adjunct Instructor | MA, English, Middle Tennessee State University  
|                       |                | BS, Mass Communication, Radio & Television, Middle Tennessee State University                                                            |
| Eric Wright           | Adjunct Instructor | MA, Chemistry, Saint Anselm College                                                                                                       |
Kathleen Wright  
Adjunct Instructor  
- BA, Journalism, St. Bonaventure University

Wendy Yedlock  
Adjunct Instructor  
- MS, Ed Development & Strategies, Wilkes University
- BS, Mathematics, Misericordia University

Dr. Naketa Young, PhD  
Adjunct Instructor  
- PhD, Psychology, Capella University
- MS, Mental Health Counseling, Indiana State University
- BS, Psychology, Indiana State University

Thomas Zito  
Adjunct Instructor  
- MA, Communication Studies, University of Alabama
- BA, Telecommunication & Film, University of Alabama

Steven Zollinger, PhD  
Adjunct Instructor  
- PhD, Educational Technology, Walden University
- MA, Math Education, Western Governors University
- BS Math Education, Utah State University
- BS, Mathematics, Utah State University

Sarah Miura  
Adjunct Instructor  
- MEd, Educational Leadership, American College of Education
- BA, Adolescence Educ - Math, SUNY Cortland

Daniel Showalter  
Adjunct Instructor  
- Ph.D., Mathematics Education, Ohio University
- MS, Mathematics, Ohio University
- BS, Mathematics, Franklin University

Emmett Williams  
Adjunct Instructor  
- MS., Analytics, Villanova University
- BS., Mathematics, University of Mount Olive

Michelle Withers  
Adjunct Instructor  
- MS., Statistics, Brigham Young University
- BS., Statistics, Brigham Young University

Drew Doyle  
Adjunct Instructor

SCHOOL OF HEALTHCARE

Dr. Carmen Spears, DHA  
Dean, School of Healthcare  
- DHA, University of Phoenix
- MSN, University of Phoenix
- BSN, Southwestern Oklahoma State University

Monte Black  
Associate Dean  
- MBA, Westminster College
- BS, Business Information Systems, University of Phoenix

Dr. Malachy Nkem, PhD  
Associate Dean  
- PhD, Public Health, Health Services Organization, University of Texas Health Science Center
- MS, Public Health, Meharry Medical College
- BS, Biology Pre-professional, University of Tennessee at Chattanooga
- Certificate, Applied Health Informatics, University of Texas School of Biomedical Informatics-Houston

Marian Paller  
Associate Dean  
- MS, Health Promotion and Education, University of Utah
- BS, Health Promotion & Education, University of Utah

Alice Reybitz, RN  
Associate Dean  
- BA, Communications, Gannon University
- ASN, St. Petersburg College

Genevieve Alonge  
Faculty Program Advisor  
- MS, Healthcare Administration, Independence University
- BA, Healthcare Administration, Canyon College of Idaho

Catherine Amitrano, RN  
Faculty Program Advisor  
- MSN, Sage College
- BSN, Sage College
- ASN, Sage College

Debbie Bird, RN, CCM, CHPN  
Faculty Program Advisor  
- MSN, Education, University of Phoenix
- BSN, University of Phoenix
- ASN, William Rainy Harper College

Steven Cartey, LISW  
Faculty Program Advisor  
- MS, Leisure Studies & Services, University of Oregon
- BS, Physical Education/Licensed Social worker, Weber State University
- AS, Nursing, Weber State University

Nathan Creer  
Faculty Program Advisor  
- MBA, Healthcare Management, Western Governors University
- MBA, IT Management, Western Governors University
- BA, Spanish Teaching, University of Utah

Romanda Cooper, CBC  
Faculty Program Advisor  
- MS, Health Services Administration, University of Central Florida
- BS, Health Science Education, University of Florida

Kassandra Cunningham  
Faculty Program Advisor  
- MHA, Gerontology, University of Phoenix
- BS, Longterm Care Healthcare Administration/ Gerontology, Weber State University
- AS, General Studies, Weber State University

Brenda Dorman (Tish), RN  
Faculty Program Advisor  
- MS, Nursing, /Education Specialty, Walden University
- MEd, Supervision, Lynchburg College
- BS, Nursing, Murray State University
Dr. Gil Etheridge, PhD  
**Faculty Program Advisor**  
- PhD, Education, University of Kansas  
- MA, Exercise Physiology, Northeast Missouri State University (Now Truman University)  
- BS, Physical Education, Missouri Western State College

Helena Flores, RN  
**Faculty Program Advisor**  
- MSN, Liberty University  
- MEd, Guidance & Counseling, Lynchburg College  
- BSN, East Tennessee State University

Wyatt Gage, RT(R)(CT)(ARRT)  
**Faculty Program Advisor**  
- MA, Healthcare Administration, Ashford University  
- BS, Advanced Radiography, Weber State University

Darren Jacobson, HFA  
**Faculty Program Advisor**  
- MBA, Healthcare Management, Western Governors University  
- BS, Long term care Administration, Weber State University

Karrie Jarratt  
**Faculty Program Advisor**  
- MEd, Educational Psychology, University of Utah  
- BFA, Theatre/English, University of Utah

Robbie Johnson, RN, CNS  
**Faculty Program Advisor**  
- MSN University of Virginia  
- BSN, University of Kentucky

Carol Lovci  
**Faculty Program Advisor**  
- MSN, Leadership/Management, Walden University  
- BSN, University of Phoenix  
- ASN, Excelsior College

Irene Ortiz-Colella, DC  
**Faculty Program Advisor**  
- DC, Palmer College of Chiropractic  
- BS, Biology, Lynn University

Catherine Romeo  
**Faculty Program Advisor**  
- MS, Healthcare Informatics, Independence University  
- MA, Organizational Management, University of Phoenix  
- BA, Studio Art, Arizona State University

Yvette Artis  
**Instructor**  
- MBA, Management, University of Phoenix  
- BA, Healthcare Management, Dallas Baptist University

Martha Hargraves, PhD  
**Instructor**  
- PhD, Management and Policy Sciences, University of Texas-Houston  
- MPH, Healthcare Administration and Community Health, University of Texas  
- BS, Business and English Education, Jarvis Christian College

Todd Kane  
**Instructor**  
- MBA, Healthcare Administration, North Central University  
- MEd, Organizational Leadership, North Central University  
- BBA, Management, North Central, University  
- MSIT, Computer Assurance & Security, Kaplan University

Deborah Nolder  
**Instructor**  
- MSN, Northern Kentucky University  
- BSN, University of Kentucky

Nicki Vaughn  
**Instructor**  
- MHA, University of Phoenix  
- MBA, University of Phoenix  
- BS, Health Promotion, Weber State University

Debora Boone  
**Adjunct Instructor**  
- MSN, Nursing, University of Phoenix  
- BSN, Nursing, University of Phoenix

Cheryl Chance, PhD  
**Adjunct Instructor**  
- PhD, Global Leadership, Lynn University  
- MS, Health Services Management & Policy, New School University  
- BS, Human Development, SUNY Empire State College  
- AS, Liberal Arts, Tompkins Cortland Community College

Monique Crawford, RN  
**Adjunct Instructor**  
- MSN, Saint Joseph’s College of Maine  
- BSN, Saint Joseph’s College of Maine

Debra Crawley, RN  
**Adjunct Instructor**  
- MSN, Education, Walden University  
- MEd, Education/Supervision, Lynchburg College  
- BSN, Hampton University

Michael Dean  
**Adjunct Instructor**  
- MBA, Healthcare Management, University of Scranton  
- BA, Film Studies, University of Utah  
- AS, General Studies, Salt Lake Community College

Jace Manning  
**Adjunct Instructor**  
- MBA, University of Utah  
- BS, Industrial Engineering and Management, North Dakota State University  
- BS, Applied Mathematics, Jamestown College
Laurie Squillaci, DNP, RN-MSN
Adjunct Instructor
- DNP, Education/Administration/Professional Leadership Specialization, Walden University
- MSN, Education, Walden University
- ASN, Southwestern College

Brent Thompson
Adjunct Instructor
- MHL, Health Leadership, Western Governors University
- BS, Radiation Therapy, Weber State University

Rozenia Clavon
Adjunct Instructor

**School of Healthcare – Allied Health Dept.**

Dr. Sherri Cooper, EdD
Dean - School of Healthcare
- EdD, Higher and Post-Secondary Education, Argosy University
- MA, Educational Leadership, Argosy University
- BA, Administration of Non-Profit Organizations, Metropolitan State College

Stacey Bottone
Associate Dean
- MBA, Salve Regina University
- MS, Health Information Management/Health Information Systems, Purdue Global University
- BS, Business Administration, Charter Oak State College

Laura Diggle
Associate Dean
- MS, Instructional Design & Learning Tech, Franklin University
- BS, Allied Healthcare Management, Franklin University
- AS, Medical Assisting, Ivy Tech Community College

Sarah Murphy
Associate Dean
- MBA, University of Phoenix
- BS, International Business, Davenport University

Peggy Schmidt
Associate Dean
- MS, Organizational Leadership, Argosy University
- MAEd, Higher & Post-secondary Education, Argosy University
- BSN, Spalding College

Steven Wagner, PhD
Associate Dean
- PhD, Public Policy and Administration, Health Services, Walden University
- MPA, Public Administration, Walden University
- BA, Natural Science, University of Texas

Daron Collins, RPT
Faculty Program Advisor
- BS, Business & Management, University of Phoenix

Krystal Green, CPhT
Faculty Program Advisor
- MBA, Healthcare Management, Liberty University
- BS, Psychology, Virginia Commonwealth University

Alisha Hicks, RN
Faculty Program Advisor
- MSN, Samford University
- BSN, University of Alabama

Nicole Joy, PA
Faculty Program Advisor
- MMS, Physician Assistant Studies, Midwestern University
- BMS, Physician Assistant Studies, Midwestern University

Christine Marques
Faculty Program Advisor
- BS, Biology, University of South Florida
- AS, Nuclear Medicine, Hillsborough Community College

Erin Messer, PharmD
Faculty Program Advisor
- PharmD, Duquesne University
- MBA, Argosy University

Donna Clifton
Faculty Program Advisor
- MEd Educational Leadership, Concordia University
- BS, Communication, Purdue University Global
- AAS, Medical Assisting, Medspa Careers Institute

Kristy Cottingham
Faculty Program Advisor
- BAS, Supervision and Management, Daytona State College

Amy Newton
Faculty Program Advisor
- BS, Health Science, Kaplan University

Beth Orr
Faculty Program Advisor
- BFA, Communication, Emporia State University
- AS, Medical Administrative Assistant, Ultimate Medical Academy

Dana (Beth) Swadley, RT(R)(AART)
Faculty Program Advisor
- BS, Healthcare Administration, Daymar College Online
- AS, Health Science in Radiologic Technology, University of Louisville

Patricia Tyhurst
Faculty Program Advisor/Externships
- BA, English Education, Carroll College

Jennifer Vazquez Gonzales, CPhT
Faculty Program Advisor
- BS, General Studies, Columbia College
- AA, General Studies, Daytona State College
- Diploma, Medical Office Billing Specialist, Ultimate Medical Academy

Abigail Chelstowski
Instructor
- MBA, Health Care Management, Herzing University
- BS, Healthcare Administration, Mercy College of Ohio

Tracey Crispell, RPT
Instructor
- BS, Educational Studies, Walden University
Kathy Richards  
**Instructor**

- MAED, E-learning and online teaching, Higher Trident/American Intercontinental
- BS, Health Educator, Trident/American Intercontinental
- AS, Medical Assistant, Western School of Health

Coleen Poitinger, CPC  
**Instructor**

- MHSM, Health Care Administration, Keiser University
- BS, Health Care Administration, Keiser University
- AS, Health Care Administration, Keiser University

Dr. Veronica Abraham, MD  
**Adjunct Instructor**

- MD, General Medicine & Surgery, Pontifical Catholic University of Ecuador, Quito
- MPH, Drexel University
- Certificate, Physiology, Harvard Medical School

Angela Blocker  
**Instructor**

- MA, Human Svcs Coun: Marriage/Family, Liberty University
- BS, Christian Counseling, Liberty University
- AS, Medical Assisting, Daymar College

Robin Bolton  
**Adjunct Instructor**

- MBA, Business Administration, American InterContinental University
- BS, Management, Indiana Wesleyan University
- AS, Business, Indiana Wesleyan University

Terri Bond  
**Adjunct Instructor**

- MS, Health Promotion and Exercise Science, California University of Pennsylvania
- BS, Kinesiology, Temple University

Malinda Christensen, PA  
**Adjunct Instructor**

- MS, Physician Assistant Studies, Idaho State University
- BS, Exercise and Sports Science, Brigham Young University

Jennifer Claire  
**Instructor**

- MS, Legal Studies, Purdue University Global
- MS, Public Health, Trident University International
- MS, Health Education, Trident University International
- BA, Social Science, Brandman University

Paula DeVore  
**Adjunct Instructor**

- MSN, Family Nurse Practitioner, Western Kentucky University
- BSN, Nursing, Western Kentucky University
- AS, Nursing, Western Kentucky University
- BA, Public Relations / Psychology, Western Kentucky University

Danielle Jones  
**Adjunct Instructor**

- AS, Health Information Management, Florida Southwestern State College

Jonathan Jensen  
**Adjunct Instructor**

- MS, Public health, A.T. Still University
- BS, Microbiology, Weber State University

Lorrie Karn  
**Instructor**

- MA, Psychology / Health & Wellness Psychology, University of the Rockies
- BA, Complementary and Alternative Health, Ashford University

Tara Mellot  
**Adjunct Instructor**

- MS, Healthcare Administration, Stevens-Henager College
- BS, Occupational Education, Wayland Baptist University
- AS, Allied Health Science, Wayland Baptist University
- AS, Instructor of Technology and Military Science, Community College of the Air Force
- AS, Allied Health Sciences, Community College of the Air Force

Ra’kia Moorehead, CPhT  
**Adjunct Instructor**

- MS, Cosmetic Science, Fairleigh Dickinson University
- BS in Chemistry, Howard University
- Diploma, Pharmacy Technician, Ultimate Medical Academy

Ashley Ray  
**Instructor**

- MA, Health Administration / Education, University Of Phoenix
- BS, Health Services Administration, Middle Georgia State University

Kara Silvers, CPC  
**Adjunct Instructor**

- MEd, Auburn University
- MS, Special Education, Western Governor’s University
- BS, Fashion Merchandising, Auburn University
- BA, Mathematics, Ottawa University

Kristi Thomas  
**Adjunct Instructor**

- MSN, Nursing, Grand Canyon University
- BSN, Nursing, Grand Canyon University
- AAS, Nursing, Metropolitan Community College

Telicia Ward-Thomas  
**Adjunct Instructor**

- BS, Public Health, University of South Florida

Nicole A. Washington, RN  
**Adjunct Instructor**

- MS, Healthcare Administration, University of Maryland
- BSN, University of Delaware

Melissa Wheeler  
**Adjunct Instructor**

- MPH, California College of Health Sciences/Independence University
- BS, Biochemistry and Cell Biology, University of California San Diego

Cynthia Wright  
**Adjunct Instructor**

- MPAH, Columbus State University
- BS, Health Science, Columbus State University
- AAT, Management & Supervisory Development, Columbus Technical College
Cindie Greenwald
Adjunct Instructor
- MS, Exercise Science, University of Toledo
- BS, Exercise Science, University of Toledo
- AAS, Medical Assisting, Daymar College

Caroline Rowe
Adjunct Instructor
- J.D., Law, Southern New England School of Law
- MBA, Innovation & Strategic Mgt, Salve Regina University
- BS, General Studies, Charter Oak State College
- BS, Health Information Management, Charter Oak State College

Steven Pavlak
Faculty Program Advisor
- MS, Health Services, California College of Health Sciences
- BS, Respiratory Care, Youngstown State University
- AS, Respiratory Therapy Tech, Youngstown State University
- Certificate, Allied Health, Youngstown State University

Vicky Robbins, RRT, RCP
Faculty Program Advisor
- BS, Respiratory Therapy, Stevens-Henager College
- AAS, Respiratory Therapy, Weber State University

Stephen Shitara, CRT, RRT
Faculty Program Advisor
- BS, Respiratory Therapy, Boise State University
- AS, Respiratory Therapy, Mt. San Antonio College

Kevin Wilkinson, NPS, CRT, RRT
Faculty Program Advisor
- MBA, Independence University
- BS, Zoology, Brigham Young University
- AS, Respiratory Therapy, Weber State University
- AS, Computer Science, Utah Valley State College

Bill Cohagen, RRT
Instructor
- MS, Healthcare Administration, Independence University
- BS, Healthcare Management, Ottawa University
- Certificate, Respiratory Therapy, Apollo Maricopa College
- Certificate, Respiratory Therapist Technician, Maricopa Tech Community College

Julia Fussell, NRP, RCP
Instructor
- MPH, Public Health, Independence University
- BS, Respiratory Care Management, Independence University

Jim Grantz, RCP
Instructor
- BS, Ethics Management, Mid-America Christian University
- AS, Respiratory Care, Northern Oklahoma College

Deborah Hill, RRT
Instructor
- MEd, Adult Education Community Service, University of Central Oklahoma
- BA, Education - Allied Health Med, University of Central Oklahoma

Sheila Lancaster, RCP
Instructor
- MPH, Community Health Education, San Francisco State University
- BS, Health Education, San Francisco State University
- AA, Skyline College
- Certificate, Respiratory Care, Skyline College

Michael Luck, NRP, RCP, RRT
Instructor
- BS, Respiratory Care – Advanced, Independence University
- AS, Advanced Respiratory, Independence University

Shawn Matheson
Instructor
- MBA, University of Phoenix
- BS, Business Management, University of Phoenix

Jerry Boggs, RT
Adjunct Instructor
- MA, Instructional Tech/Media: Instructional Systems, University of Central Florida
- BS, Technical/Vocational Education, University of Central Florida

Gayle Coker, CRT, RRT, RCP
Adjunct Instructor
- MBA, Healthcare Administration, Southern Nazarene University
- BS, Business Administration, Southern Nazarene University
- AS, Respiratory Therapist, Rose State College

School of Healthcare Respiratory Therapy

Ken Wyka, CRT, RRT, RTT
Dean, School of Healthcare
- MS, Biology, Fairleigh Dickinson University
- BS, Biology, Fairleigh Dickinson University
- Certificate, Respiratory Therapy, Lenox Hill Hospital School of Respiratory Therapy

Daniel Williams, CRT, RRT, NPS, ACCS
Clinical Director- Respiratory Therapy
- MA, Adult Education, East Carolina University
- BS, Respiratory Therapy, University of North Carolina
- Certificate, Community College Instruction, East Carolina University

Dr. Fay Mathis, RRT, EdD
Associate Dean
- EdD, Education Leadership, Argosy University
- MEd, Valdosta State University
- BS, Education, Valdosta State University

Deryl Gulliford, RCP, RRT
Faculty Program Advisor
- MHA, Health Care Administration, University of Cincinnati
- BS, Respiratory Therapy, Ohio State
- Licensed Respiratory Care Practitioner, Oklahoma State University
Karen Crouch
Adjunct Instructor
- MS, Healthcare Administration, Independence University
- BS, Healthcare Administration, Independence University

Tim Dunkley, RCP
Adjunct Instructor
- BS, Respiratory Therapy, Weber State University
- AAS, Respiratory Therapy, Weber State University
- AS, Respiratory Therapy, Weber State University

Crystal Fishman, RCP
Adjunct Instructor
- MS, Education, University of Wisconsin
- BS, Management, University of Phoenix
- AAS, Respiratory Therapy, Union County College

School of Technology

Thomas Santa Maria
Dean - School of Technology
- MBA, Technology Management, University of Phoenix
- BS, Computer Information Systems Management, Colorado Christian University

Christin Hopkins
Associate Dean
- BS, Marketing, University of Florida

Kristen Smith-Krull
Associate Dean
- MBA, Business Management, University of Colorado
- BA, Management, University of Phoenix

Mitchell McDonald
Associate Dean
- MA, History, American Public University
- BS, Information Technology Management, Colorado Technical University
- AA, General Studies, Central Texas College

Matthew Newman
Associate Dean
- MISM, Information Systems Management, Keller Graduate School of Management
- BS, Project Management & Administration, ITT Technical Institute
- AS, Computer-Aided Drafting Technology, ITT Technical Institute

David Budge
Assistant Dean
- MS, Healthcare Administration, Independence University
- BS, Healthcare Administration, Independence University

Dee Dee Rich
Associate Dean
- BS, Computer Science, US Military Academy

Andrew Black, PhD
Faculty Program Advisor
- PhD, Education, Capella University
- MS, Computer Science, Stevens-Henager College;
- MBA, Technology Management, University of Phoenix
- BS, Applied Science, ITT Technical

Amy Bjornsrud-Tidwell
Faculty Program Advisor
- MS, Information Systems, Independence University
- MA, Curriculum and Instruction, University of Colorado
- BS, Business Administration, Colorado State University

Stephanie Clark, PhD
Faculty Program Advisor
- PhD, Information Technology, Capella University
- MA, Comp Resource/Information Management
- BS, Psychology, Auburn University

Jeffrey Demetrelis
Faculty Program Advisor
- MBA, Project Management, Colorado Technical University
- MS, Management, Colorado Technical University
- BS, Software Engineering, Colorado Technical University

Chad Hinden
Faculty Program Advisor
- MS, Information Assurance, Strayer University

Angela Jelderks
Faculty Program Advisor
- BBA, Business, University of Houston-Downtown
- AA, General Education, Houston Community College

Shane Lauber
Faculty Program Advisor
- MS, Information Systems Management, Hodges University
- BA, Information Systems, Eckerd College

James Major
Faculty Program Advisor
- MS, Information Systems, Independence University
- BS, Computer Science, Stevens-Henager College

Samuel McClain
Faculty Program Advisor
- MS, Information Systems, Independence University
- BS, Technology Support and Training Management, University of South Carolina

Elaine McLeod
Faculty Program Advisor
- MA, Comp Resr/Int Management, Webster University
- BS, Business Management, Limestone College
- AS, Telecommunications Systems Mgt., Midlands University

Marvin Million
Faculty Program Advisor
- MS, Information Security, Nova Southeastern University
- BS, Computer Information Systems, University of South Carolina

Patricia Shaffer
Faculty Program Advisor
- MS, Information Communications Technology/Information System Security, University of Denver
- MS, Computer Information Systems, University of Phoenix
- MA, Human Resources/Management, Webster University;
- BA, Social Science, Chapman University
- AS, Network Administration, Blair (Everest) College

Tricia Williams
Faculty Program Advisor
- MS, Cyber-Security, Liberty University
- BS, Computer Information Systems, Independence University
Kimberly Avery  
Instructor  
♦ MA, Education, University of Phoenix  
♦ BFA, Edinboro University

Christine Bailey  
Instructor  
♦ MA, Computer Resources and Information Management, Webster University  
♦ BS, Management Information Systems, Excelsior College

Michael Beck  
Instructor  
♦ BS, Information Technology, Colorado Technical University

Nathan Braun  
Instructor  
♦ MBA, Computer and Information Security, North Central University  
♦ BA, Business Administration & Applied Computer Science, North Central University

Jeramy Colvin, PhD  
Instructor  
♦ PhD, Argosy University  
♦ MBA, Entrepreneurship, Independence University  
♦ BS, Business Management, University of Phoenix

Amanda Ferrante  
Instructor  
♦ MBA, Regis University  
♦ BS, Business Administration, University of Southern Colorado

Melissa Hallock  
Instructor  
♦ MIS, University of Phoenix  
♦ BAS, Networking, Davenport University

Amber Martin  
Instructor  
♦ MS, Information System, Baker College  
♦ BS, Web Development, Baker College  
♦ AS, Web Design, Baker College

Keita Melchi  
Instructor  
♦ BA, Education, Ashford University

Erin Seamons  
Instructor  
♦ BA, Economics, Westminster College

Ralph Spraker, PhD  
Instructor  
♦ PhD., Philosophy/Secondary Education, University of South Carolina  
♦ MA, Natural Science, University of South Carolina  
♦ MS, Science Education, Montana State University  
♦ MA, Program 2, Columbia International University  
♦ BA, Humanities, Biola College

Christopher Zacher  
Instructor  
♦ MS, Information Technology, Colorado Technical University  
♦ BS, Information Technology Network Administration, Microsoft, National American University  
♦ AAS, Information Technology, National American University

Marc Banghart, PhD  
Adjunct Instructor  
♦ PhD, Industrial & Systems Engineering, Mississippi State University  
♦ MS, Industrial Engineering, Mississippi State University  
♦ MS, Computer Engineering, Stevens Institute of Technology  
♦ MS, Systems Engineering, Southern Methodist University  
♦ BS, Applied Computer Science, Troy University

Bryan Buck  
Adjunct Instructor  
♦ MBA, Technology Management, University of Phoenix  
♦ BS, Business Administration, Elon University

John Campbell  
Adjunct Instructor  
♦ MS, Info Security & Assurance, Western Governors University  
♦ BS, Computer Information Systems, DeVry University

Hartford Dawson, PhD  
Instructor  
♦ PhD, Information Technology, Capella University  
♦ MS, Information Technology, Florida Institute of Technology

Michael Erwin  
Adjunct Instructor  
♦ MEd, Adult Education, University of Phoenix  
♦ BS, Computer Aided Design / Virtual Reality Focus, University of Advancing Technology

Daniel Gagnon  
Adjunct Instructor  
♦ MS, Info Security & Assurance, Western Governors University  
♦ BS, Information Technology & Management, Delaware Valley University

Samuel Haney  
Adjunct Instructor  
♦ MS, Information Technology, Independence University  
♦ BS, Integrated Technology, University of South Carolina

Michael ‘Doc’ Hanratty, PhD  
Adjunct Instructor  
♦ PhD, Civil Engineering, University of Minnesota  
♦ MS, Appl and Computational Math, University of Minnesota  
♦ BS, Mathematics, University of Minnesota

Mehedi Hasan  
Adjunct Instructor  
♦ MS, Software Engineering, George Mason University

Robert Hawley  
Adjunct Instructor  
♦ MA, Psychology, Guidance and Counseling, University of Northern Colorado  
♦ MS, Computer Science, UCLA  
♦ BS, Computer Science, USAF Academy

Joshua Heath  
Adjunct Instructor  
♦ MA, International Peace & Conflict Resolution, American University  
♦ BA, Political Science, Marist College

James Hindman  
Adjunct Instructor  
♦ MS, Cyber-Security, Western Governors University

Tony Hipszer  
Adjunct Instructor  
♦ Mdiv, Chaplaincy, Columbia International University  
♦ BS, Bible - Christian Leadership, Cairn University
David Hoffman
Adjunct Instructor
- MS, Information Technology and Software Engineering, University of Maryland
- BS, Computer Science, Beaver College
- AS, Computer Science, Beaver College

Charmyn Neumeyer
Adjunct Instructor
- MA, Education, New Mexico State University
- BS, Economics and Business, New Mexico State University

Mary Simerly
Adjunct Instructor
- MS, Animal Science, University of Texas
- BS, Animal Science, University of Tennessee

Lynn Thackeray, EdD
Adjunct Instructor
- EdD, Curriculum, Teaching and Leadership, Northeastern University
- MEd, Instructional Technology, Utah State University
- BS, Design & Graphics Technology, Brigham Young University

Tricia Torres
Adjunct Instructor
- MEd, Curriculum and Technology, University of Phoenix
- BA, Liberal, Regis University

Fred Warr
Adjunct Instructor
- MBA, Technology Management, University of Phoenix
- BS, Spanish & History, College of Idaho

Gary Weber
Adjunct Instructor
- MA, Computer Research/Information Management, Webster University
- BS, History, US Air Force Academy

Regina Woynar
Adjunct Instructor
- MEd, Counseling, Duquesne University
- BA, Psychology, Duquesne University

Jason Wulf
Adjunct Instructor
- MEd, Educational Leadership, Northern Arizona University
- BS, General Studies, Charter Oak State College
- AAS, Linux Networking Administration, Maricopa Community Colleges
- AAS, Computer Technology, Maricopa Community Colleges

Michaela Zavatta-MacDonald
Adjunct Instructor
- MS, Information Technology, Southern New Hampshire University
- BS, Information Technology, Colorado State University - Global
- AS, Liberal Arts, Central Arizona College

Michaela Zavatta-MacDonald
Adjunct Instructor
- MS, Information Technology, Southern New Hampshire University
- BS, Information Technology, Colorado State University - Global
- AS, Liberal Arts, Central Arizona College
Center for Excellence in Higher Education

Independence University

Annual Campus Security Report

Published October 2019

Security Reporting for 2016, 2017 & 2018

Chapter 1

How to report criminal actions or other emergencies occurring on campus

Timely warning reports to students and staff

In the event a situation arises, either on or off campus, that, in the judgment of the Campus Director, constitutes an ongoing or continuing threat, a campus-wide “timely warning” will be issued via email.

Some situations may constitute an emergency, and require an immediate College-wide notification (for example, any situation that poses an immediate threat to the community). In such situations, the Campus Director may send a warning to all students and staff using the Call-Em-All phone broadcasting service. Used to notify staff and students immediately of any emergency conditions, this mass notification service allows a voice message to be sent to a group of people in the event of an emergency. Anyone with information warranting a timely warning should report the circumstances to the Campus Director, by phone (801.281.7620 ext. 3500) or in person at the campus.

Policy for preparing the annual disclosure of crime statistics

The Annual Security Report is compiled by the compliance department of the Center for Excellence in Higher Education (the parent company of this campus) to comply with the Jeanne Clery Disclosure of Campus Security Policy and Campus Crime Statistics Act. The full text of this report can be located on our web site at www.independence.edu. This report is prepared in cooperation with the local law enforcement agencies surrounding each campus.

Campus crime, arrest and referral statistics include those reported to designated campus officials and local law enforcement agencies.

Each year, an email notification that provides this report is made to all enrolled students. Faculty and staff receive similar notification via email.

Titles of each person or organization to whom student and employees should report criminal offenses and sexual misconduct described in the law for purpose of making timely warning reports and the annual statistical disclosure.
To report a crime:

Contact the Campus Director at 801.281.7620 ext. 3500 (non-emergencies); or dial 911 (emergencies only).

If you are the victim of a crime and do not want to pursue action within the College structure or the criminal justice system, you may still want to consider making a confidential report. In most cases, the Campus Director can file a report on the details of the incident without revealing your identity. The purpose of a confidential report is to comply with your wish to keep the matter confidential, while taking steps to ensure the future safety of yourself and others. With such information, the College can keep an accurate record of the number of incidents involving students, determine where there is a pattern of crime with regard to a particular location, method, or assailant, and alert the campus community to potential danger. Reports filed in this manner are counted and disclosed in the annual crimes statistics for the institution.

Notice of Student and Employee’s Rights:

When a student or employee reports to the institution that the student or employee has been a victim of sexual misconduct (including but not limited to dating violence, domestic violence, sexual assault, and stalking), whether the offense occurred on or off campus, the institution will provide the student or employee a written explanation of the student or employee’s rights and options.

Chapter 2

Security of Campus Facilities

Security of and access to campus facilities and security considerations used in the maintenance of the campus facilities

The Campus Director’s office maintains the college and grounds with a focus on safety and security. They regularly inspect these facilities and promptly make appropriate repairs. Representatives from the College periodically inspect the entire campus to review lighting and environmental safety concerns. The College does not have residence halls or any kind of dormitory facilities.

The College is an “open campus with restrictions.” College facilities are open during the day and evening hours when classes are in session. When buildings have been secured for the night, for holidays, etc., only employees and authorized students with proper I.D. are admitted.

Report a Hazard - Individuals are encouraged to report hazardous conditions or safety concerns to the Campus Director’s office.

Chapter 3

Crime Prevention

The law enforcement authority of campus security personnel and the working relationship of campus security personnel with state and local law enforcement agencies

The College does not maintain a state certified police department. Local law enforcement agencies are contacted as needed. The College works closely with local municipal, county, state, and federal law enforcement agencies.
Policies which encourage accurate and prompt reporting of all crimes to the campus police and the appropriate law enforcement agencies.

The College encourages accurate and prompt reporting of all crimes to the Campus Director’s office or to local law enforcement authorities where the crime occurred.

CAMPUS EMERGENCIES: 911
NON-EMERGENCIES: Campus 801.281.7620 ext. 3500

Procedures, if any, that encourage pastoral counselors and professional counselors, if and when they deem it appropriate, to inform the persons they are counseling of any procedures to report crimes on a voluntary, confidential basis for inclusion in the annual disclosure of crime statistics.

The College does not employ pastoral or professional counselors. All reports will be investigated. The College does not have procedures for voluntary, confidential reporting of crime statistics. Violations of the law will be referred to law enforcement agencies. When a potentially dangerous threat to the College community arises, timely reports or warnings will be issued through the Call-Em-All phone broadcasting service.

A common theme of all awareness and crime prevention programs is to encourage students and employees to be aware of their responsibility for their own security and the security of others.

When time is of the essence, information is released to the College community through the Call-Em-All phone broadcasting service.

Description of programs designed to inform students and employees about the prevention of crimes.

Educational Programs regarding Crime Prevention and Drug and Alcohol Abuse and Sexual Assault Prevention are presented to all students through a learning module in their first course. Employees receive this information through the Human Resources department. Additional Crime prevention information is included in this Campus Security Report, distributed to all students annually.

A common theme of all awareness and crime prevention programs is to encourage students and employees to be aware of their responsibility for their own security and the security of others.

When time is of the essence, information is released to the College community through the Call-Em-All phone broadcasting service.

Chapter 4

Campus Law Enforcement/Security

Type and frequency of programs designed to inform students and employees about campus security procedures and practices and to encourage students and employees to be responsible for their own security and the security of others.

Educational Programs regarding Crime Prevention and Drug and Alcohol Abuse and Sexual Assault Prevention are presented to all students through a learning module in their first course and to new staff and faculty through employee orientation.

Statement of policy concerning the monitoring and recording, through local police agencies, of criminal activity in which students engaged at non-campus locations of student organizations officially recognized by the institution.

The campus does not maintain any non-campus locations of student organizations.
Chapter 5

Alcohol and Drugs

Policy regarding the possession, use and sale of alcoholic beverages and enforcement of state underage drinking laws. Provide a statement of policy regarding the possession, use and sale of illegal drugs and enforcement of federal and state drug laws.

The College encourages and sustains an academic environment that promotes the health, safety, and welfare of all College members. Thus, it is the long-standing policy of the College that employees and students completely abstain, on campus, from the possession, use, or distribution of any alcohol or illegal drug and also abstain from the use, possession or distribution of any controlled legal substance without specific medical authorization. Personnel or students known to be possessing, using, or distributing illegal drugs or alcohol on campus are subject to College disciplinary action and, if appropriate, to legal sanctions pursuant to local, state, and federal law.

Drug-Free Workplace Act: The College has adopted a comprehensive Drug-Free School Policy and has made the commitment to maintain a workplace free from the unlawful manufacture, use, dispensing, possession or distribution of controlled substances, as defined by applicable law. The college absolutely prohibits the unlawful manufacture, use, dispensing, possession or distribution of controlled substances by any student or individual in the workplace. All students and personnel engaged in the performance of a federally-funded contract or award must comply with the terms of the Drug-Free Workplace Policy, the Honor Code, and the Drug-Free School Policy as conditions of enrollment/employment. All individuals engaged in the performance of work under a federally-funded contract will receive a copy of this policy.

Drug or alcohol abuse education programs as required under Section 120(a) through (d) of HEA and the Drug-Free Schools and Communities Act (DFSCA).

Educational programs regarding Crime Prevention and Drug and Alcohol Abuse and Sexual Assault Prevention are presented to all students through a learning module in their first course. Employees receive this information through the Human Resources department. Additional information is included in this Campus Security Report distributed to all students and employees annually.

Statement that the institution will upon written request, disclose to the alleged victim of a crime of violence, or sexual misconduct, the report on the results of any disciplinary proceeding conducted by such institution against a student who is the alleged perpetrator of such crime or offense.

The college will, upon written request, disclose to the alleged victim of a crime of violence, or sexual misconduct, the results of any disciplinary hearing conducted by the College against the student who is the alleged perpetrator of the crime or offense. If the alleged victim is deceased as a result of the crime or offense, the College will provide the results of the disciplinary hearing to the victim’s next of kin, if so requested.
Policy regarding your institution’s emergency response and evacuation procedures

Upon confirmation of a significant emergency or dangerous situation involving an imminent threat to the health or safety of the campus community the following communication resources and procedures will be activated:

- The Campus Director will confirm the magnitude and scope of an emergency, at which time activation of the College’s mass notification system, the Call-Em-All phone broadcasting service, and/or evacuation procedures will be determined.
- Upon confirming that an event warrants immediate notification of the campus community, the Director will direct the activation of the Call-Em-All phone broadcasting service. Without delay, unless mitigating factors warrant a delay, alert, information, and reassurance messages will be streamed to the campus community by the Call-Em-All phone broadcasting service.
- Evacuation and/or shelter-in-place directions will be given.
- Should the incident and/or threat impact the larger community, the police department will determine whether residents should be alerted.
- Testing the system:
  - On a semiannual basis, the mass notification using personal cell phones will be tested.
  - The test will be unannounced.
  - The test message is as follows: “This is a test of the College’s emergency response alert system. In the event of a real emergency, this alert message will tell you what the emergency is and what to do.”
  - A record will be made of each test, including a description, the date and time, and whether the test was announced or unannounced.
- The College will publicize its emergency notification procedures in conjunction with the testing of the alert system.
- Under the direction of the Campus Director’s office, evacuation drills are conducted on an annual basis. A record is made of each drill including a description, the location, the date and time, and whether the test was announced or unannounced.

TIMELY WARNING NOTICE POLICY

Reporting and notification:

Anyone with information warranting a timely warning should immediately report to the timely warning notice committee. Shortly after the incident is reported, a decision will be made by the committee to issue a notification on a case-by-case basis. The timing of the notification shall be based on the seriousness of the crime in relation to possible risk of compromising law enforcement efforts and the continuing threat to the students, employees, and guests of the College.

Warnings:

Information included in the warnings may include, but are not limited to, the following information:

- Type of crime
- Location
- Date and time occurred
- Any suspect information
Procedure:

The following methods may be used to disseminate information to the campus community about crimes that represent a continuing threat to students and employees:

- Email—issued campus-wide
- Flyers—posted in visible areas, such as entry doorways.
- Text messaging—notifications distributed to students and staff who have voluntarily signed up for the service.

Chapter 6

Sexual Misconduct

Educational programs and campaigns to promote the awareness of sexual misconduct including dating violence, domestic violence, stalking, and sexual assault crimes including rape, acquaintance rape and other sex offenses.

Sexual misconduct prevention sessions are presented to all new students in their first required course. Additional information is included in this Campus Security Report distributed to all students annually.

Procedures that victims should follow if an incident of sexual misconduct has occurred including: Procedure concerning who should be contacted, the importance of preserving evidence for proof of a criminal offense and to whom the alleged offense should be reported.

If you are a victim of a sexual assault at this campus, your first priority should be to get to a place of safety. You should then obtain necessary medical treatment. Time is a critical factor for evidence collection and preservation. An assault should be reported directly to a College manager. Filing a report will:

- ensure that a victim of sexual assault receives the necessary medical treatment and tests, at no expense to the victim;
- provide the opportunity for collection of evidence helpful in prosecution, which cannot be obtained later (ideally a victim of sexual assault should not wash, douche, use the toilet, or change clothing prior to a medical/legal exam);
- assure the victim has access to free confidential counseling from counselors specifically trained in the area of sexual assault crisis intervention.

Information on a student’s option to notify appropriate law enforcement authorities including: On-campus and local police and a statement that institutional personnel will assist the student in notifying these authorities, if the student requests the assistance of these personnel.

The College strongly advocates that a victim of sexual assault report the incident in a timely manner to the local police. The campus personnel will assist the victim in making contact with the local police. Time is a critical factor for evidence collection and preservation.

Notification to students and employees about counseling, health, victim advocacy, legal assistance, and other student services for victims of sexual misconduct.

The College will offer referrals to off-campus counseling, mental health or other services available for victims of sexual misconduct.
Notification to student that the institution will change a victim’s academic and living situations after alleged sexual misconduct, and the options for those changes if those changes are requested by the victim and are reasonably available.

Available Accommodations:
The following accommodations are available to victims of sexual misconduct:

- alteration of academic schedule
- withdrawal from/retake course without penalty
- access to academic support (e.g. tutoring)

Additional Interim Measures the school may be able to provide for complainants while an investigation is pending include:

- no contact orders
- changing alleged perpetrator’s course schedule

Procedures for campus disciplinary proceedings in cases of an alleged sexual misconduct

Depending on the crime and circumstances, the school may not be able to honor the victim’s request that their name not be disclosed to the alleged perpetrator, or that no investigatory or disciplinary action be taken.

College Personnel: A victim of sexual misconduct allegedly perpetrated by an employee may choose to report the alleged perpetrator to the Campus Director for the assessment of appropriate sanctions which shall be determined and administered according to established employee grievance procedures. However, in the case of sexual misconduct, the Campus Director, in addition to the process established in its grievance procedures, must do the following:

- Provide the accuser with the information identified in this policy as to whom should be contacted for assistance, and to whom the alleged offense should be reported - emphasizing the importance of preserving evidence as may be necessary for the proof of a criminal offense.
- Provide the accuser and the accused with the same opportunities to have others present during a campus disciplinary proceeding.
- Provide the accuser and the accused with information concerning the outcome of any campus disciplinary proceeding.
- Inform the accuser of options to notify proper law enforcement authorities, including local police, and the option to be assisted by campus authorities in notifying these authorities if the accuser so chooses.
- Provide notification to accuser of the information identified in this policy of existing mental health counseling or other church or community services in the community for victims of sexual misconduct.

Students: A victim of sexual misconduct by a student may choose to report the alleged perpetrator to the Campus Director’s office.

The Accuser will be:
- treated with consideration and understanding;
- encouraged to report the incident to appropriate local law enforcement authorities, and to seek appropriate legal redress;
- informed of the option to be assisted by campus authorities in notifying law
enforcement authorities;

- given a list of off-campus sexual misconduct victim services (medical, legal, ecclesiastical, educational and mental health), and encouraged to utilize these resources;
- informed of reasonable options and assistance in changing academic arrangements;
- informed that he/she must identify the accused and provide sufficient details of the event in writing in order for the College to investigate and, if justified, sanction the accused;
- informed that a person of his/her choice may accompany them, for the purpose of providing support, to any resulting campus disciplinary proceeding;
- informed that he/she will be promptly informed as to the outcome of the disciplinary proceeding;
- informed that the College will act responsibly to respect his/her privacy;
- informed that the College will initiate reasonable measures to assist in his/her safety.

The Accused will be:

- informed of the nature of the allegations and to participate in an investigative interview;
- treated with consideration;
- allowed to respond in writing as to the allegation;
- cautioned to have no contact with the accuser during this process;
- informed that he/she will be promptly informed as to the outcome of the disciplinary proceeding.

Sanctions the institution may impose following a final determination of an institutional disciplinary proceeding regarding rape, acquaintance rape or other sexual misconduct.

Sanctions: A determination will be made as to an appropriate sanction based upon all information gathered during the investigation. The range of appropriate sanctions may vary according to the facts:

- If the administrative personnel determines that it is more probable than not that the sexual misconduct as alleged by the accuser did take place, appropriate College sanctions will be imposed.
- If the accuser or accused elect to appeal the decision and or sanction, the matter will then be heard by the Campus Director.
- If it is not feasible for the College to come to a decision with respect to the allegation and the accuser pursues legal redress through the criminal or civil courts, the determination of the College may be deferred pending the outcome of the legal process. Depending upon the court action, the College may impose an appropriate sanction retroactive to the date of the sexual misconduct.
- The College will act responsibly to protect the welfare and privacy of the accused in respect to the processes at the college.

Campus Coordination: Allegations of sexual misconduct should be promptly reported to the Campus Director’s office. The Campus Director’s office in turn will make referrals to appropriate campus departments. All departments will cooperate in the exchange of relevant information to facilitate the determination of suitable sanctions and to assist the victim.
Chapter 7

Obtaining registered sex offender information

Statement advising the campus community where law enforcement agency information provided by a state concerning registered sex offenders may be obtained, such as the law enforcement office of the institution, a local law enforcement agency with jurisdiction for the campus or a computer network address.

In accordance with the federal Campus Sex Crimes Prevention Act (CSCPA), notice must be given of registered sex offenders to institutions of higher education if the offender is employed, carries on a vocation, or is a student at the institution.

Information regarding registered sex offenders residing within a specific geographic location can be accessed via:

**Alabama**
Alabama Law Enforcement Agency Community Information Center:
http://app.alea.gov/Community/

**Alaska**
Alaska’s Council on Domestic Violence and Sexual Assault:
https://dps.alaska.gov/sorweb/registry/search

**Arizona**
Arizona State Registered Sex Offender Site:
http://www.azdps.gov/Services/Sex_Offender

**Arkansas**
Arkansas Crime Information Center – Sex Offender Search
http://acic.org/sex-offender-search

**California**
California Registered Sex Offender search
www.meganslaw.ca.gov

**Colorado**
Colorado State Registered Sex Offender Site:
https://www.colorado.gov/apps/cdps/sor/

**Connecticut**
State of Connecticut Department of Emergency Services & Public Protection:

**Delaware**
Delaware Sex Offender Central Registry:
https://sexoffender.dsp.delaware.gov/

**District of Columbia**
Metropolitan Police Department Sex Offender Registry
http://sexoffender.dc.gov/

**Florida**
Florida Department of Law Enforcement:
https://offender.fdle.state.fl.us/offender/sops/search.jsf

**Georgia**
Georgia Bureau of Investigation:
https://gbi.georgia.gov/georgia-sex-offender-registry

**Hawaii**
Sex Offender and Other Covered Offender Search:
http://sexoffenders.ehawaii.gov/sexoffender/welcome.html;jsessionid=2073E32BA5DD17807F868024B3AE69B.lana
Idaho
Idaho State Registered Sex Offender Site:
http://www.isp.idaho.gov/sor_id/

Illinois
Illinois Sex Offender Information:
http://www.isp.state.il.us/sor/sor.cfm

Indiana
Indiana Sex and Violent Offender Registry
http://www.icrimewatch.net/indiana.php

Iowa
Iowa Sex Offender Registry:
http://www.iowasexoffender.com/

Kansas
Kansas Bureau of Investigation:
http://www.kbi.ks.gov/registeredoffender/

Kentucky
Kentucky State Police Sex Offender Registry:
http://kpsor.state.ky.us/

Louisiana
Louisiana State Police

Maine
Maine Sex Offender Registry:
http://sor.informe.org/cgi-bin/sor/index.pl

Maryland
Maryland Department of Public Safety & Correctional Services:
http://www.dpcs.state.md.us/sorSearch/

Massachusetts
Massachusetts Sex Offender Registry Board:
http://www.mass.gov/eopss/agencies/sorb/

Michigan
Michigan State Police Sex Offender Registry:
http://www.michigan.gov/msp/0,1607,7-123-1589_1878_24961---,00.html

Minnesota
Minnesota Predatory Offender Registration:
https://por.state.mn.us/OffenderSearch.aspx

Mississippi
Mississippi Sex Offender Registry:
http://state.sor.dps.ms.gov/

Missouri
Missouri State Highway Patrol:
http://www.mshp.dps.missouri.gov/MSHPWeb/PatrolDivisions/CRID/SOR/SORPage.html

Montana
Montana Department of Justice Sexual or Violent Offender Registry:
https://app.doj.mt.gov/apps/svow/

Nebraska
Nebraska Sex Offender Registry:
https://sor.nebraska.gov/

Nevada
Nevada Department of Public Safety:
http://www.nvsexoffenders.gov/

New Hampshire
New Hampshire Department of Safety:

New Jersey
New Jersey State Police:
New Mexico
New Mexico Department of Public Safety:
https://www.dps.nm.gov/public-information/sex-offender-registry

New York
New York State Division of Criminal Justice Services
http://www.criminaljustice.ny.gov/nsor/

North Carolina
North Carolina Department of Public Safety:
http://sexoffender.ncsbi.gov/

North Dakota
State of North Dakota Office of Attorney General:
http://www.sexoffender.nd.gov/

Ohio
Ohio Department of Rehabilitation and Correction:
https://appgateway.drc.ohio.gov/OffenderSearch

Oklahoma
Oklahoma Sex Offender Registry:
https://sors.doc.state.ok.us/svor/f?p=119:1:

Oregon
State of Oregon Sex Offender Inquiry System:
http://sexoffenders.oregon.gov/

Pennsylvania
Pennsylvania State Police:
http://www.pameganslaw.state.pa.us/SearchResults.aspx

Rhode Island
State of Rhode Island Parole Board & Sex Offender Community Notification Unit:
http://www.paroleboard.ri.gov/sexoffender/agree.php

South Carolina
South Carolina Law Enforcement Division:
http://scor.sled.sc.gov/ConditionsOfUse.Aspx

South Dakota
South Dakota Department of Corrections:
https://doc.sd.gov/about/faq/sexoffenders.aspx

Tennessee
Tennessee Bureau of Investigation:

Texas
Texas Department of Public Safety:
https://records.txdps.state.tx.us/SexOffenderRegistry

Utah
The Utah Department of Corrections’ website:

Vermont
Vermont Sex Offender Registry:

Virginia
Virginia State Police:
http://sex-offender.vsp.virginia.gov/sor/

Washington
Washington Association of Sheriffs and Police Chiefs Sex Offender Registry
https://www.waspc.org/sex-offender-information

West Virginia
West Virginia State Police:
http://www.wvsp.gov/Pages/default.aspx

Wisconsin
Wisconsin Department of Corrections:
https://notis.doc.state.wi.us/notisExt/login
Wyoming
Wyoming State Registered Sex Offender Site:
Chapter 8
Annual Campus Crime Statistics

CRIME DEFINITIONS
The statistics below reflect offenses and arrests reported to campus authorities and are compiled in accordance with the definitions used in the Uniform Crime Reporting System of the Department of Justice, and the Federal Bureau of Investigation (FBI), and as modified by the Hate Crime Statistics Act. These statistics may or may not accurately reflect the actual crime rates on campus. The following definitions are used by the Uniform Crime Reporting System:

Murder and Non-Negligent Manslaughter: The willful (non-negligent) killing of one human being by another.

Manslaughter by Negligence: The killing of another person through gross negligence.

Sexual Assault (Sex Offenses): Any sexual act directed against another person, without consent of the victim, including instances where the victim is incapable of giving consent. Examples of forcible sex offenses include:

Rape: The penetration, not matter how slight, of the vagina or anus, with any body part or object, or oral penetration by a sex organ of another person, without consent of the victim. This offense includes the rape of both males and females.

Fondling: The touching of the private body parts of another person for the purpose of sexual gratification, without consent of the victim, including instances where the victim is incapable of giving consent because of his/her age or because of his/her temporary or permanent mental incapacity.

Incest: Sexual intercourse between persons who are related to each other within the degrees wherein marriage is prohibited by law.

Statutory Rape: Sexual intercourse with a person who is under the statutory age of consent.

Robbery: The taking or attempting to take anything of value from the care, custody, or control, of a person or persons by force or threat of force or violence and/or by putting the victim in fear.

Aggravated Assault: An unlawful attack by one person upon another for the purpose of inflicting severe or aggravated bodily injury. This type of assault usually is accompanied by the use of a weapon or by means likely to produce death or great bodily harm. (It is not necessary that injury result from an aggravated assault when a gun, knife, or other weapon is used which could and probably would result in serious personal injury if the crime were successfully completed.)

Burglary: The unlawful entry of a structure to commit a felony or a theft. For reporting purposes this definition includes: unlawful entry with intent to commit a larceny or felony; breaking and entering with intent to commit a larceny; housebreaking; safecracking; and all attempts at these offenses.

Motor Vehicle Theft: The theft or attempted theft of a motor vehicle. For reporting purposes, this definition includes all cases where automobiles are taken by persons not having lawful access even though the vehicles are later abandoned—including joyriding.

Arson: Any willful or malicious burning or attempt to burn, with or without intent to defraud, a dwelling house, public building, motor vehicle or aircraft, personal property of another, etc.
**Hate Crimes:** Any of the aforementioned offenses, and any other crime involving bodily injury, larceny-theft, simple assault, intimidation, and destruction, damage, or vandalism of property that manifests evidence that the victim was intentionally selected because of the actual or perceived race, religion, sexual orientation, gender, gender identity, ethnicity, national origin, or disability of the victim.

**Dating Violence:** Violence committed by a person who is or has been in a social relationship of a romantic or intimate nature with the victim. The existence of such a relationship shall be determined based on the reporting party’s statement and with consideration of the length of the relationship, the type of relationship, and the frequency of interaction between the persons involved in the relationship. Dating violence includes, but is not limited to, sexual or physical abuse or the threat of such abuse.

**Domestic Violence:** A felony or misdemeanor crime of violence committed
- By a current or former spouse or intimate partner of the victim;
- By a person with whom the victim shares a child in common;
- By a person who is cohabitating with, or has cohabitated with, the victim as a spouse or intimate partner;

- By a person similarly situated to a spouse of the victim under the domestic or family violence laws of the jurisdiction in which the crime of violence occurred;

- By any other person against an adult or youth victim who is protected from that person’s acts under the domestic or family violence laws of the jurisdiction in which the crime of violence occurred.

**Stalking:** Engaging in a course of conduct directed to a specific person that would cause a reasonable person to
- Fear for the person’s safety or the safety of others; or
- Suffer substantial emotional distress

**Illegal Weapons Possession:** The violation of laws or ordinances prohibiting the manufacture, sale, purchase, transportation, possession, concealment, or use of firearms, cutting instruments, explosives, incendiary devices or other deadly weapons. This classification encompasses weapons offenses that are regulatory in nature. Included in this classification are: the manufacture, sale, or possession of deadly weapons; carrying deadly weapons—concealed or openly; the possession of deadly weapons to minors; aliens possessing deadly weapons; and attempts to commit any of the above.

**Drug Law Violations:** The violation of laws prohibiting the production, distribution and/or use of certain controlled substances and the equipment or devices utilized in their preparation and/or use. The unlawful cultivation, manufacture, distribution, sale, purchase, use, possession, transportation or importation of any controlled drug or narcotic substance; and arrests for violations of state and local laws, specifically those relating to the unlawful possession, sale, use, growing, manufacturing, and making of narcotic drugs.

**Liquor Law Violations:** The violation of state or local laws or ordinances prohibiting the manufacture, sale, purchase, transportation, possession, or use of alcoholic beverages—not including driving under the influence and public drunkenness. Included in this classification is: the manufacture, sale, transporting, furnishing, possessing, etc., of intoxicating liquor; maintaining unlawful drinking places; bootlegging; operating a still; furnishing liquor to a minor or intemperate person; underage possession, using a vehicle for illegal transportation of liquor; drinking on a train or public conveyance; and attempts to commit any of the above.
EXPLANATION OF CONSENT
An affirmative consent requires that consent was given by both parties to sexual activity. Affirmative consent means affirmative, conscious, and voluntary agreement to engage in sexual activity. It is the responsibility of each person involved in the sexual activity to ensure that he or she has the affirmative consent of the other or others to engage in the sexual activity. Lack of protest or resistance does not mean consent, nor does silence mean consent. Affirmative consent must be ongoing throughout a sexual activity and can be revoked at any time. The existence of a dating relationship between the persons involved, or the fact of past sexual relations between them, should never by itself be assumed to be an indicator of consent. It shall not be a valid excuse to alleged lack of affirmative consent that the accused believed that the complainant consented to the sexual activity under any of the following circumstances:

- Affirmative consent arose from the intoxication or recklessness of the accused.
- The complainant was asleep or unconscious.
- The complainant was incapacitated due to the influence of drugs, alcohol, or medication, so that the complainant could not understand the fact, nature, or extent of the sexual activity.
- The complainant was unable to communicate due to a mental or physical condition

# Crime Statistics

**Salt Lake City, Utah**

<table>
<thead>
<tr>
<th>Offense</th>
<th>Year</th>
<th>On-Campus</th>
<th>Public Property</th>
</tr>
</thead>
<tbody>
<tr>
<td>Murder/Non-Negligent Manslaughter</td>
<td>2016</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2017</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2018</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Manslaughter by Negligence</td>
<td>2016</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2017</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2018</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Rape</td>
<td>2016</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2017</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2018</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Fondling</td>
<td>2016</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2017</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2018</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Incest</td>
<td>2016</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2017</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2018</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Statutory Rape</td>
<td>2016</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2017</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2018</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Category</td>
<td>2016</td>
<td>2017</td>
<td>2018</td>
</tr>
<tr>
<td>----------------------------------------</td>
<td>------</td>
<td>------</td>
<td>------</td>
</tr>
<tr>
<td>Robbery</td>
<td>0</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Aggravated Assault</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Burglary</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Motor Vehicle Theft</td>
<td>0</td>
<td>2</td>
<td>0</td>
</tr>
<tr>
<td>Arson</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Hate Crimes</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Weapon Law Arrest</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Weapon Law Disciplinary Action</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Drug Law Arrest</td>
<td>0</td>
<td>0</td>
<td>2</td>
</tr>
<tr>
<td>Drug Law Disciplinary Action</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Liquor Law Arrest</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Liquor Law Disciplinary Action</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>VAWA Offenses: Domestic Violence</td>
<td>0</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>VAWA Offenses: Dating Violence</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>2016</td>
<td>2017</td>
<td>2018</td>
</tr>
<tr>
<td>--------------------------</td>
<td>------</td>
<td>------</td>
<td>------</td>
</tr>
<tr>
<td><strong>VAWA Offenses: Stalking</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>Unfounded Crimes</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Total: 0</td>
<td>Total: 0</td>
<td>Total: 0</td>
</tr>
</tbody>
</table>

The campus does not have any non-campus facilities

There are no Public Statistics for 2017. We made a good-faith effort to obtain statistics from local and/or state law enforcement agencies, but the agencies did not comply with our request.
Appendix
Health Risks of Alcohol Consumption
Safety Tips
Sexual Misconduct Prevention Assistance
Other Crimes & Situations
Risks Associated with Substance Abuse
Emergency Response Plan

Health Risks of Alcohol Consumption

The consumption of alcohol may cause a number of marked changes in behavior. Even low doses significantly impair the judgment and coordination required to drive a car safely, increasing the likelihood that the driver will be involved in an accident. Low to moderate doses of alcohol also increase the incidence of a variety of aggressive acts, including spouse and child abuse. Moderate to high doses of alcohol cause marked impairments in higher mental functions, severely altering a person's ability to learn and remember information. Very high doses cause respiratory depression and death. If combined with other depressants of the central nervous system, much lower doses of alcohol will produce the effects just described.

Repeated use of alcohol can lead to dependence. Sudden cessation of alcohol intake is likely to produce withdrawal symptoms--including severe anxiety, tremors, hallucinations, and convulsions. Alcohol withdrawal can be life threatening. Long-term consumption of large quantities of alcohol, particularly when combined with poor nutrition, can also lead to permanent damage to vital organs such as the brain and the liver.

Mothers who drink alcohol during pregnancy may give birth to infants with fetal alcohol syndrome. These infants have irreversible physical abnormalities and mental retardation. In addition, research indicates that children of alcoholic parents are at a greater risk than other youngsters of becoming alcoholics.

For more information visit this link: http://alcoholism.about.com
Safety Tips

Personal Safety Recommendations:

1. Campus staff is available to assist you in protecting yourself by providing safety and security information, such as posters and brochures. However, only you can protect yourself by being aware of your surroundings and taking appropriate steps in preventing crime from happening.

2. Do not prop open locked interior building doors at the campus. These doors are locked for your protection and the protection of others.

Protect Your Property

1. Personal property (purses, briefcases, calculators, computers, etc.) should never be left unattended. Take such items with you if you are leaving the office, classroom, or any other unsecured location.

2. Do not leave valuables in plain view. Always take your valuables with you when you leave the campus premises.

Protect Your Automobile

1. Always lock your car doors and never leave your keys in the vehicle.

2. Try to park your car in a well-lit area.

3. Avoid leaving property where it is visible.

4. If you arrive at or leave the campus late at night, you should use extra caution when walking to your vehicle. It is preferable to walk to the parking lot with others if at all possible.

Help the College Protect You

1. Watch for suspicious persons in and around College buildings and in parking lots. Do not pursue them. Call the campus management immediately. Problems related to people in the building after hours should be reported to the campus management.

2. If you see any suspicious activity or people on or near campus, call the campus management or the local police department (911). Do not assume that what you observe is an innocent activity or that it has already been reported.

3. Do not assume the person is a visitor or College staff member who you have not seen before.

4. Suspicious people may be loitering about at unusual hours and locations, running, especially if something of value is being carried. If exhibiting unusual mental or physical symptoms, persons could be under the influence of drugs or otherwise needing medical or psychiatric assistance. Carrying property that may be suspicious depending on the circumstances, going room to room trying door handles. Violations of this rule should be reported to the campus management or the local police immediately.

5. Report all thefts and property loss immediately to the campus management or the local police.

Policies and Procedures for Safe Access to Buildings

1. Keys are issued to authorized faculty, staff only.

2. Building evacuation is mandatory for all fire alarms.
Sexual Misconduct Prevention Assistance

The College’s policies and procedures require all college members to respect the personal rights of others and to obey the law. Any violation of another individual’s right to be free from sexual misconduct constitutes a serious violation of the policy, which may result in termination of employment, suspension, or dismissal from the College. All of the following sex offenses are also serious crimes and punishable by imprisonment:

Sex Offenses: Offenses against another person forcibly and/or against that person's will; or not forcibly or against the person's will where the victim is incapable of giving consent because of his/her youth or because of his/her temporary or permanent mental or physical incapacity. These offenses include:

- **Sexual Assault:** Any sexual act directed against another person, without consent of the victim, including instances where the victim is incapable of giving consent.
- **Rape:** The penetration, no matter how slight, of the vagina or anus, with any body part or object, or oral penetration by a sex organ of another person, without consent of the victim. This offense includes the rape of both males and females.
- **Fondling:** The touching of the private body parts of another person for the purpose of sexual gratification, without consent of the victim, including instances where the victim is incapable of giving consent because of his/her age or because of his/her temporary or permanent mental incapacity.

Frequently, victims and their attackers know each other. Be aware that acquaintance rape is a serious crime. Rape of any kind is a crime of violence and is never the victim's fault. The lack of verbal or physical resistance because of force, or threat of force, or intimidation, does not represent consent.

- **Incest:** Sexual intercourse between persons who are related to each other within the degrees wherein marriage is prohibited by law.
- **Statutory Rape:** Sexual intercourse with a person who is under the statutory age of consent.

Other Sexual Misconduct: The College strives to prevent other non-contact sexual misconduct including exhibitionism, voyeurism, stalking and obscene or harassing phone calls, text messages, e-mail, etc. The College enforces all applicable state and federal laws concerning sex offenses.

Sexual Harassment In The Workplace Or In Academics: For information concerning the reporting of sexual harassment in the workplace or in academics, see the Employee Manual or Student Catalog.

Sexual Misconduct Education: Student Services provide information and programs to educate individuals about ways and means to avoid victimization and to inform victims of their rights and responsibilities. These programs also educate potential perpetrators of the consequences of their actions.

If You Are a Victim of Sexual Assault: Incidents of on-campus assault should be reported to the Campus Director. Off-campus incidents should also be reported to appropriate local law enforcement officials. If the victim desires, campus
personnel will assist them in notifying the appropriate law enforcement authorities. Prompt reporting facilitates the victim receiving medical assistance, counseling, other support services and allows for the collection and preservation of crucial evidence. If you are assaulted, it is recommended that you:

- Escape and go to a safe place as soon as possible.
- Preserve all physical evidence. Do not bathe, douche, brush teeth, wash hands or change clothing.
- Notify the police as soon as possible.
- Ask the police to assist you in getting medical attention.
- Find someone you trust to be with you.
- Use the campus and community resources listed in this publication to aid you in your recovery.

What a Victim of Sexual Assault Can Expect From the College: The college will fully comply with The Student Right-To-Know and Campus Security Act of 1990 which specifies that campus authorities must:

- Treat victims with respect.
- Help victims understand their rights and legal options, and fully cooperate with them in exercising those rights which include:
  - having sexual assaults investigated by civil and criminal authorities;
  - being free from pressure to not report sexual assault crimes or report them as lesser offenses;
  - having the same rights as the accused of representation and having the opportunity to have others present during a campus disciplinary proceeding;
  - cooperation in obtaining medical evidence;
  - being informed of any federal or state rights to test sexual assault suspects for communicable diseases;
  - having access to campus mental health and victim support services;

What a Victim of Sexual Assault Can Expect From Campus Personnel: The College’s primary objective is to provide victims of sexual assault with immediate professional and compassionate attention, and information and assistance to make interaction with the criminal justice system easier. All sexual assault cases are aggressively and professionally investigated. Immediately upon the College receiving a sexual assault complaint, a police officer will respond to the victim’s location and will:

- Attend to any medical emergency needs of the victim.
- Call in additional investigative resources as necessary.
- Obtain medical and counseling services for the victim.
- Instruct forensic medical personnel to collect and preserve evidence found on the victim.
- Inform the victim of other available campus and community resources.
- Secure the crime scene and collect evidence.
- Identify possible witnesses and suspects.
- If appropriate, help locate a "Safe House" for the victim for the first 24 hours following the assault.
- Complete a comprehensive police report to the local law enforcement agency.

Other Sex Offenses: Sex offenses are not limited to rape and sexual assault. Other behaviors may be violations of college policy or criminal law. Exhibitionists, voyeurs (peeping toms), and persons who make obscene or harassing phone calls, text
messages, e-mail, etc. are in violation of the law. Although a physical attack may not have been carried out, don't take chances. Promptly report all incidents to the police.

- **Exhibitionism:** The act or practice of exposing one's genitalia to another for the purpose of obtaining sexual gratification or stimulation or to shock or be offensive to another.

- **Voyeurism:** The act or practice of obtaining sexual gratification or stimulation by visual means—an example would be a window peeper.

- **What to Do:**
  - Stay calm and exhibit no reaction.
  - Note the time and location of the occurrence.
  - Note physical characteristics of the offender.
  - Note direction of travel.
  - Get a description of the vehicle (make, model, color, and license plate number).
  - Get the names and phone numbers of other witnesses.
  - Lock all doors and windows.
  - Always contact College administrative personnel or the local police where the crime occurred.

- **Harassing and Obscene Phone Calls, Text Messages, E-mail, etc.:** Harassing and obscene electronic communications are generally intended to shock or intimidate the victim or to sexually gratify the perpetrator. Use these forms of communication on your terms—not on the terms of a perpetrator.

- **What to Do:**
  - Do not give out your name or address.
  - Do not give out any type of contact information.
  - Note the phone number displayed on your caller ID.
  - Save the text or e-mail message.
  - State “Do not call this number again,” and quietly hang up once a caller makes obscene remarks or does not respond to your “hello.”
  - Keep a call log noting the date, time, content, voice characteristics, background noises, etc.
  - Be wary of callers conducting surveys.
  - Never give personal information (e.g. credit card or social security numbers, etc.).
  - Always contact campus personnel and the local police where the crime occurred.
Other Crimes & Situations

Active Shooter: To survive an active shooter incident one must develop a survival mindset and a course of action. A survival mindset is a protective shield comprised of three components:

- **Awareness**
- **Preparation**
- **Rehearsal**

A course of action may involve any or all of the following:

- **Figure out** the situation.
- **Get out** to a safer area if you can.
- **Call out** to the police.
- **Hide out** if you are unable to get out.
- **Keep out** the shooter by blocking doorways, etc.
- **Spread out** (do not huddle together) and quietly develop a plan of action.
- **Take out** the shooter. Assume the shooter’s intentions are lethal and be prepared to do whatever it takes (survival mindset) to neutralize the threat.

Assault: To avoid circumstances that may make you vulnerable to assault:

- Never jog alone at night.
- Avoid dense shrubbery where an assailant could hide.
- Know the locations of emergency telephones.
- Stick to well-lighted paths and walkways at night.
- Carry a cell phone and whistle to summon help.
- Let friends or family know where you are going and when you will return.
- Stay in groups.
- Keep windows and doors locked.

Pornography and Indecent Material:

Involvement with pornographic, erotic, obscene, indecent or other offensive materials, expressions or conduct which, in the sole discretion and judgment of the College, is a serious offense. Such offenses may result in College sanctions including, in appropriate cases, termination from College employment, immediate suspension or dismissal from the college as well as prosecution pursuant to state and federal law. The College believes that an educational environment which is consistent with the principles of respecting individual dignity will assist in discouraging the advent of sexual misconduct on campus and within the College community.

Theft: As with crimes against persons, the best defense against theft is vigilance. The following suggestions may assist you in protecting your personal property:

- In a public setting, never leave personal belongings unattended even for a minute.
- Do not keep large amounts of money on your person.
- Don't lend your keys, credit cards, or college ID card to anyone.
- Don't attach ID to your keys.
- Engrave ID numbers on personal property *(Do not use your Social Security number)*.
- Keep records of your property including description, make, model, and serial number.
- Always lock your car and remove valuables or place them in the trunk of your car.

Social Media and Cyber Bullying: A safe and civil environment is necessary for students to be successful in their educational pursuits. Cyber-bullying is the willful and repeated use of cell
phones, computers, and other electronic communication devices to harass, threaten, or intimidate others. Cyber bullying also includes, but is not limited to, fighting language, intimidation, stalking, and intrusive/lewd behaviors or communication. Such behaviors are strictly prohibited by the School’s Student Conduct policy.
Risks Associated with Substance Abuse

Substance abuse may result in a wide spectrum of extremely serious health and behavioral problems. Substance abuse results in both short- and long-term effects upon the body and mind. There are specific health risks related to impairment and addiction. Alcohol and drugs are toxic to the body’s systems. In addition to the problem of toxicity, contaminate poisonings often occur with illegal drug use. HIV infection associated with intravenous use is a prevalent hazard.

Acute health problems may include heart attack, stroke, and sudden death, which, in the case of some drugs, such as cocaine, can occur after first-time use. Long-lasting health effects of drugs and alcohol may include disruption of normal heart rhythm, high blood pressure, leaks of blood vessels in the brain, destruction of brain cells, permanent memory loss, infertility, impotency, immune system impairment, kidney failure, cirrhosis of the liver, and pulmonary damage. Drug use during pregnancy may result in fetal damage and birth defects causing hyperactivity, neurological abnormalities, and developmental difficulties.

Federal Penalties for Possession of Illegal Drugs
21 U.S.C. 844(a)
1st Conviction: May be sentenced to a term of imprisonment of not more than 1 year, and shall be fined a minimum of $1,000, or both.
After 1 prior drug conviction: Shall be sentenced to a term of imprisonment of not less than 15 days but not more than 2 years, and shall be fined a minimum of $2,500.
After 2 or more prior drug convictions: Shall be sentenced to a term of imprisonment of not less than 90 days but not more than 3 years, and shall be fined a minimum of $5,000.

Special sentencing provisions for possession of crack cocaine: Shall be imprisoned not less than 5 years and not more than 20 years, and fined a minimum of $1,000 if:
(a) 1st conviction and the amount of crack possessed exceeds 5 grams; or
(b) 2nd crack conviction and the amount of crack possessed exceeds 3 grams; or
(c) 3rd or subsequent conviction and the amount of crack possessed exceeds 1 gram.
21 U.S.C. 853(a)(2) and 881(a)(7)
Forfeiture of personal and real property used (or intended to be used) to possess or to facilitate possession of a controlled substance, if that offense is punishable by more than 1 year imprisonment. (See special sentencing provisions re: crack).
21 U.S.C. 881(a)(4)
Forfeiture of vehicles, boats, aircraft or any other conveyance used (or intended to be used) to transport or conceal a controlled substance.
21 U.S.C. 844a, 28 C.F.R. § 76.3(a)
Civil fine of up to $11,000.
21 U.S.C. 862(b)
The court may deny federal benefits, such as student loans, grants, contracts, and professional and commercial licenses, up to 1 year for first offense, up to 5 years for second and subsequent offenses.
18 U.S.C. 922(g)
Ineligible to receive, possess, or purchase a firearm.
21 U.S.C. 862
Revocation of certain federal licenses and benefits, e.g. pilot licenses, public housing tenancy, etc., are vested within the authorities of individual federal agencies.

For More Information about health risks, visit this link:
http://easyread.drugabuse.gov/index.php
Drug abuse hotline 1.800.622.4357
Emergency Response Plan
The College recognizes that having a comprehensive safety and security plan in place allows students, faculty, and staff to respond more quickly and effectively to incidents that may occur. This plan reflects the College’s commitment to building upon our vision, mission, and beliefs for fostering student achievement and a supportive learning environment. With this in mind, we have written the following plan:

Fire Plan or Plan for Emergencies Requiring an Evacuation of the Building

- Drills are conducted at least once per year and involve all occupants—everyone should leave the building when the fire alarm sounds.

- Emphasis is placed on a safe, orderly evacuation rather than speed.

- Occupants should close (BUT NOT LOCK) doors as they leave their classroom/office and faculty should direct students to the appropriate exit.

- All building occupants should congregate in the parking lot at least 200 feet from the building.

- Floor proctors should check to make sure that everyone has evacuated the building and conduct a “head count” at the congregation area to assure that everyone has left the building.

- Re-entry of the building is contingent upon permission by a representative of the school administration or the Fire Department.

- Involve and train all staff members about the Fire Plan or Plan for Emergencies Requiring an Evacuation of the Building.

Bomb Threats

- The person receiving the bomb threat call should engage the caller in a conversation to get as much information as possible:
  - Ask what time the bomb is set to go off.
  - Ask questions regarding the specific location, building, room, closet, locker, hallway, etc.
  - Ask about the appearance of the bomb package.
  - Listen for background noise, e.g., jukebox, radio, other people, traffic sounds, etc.
  - Note whether the caller was calm or hysterical.
  - Note whether the caller’s voice was young or old.
  - Notify the director or the administrator in charge.

- The director or the administrator in charge will call the police and declare an emergency and may initiate the Evacuation of the Building Procedure.

- School personnel are to remain outside of the building while police conduct the bomb search.

- Any student or employee who believes a box or other type of container to be suspicious should not touch the item and should immediately report it to the Campus Director or the administrator in charge.

- The area where the suspect device is located will be cleared by at least 200 feet.

- Employees are to keep away from the suspect device and allow the police to deal with it.

- Involve and train all staff members about the Bomb Threat Plan.
**Tornado Safety**

- Evacuate classrooms to an adjacent hallway, if possible. If not possible, move students away from doors and windows and into the auditorium.
- Initiate the duck, cover, and hold procedure after evacuating the classroom.
- Students will be trained in the duck, cover and hold procedure during orientation as follows:
  - If indoors:
    - DUCK – drop to the floor.
    - COVER – in a bent, crouched-over position, bury the face in the crook of the elbow, and place the other hand over the back of the neck.
    - HOLD – stay in the cover position
  - If outdoors:
    - Get away from buildings. Stay clear of walls, power poles, trees, loose wires, and metal fences.
    - Lie flat on the ground and bury the face in the crook of the elbow while placing the other hand over the back of the neck.
    - Practice the “duck, cover, and hold” drill under tables and desks no less than once per quarter.
    - Involve and train all staff members about the Tornado Safety Plan.

**Winter Storm**

- The administration should monitor winter weather on a continual basis. In the event of threatening weather, the administration should monitor the internet, and/or commercial radio or television for local weather updates and predictions.
- Students will learn during orientation under what conditions the school would close for inclement weather and where they can become informed of a closure.

**Flooding**

- **School Building:** In the event of the flooding of a school building, the Evacuation Procedure will be followed and an alternative site for conducting the school operation will be established as soon as practicable by the administration.
- **Highways and Roads:** In the event of flooding of highways and roads in the area of the school, the administration will determine whether it is safe for school to be open. The administration will inform students and staff through the protocol used for a winter storm.

**Earthquakes**

- Practice “duck, cover, and hold” earthquake drills under tables and desks no less than once a quarter.
- Identify and assign individual responsibilities for staff following an earthquake (including accounting for and evacuation of students, injury control, and damage assessment)
- Involve and train all staff members about the earthquake safety plan, including location and procedures for turning off utilities and gas.

**Protection of Students and Staff from Acts of Others**

**Assaults:** The person observing an assault should follow the following procedures:
- Report the incident to the director or administrator in charge in the most expeditious manner (messenger, cell phone, etc.)
Defuse the situation and seek to protect others, but avoid risk of physical injury to anyone.

Deal with immediate medical emergencies by offering first aid or summoning police as appropriate.

Do not leave assailants or victims by themselves.

Determine if it is appropriate to maintain custody of participants.

Take the names of all parties, including bystanders or witnesses.

Report all assaults to the police.

Involve and train all staff members about the protection of students and staff from acts of others.

Observing the person’s size, weight, clothing, age, and location to relay to the emergency operator.

**DO NOT GET INTO AN ARGUMENT OR ATTEMPT TO CHALLENGE THE TRESPASSER.**

Involve and train all staff members about the appropriate procedure for protecting students and staff from the possible threat of a trespasser.

**Medical Emergencies**

- If a medical emergency occurs, send a messenger to the director’s office or to the administrator in charge.
- Do not leave the injured or sick person until the administrator in charge arrives.
- The administrator in charge will determine if medical emergency personnel need to be summoned.
- No staff member is to distribute any medication.
- Involve and train all staff members about the appropriate procedure to follow in the event of a medical emergency.

**Safety and Emergency Equipment and Supplies**

- **Fire Extinguishers:** All emergency equipment is to be kept in functioning order and checked on an annual basis.
- **First Aid Supplies:** The Campus Director’s office will order and maintain an up-to-date inventory of the first aid supplies and kits. Notice of the location of such first aid kits will be posted in each classroom and office.